## **ITEM 17**

# **STAFF REPORT**

#### UPDATE ON IMPLEMENTATION OF RECOMMENDATIONS FROM BUREAU OF STATE AUDITS REPORT 2009-501

## STATE MANDATES: OPERATIONAL AND STRUCTURAL CHANGES HAVE YIELDED LIMITED IMPROVEMENTS IN EXPEDITING PROCESSES AND CONTROLLING COSTS AND LIABILITIES

On October 15, 2009, the Bureau of State Audits (BSA) released its follow-up audit report on the mandates process.<sup>1</sup> The audit report makes the following recommendations:

- To ensure that it resolves sufficiently its backlog of test claims, incorrect reduction claims, and the boilerplate amendment request, the Commission should do the following:
  - 1. Work with Finance to seek additional resources to reduce its backlog, including test claims and incorrect reduction claims. In doing so, Commission staff should prioritize its workload and seek efficiencies to the extent possible.
  - 2. Implement its work plan to address the Controller's boilerplate amendment.
- To promote the legislatively determined, joint, and Commission processes and to provide the necessary information to assess their success, the following actions should occur:
  - 1. The Commission should add additional information in its semiannual report to inform the Legislature about the status of mandates being developed under joint and Commission processes, including delays that may be occurring. If the Commission believes it needs a statutory change to implement this recommendation, it should seek it.
  - 2. The Commission and Finance should inform local entities of these processes by making information about the alternatives readily available on their Web sites.
- The Commission should continue its efforts to work with the legislative subcommittee and other relevant parties to establish a reconsideration process that will allow mandates to undergo revision when appropriate.
- To improve the state mandate process, the Legislature, in conjunction with relevant state agencies and local entities, should ensure the further discussion of reforms.
- To ensure that it can meet its responsibilities, including a heightened focus on audits of state mandates, the Controller should work with Finance to obtain sufficient resources. Additionally, the Controller should increase its efforts to fill vacant positions in its Mandated Cost Audits Bureau.

<sup>&</sup>lt;sup>1</sup> The report can be found at <u>http://www.bsa.ca.gov/pdfs/reports/2009-501.pdf</u>.

The State Auditor requires the Commission to reply to the final report within 60 days, six months, and one year of the report's issue date regarding what steps the Commission has taken to implement the report's recommendations, and include a timetable for implementation and the person(s) responsible for implementing the recommendations.

The first report was due on December 15, 2009. On October 30, 2009, the Commission adopted the proposed workplan to implement the BSA recommendations. The first report and the adopted workplan were submitted to BSA on November 5, 2009.

The six-month report and an updated workplan were due on April 15, 2010. On March 26, 2010, the Commission adopted an updated workplan, and on April 15, 2010, staff submitted to BSA the six-month report and the attached updated workplan. The workplan has been updated to reflect actions taken since the March 26, 2010 Commission meeting, and include:

- Updating the progress of the proposed language for a reconsideration or "redetermination" process. The working group continues to meet, and refine the language, and has invited local agency and school district representatives to participate in discussions.
- Adding the dates the Commission's budget was heard in the Assembly and Senate Budget Subcommittees No. 4.
- Updating status of SB 894, which contains the Commission's language to include additional information in our Reports to the Legislature. SB 894 passed the Senate and is pending in the Assembly.
- Commission adoption of 15 addition requests to amend parameters and guidelines to include boilerplate language.
- Draft and final staff analyses issued for 5 remaining requests to amend parameters and guidelines to include boilerplate language.

The next report on implementation is due on October 15, 2010. Staff will provide the Commission with updates on implementation at each Commission hearing/meeting.

## COMMISSION ON STATE MANDATES IMPLEMENTATION OF BSA REPORT NO. 2009-501 Adopted: October 30, 2009 Updated: March 26, 2010 Staff Updates: May 12, 2010

BSA Recommendations and Summary of Tasks	Responsible Person(s)	Complete Date
<ul> <li>Recommendation 1.</li> <li>To ensure that it resolves sufficiently its backlog of test claims, incorrect reduction claims, and the boilerplate amendment request, the Commission should do the following:</li> <li>1. Work with Finance to seek additional resources to reduce its backlog, including test claims and incorrect reduction claims. In doing so, Commission staff should prioritize its workload and seek efficiencies to the extent possible.</li> <li>2. Implement its work plan to address the Controller's boilerplate amendment.</li> </ul>	Paula Higashi Nancy Patton Camille Shelton Kerry Ortman Heidi Palchik IT staff	
Summary of Tasks <u>Staffing Needs and Resources</u> Commission staff discuss staffing and resource needs with Department of Finance staff and our Commission members on an ongoing basis each fiscal year.		
Continue discussions with Department of Finance staff regarding Commission staffing needs. Prepare BCP to address staffing needs when Finance authorizes BCP submittals. Prioritization and Seeking Efficiencies		Ongoing Fiscal Year 2011-2012 & beyond
Commission staff continually look for ways to make the Commission's procedures and the mandates process more efficient.		
Examine and, if necessary, refine Commission procedures to ensure that pending workload is prioritized based on relationship to other pending workload and consolidated to the extent possible so that it is completed as soon as possible.		Ongoing

BSA Recommendations and Summary of Tasks (continued)	Responsible Person(s)	Complete Date
Consolidate additional test claims.		Ongoing
Increase earlier test claim review to obtain missing documents on a timelier basis.		Ongoing
Continue to increase the use of the Commission's website to distribute caseload documents to reduce costs and efficiently manage document preparation and distribution.		Ongoing
Increase the use of electronic scanning for test claim correspondence, record keeping and agenda preparation.		Ongoing
Dismissed withdrawn request to amend parameters and guidelines.		10/30/2009
Dismissed inactive test claims.		01/29/2010 03/26/2010
Upgrade the website system for reviewing and downloading Statements of Decision and parameters and guidelines for existing programs.		04/19/2010
Schedule additional inactive and withdrawn requests to amend parameters and guidelines for dismissal.		05/27/2010
Schedule incorrect reduction claim for hearing.		05/27/2010
Continue to report to the Commission on new practices that are being implemented.		Bi-Monthly Commission Meetings
Added a new section to the bimonthly meeting agendas to discuss implementation of the BSA October 15, 2009 Report.		02/24/2010
Added a new section to the Executive Director's Report to report new practices to the Commission and the public at Commission bimonthly meetings.		02/24/2010
Review existing Commission statutes and regulations to seek ways to make the mandates process more efficient.		This is a process that we conduct annually
Developed workplan for updating Commission regulations.		01/26/2010
Adopted Commission's 2010 Rulemaking Calendar.		01/29/2010
Conducted staff meetings to review existing regulations and discuss proposed changes.		02/03/2010 02/10/2010 02/17/2010
Draft proposed changes to regulations.		03/23/2010
Conduct workshop with claimants, state agencies, and interested parties and persons to discuss proposed changes.		03/25/2010

BSA Recommendations and Summary of Tasks	Responsible Person(s)	Complete Date
Order to initiate rulemaking and proposed language scheduled for Commission adoption.		05/27/2010
Submit notice of rulemaking to Office of Administrative Law.		06/01/2010
Notice publication date and initiate 45-day comment period.		06/11/2010
Conduct public hearing if requested.		07/26/2010
Schedule for Commission adoption.		09/24/2010
Complete SCO Request for Amendment of 49 sets of Parameters and Guidelines to Include Boilerplate Language Commission staff delayed recommendations on these requests until pending litigation was completed. The case was decided in Superior Court, but is being appealed. BSA recommends going forward. Staff developed workplan to set the 49 requests for the October 2009, and January, March, and May 2010 meetings.		
Developed workplan.		07/23/2009
Issued draft staff analysis on requests regarding parameters and guidelines for 3 local agency programs.		09/23/2009
Issued final staff analyses on 3 requests.		10/14/2009
Issued draft staff analyses on requests regarding parameters and guidelines for 21 local agency programs, and scheduled for December 2009 meeting.		10/14/2009
Commission adopted amendments for 3 local agency programs.		10/30/2009
Cancelled December meeting.		10/30/2009
Moved requests regarding parameters and guidelines for 21 programs to January 2010 meeting.		11/01/2009
Issued draft staff analysis on requests regarding parameters and guidelines for 5 school district programs, and scheduled for January 2010 meeting.		12/10/2009
Issued final staff analyses on 26 requests.		01/14/2010 01/15/2010
Commission adopted staff recommendation to approve or deny amendments for 26 programs.		01/29/2010
Issued draft staff analysis on requests regarding parameters and guidelines for 15 school district programs.		02/05/2010

BSA Recommendations and Summary of Tasks	Responsible Person(s)	Complete Date
Issued final staff analyses on 15 requests.		03/11/2010
Commission adopted staff recommendation to approve or		03/26/2010
deny requests on 15 programs.		
Issued draft staff analyses on remaining 5 boilerplate		04/02/2010
requests for 05/27/2010 meeting.		
Issued final staff analysis on remaining 5 requests.		05/10/2010
<ul> <li>Recommendation 2.</li> <li>To promote the legislatively determined, joint, and Commission processes and to provide the necessary information to assess their success, the following actions should occur:</li> <li>The Commission should add additional information in its semiannual report to inform the Legislature about the status of mandates being developed under joint and Commission processes, including delays that may be occurring. If the Commission believes it needs a statutory change to implement this recommendation, it should seek it.</li> <li>The Commission and Finance should inform local entities of these processes by making information about the alternatives readily available on their Web sites.</li> </ul>	Paula Higashi Nancy Patton Kerry Ortman Heidi Palchik IT staff	
Summary of Tasks Report to Legislature		
Included information in our next Report to the Legislature regarding status of proposed joint requests to adopt reasonable reimbursement methodologies and pending Legislatively Determined Mandates and submitted to Governor's Office for approval.		11/05/2009
Released approved report.		01/05/2010
Drafted and submitted legislative proposal to amend Government Code section 17600 to require Commission to include additional information in Report to Legislature, as recommended by BSA.		11/12/2010
Submitted language to Senate Local Government Committee for inclusion in the 2010 Senate Local Government Omnibus legislation (SB 894).		02/18/2010

BSA Recommendations and Summary of Tasks	Responsible Person(s)	Complete Date
SB 894 amended to include Commission's language.		04/12/2010
SB 894 passed Senate Local Government Committee (5-0)		04/19/2010-
and referred to Senate Appropriations Committee.		
SB 894 passed Senate Appropriations Committee pursuant to rule 28.8.		05/03/2010
Passed the Senate (30-0); pending in Assembly.		05/10/2010
Additional Information on Website		
Met with local entities and Finance staff to determine		10/29/2009
what information will assist local entities in using the alternative processes.		10/23/2003
Developed information on alternative processes.		11/16/2009
Uploaded information on alternative processes to the Commission's website		03/18/2010
Recommendation 3.	Paula Higashi	
The Commission should continue its efforts to work with	Nancy Patton	
the legislative subcommittee and other relevant parties to	Camille Shelton	
establish a reconsideration process that will allow		
mandates to undergo revision when appropriate.		
Summary of Tasks		
Conducted Commission Legislative Subcommittee		10/30/2009
workshop to discuss proposed language, and received		
public comment on proposed language.		
Briefed staff with Legislative Analyst's Office and		11/04/2009
Assembly Budget, Subcommittee #4 on proposed		
language.		00/05/0010
Conducted Commission Legislative Subcommittee		03/25/2010
workshop to discuss revised language.		04/20/2010
Met with staff with Senate Budget Subcommittee No. 4, Assembly Budget Subcommittee No. 4, Legislative		04/20/2010
Analyst's Office, and Department of Finance (working		
group) to discuss further reforms to proposed language.		
Language is now referred to as "redetermination process."		
Commission's budget and mandates issues heard in Senate		04/29/2010
Budget Subcommittee No. 4. Proposed language for		
redetermination process is included in hearing agenda, and		
discussed in hearing. The proposed language is held open		
so it can be further vetted and refined.		

BSA Recommendations and Summary of Tasks	Responsible Person(s)	Complete Date
Summary of Tasks		
Commission staff updated Commission members on redetermination process language.		05/03/2010
Commission's budget and mandates issues are heard in Assembly Budget Subcommittee No. 4. Proposed language for redetermination process is included in hearing agenda, and discussed in hearing. Subcommittee directed staff to continue working on the proposed language.		05/04/2010
Working group met to continue discussion on proposed language.		05/06/2010
New working group draft issued.		05/10/2010
Working group met to continue discussions, and invites local agency and school district representatives to participate.		05/12/2010
<b>Recommendation 4.</b> To improve the state mandate process, the Legislature, in conjunction with relevant state agencies and local entities, should ensure the further discussion of reforms.	Paula Higashi Nancy Patton	
Summary of Tasks		
Work with Legislature, as requested, to discuss mandate reforms.		Ongoing