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June 06, 2016
Commission on
State Mandates

BETTY T. YEE
California State Controller

June 3, 2016

Heather Halsey
Executive Director
Commission on State Mandates
980 Ninth Street, Suite 300
Sacramento, CA 95814

Re: Incorrect Reduction Claim (IRC)

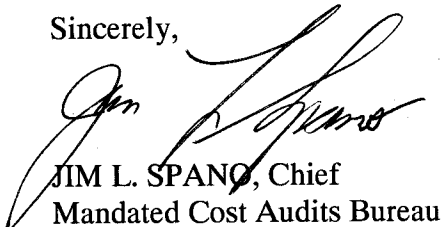
Integrated Waste Management, 15-0007-I-12
Public Resources Code Sections 40418, 40196.3, and 42920-42928
Public Contract Code Sections 12167 and 12167.1
Statutes of 1992, Chapter 1116 (AB 3521); Statutes of 1999, Chapter 764 (AB 75)
Fiscal Years: 2003-2004, 2005-2006, 2006-2007, 2007-2008, 2008-2009,
2009-2010, and 2010-2011
San Mateo County Community College District, Claimant

Dear Ms. Halsey:

The State Controller's Office is transmitting our response to the above-named IRC.

If you have any questions, please contact me by telephone at (916) 323-5849.

Sincerely,



JIM L. SPANO, Chief
Mandated Cost Audits Bureau
Division of Audits

JLS/as

17333

**RESPONSE BY THE STATE CONTROLLER'S OFFICE
TO THE INCORRECT REDUCTION CLAIM (IRC) BY
SAN MATEO COUNTY COMMUNITY COLLEGE DISTRICT**

Integrated Waste Management Program

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Exhibits relate to the district's IRC filed on March 15, 2016:	
• Exhibit A – PDF pages 25, 27-35, and 37	
• Exhibit B – PDF pages 41, 53, 58, 60, and 63	
• Exhibit C – PDF pages 66, and 87	
• Exhibit D – PDF pages 285, 288, 292, 299, 303, 307, 309, 312, 314, 317, and 320	

Tab 1

1 **OFFICE OF THE STATE CONTROLLER**

2 Division of Audits
3 3301 C Street, Suite 725
4 Sacramento, CA 95816
5 Telephone No.: (916) 324-8907

6 **BEFORE THE**
7 **COMMISSION ON STATE MANDATES**
8 **STATE OF CALIFORNIA**

9 **INCORRECT REDUCTION CLAIM (IRC)**
10 **ON:**

11 *Integrated Waste Management Program*

12 Public Resources Code Sections 40418,
13 40196.3, 42920, 42921, 42922, 42923, 42924,
14 42925, 42926, 42927, and 42928; Public
15 Contract Code Sections 12167 and 12167.1

16 Statutes of 1992, Chapter 1116 (AB 3521);
17 Statutes of 1999, Chapter 764 (AB 75)

18 **SAN MATEO COUNTY COMMUNITY**
19 **COLLEGE DISTRICT, Claimant**

No.: IRC 15-0007-I-12

AFFIDAVIT OF BUREAU CHIEF

20 I, Jim L. Spano, make the following declarations:

- 21 1) I am an employee of the State Controller's Office (SCO) and am over the age of
22 18 years.
- 23 2) I am currently employed as a bureau chief, and have been so since April 21, 2000.
24 Before that, I was employed as an audit manager for two years and three months.
- 25 3) I am a California Certified Public Accountant.
- 4) I reviewed the work performed by the SCO auditor.
- 5) Any attached copies of records are true copies of records, as provided by San Mateo
County Community College District, CalRecycle, or retained at our place of business.

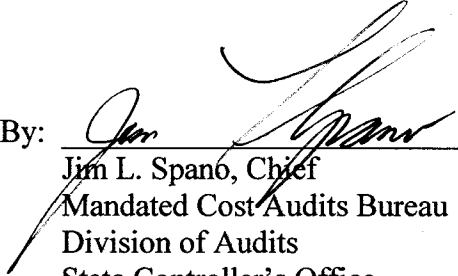
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- 6) The records include claims for reimbursement, and attached supporting documentation, explanatory letters, or other documents relating to the above-entitled IRC.
- 7) A review of the claims for fiscal year (FY) 2003-04, FY 2005-06, FY 2006-07, FY 2007-08, FY 2008-09, FY 2009-10, and FY 2010-11 commenced on September 28, 2015 (initial contact date), and was completed on October 20, 2015 (issuance of review report).

I do declare that the above declarations are made under penalty of perjury and are true and correct to the best of my knowledge, and that such knowledge is based on personal observation, information, or belief.

Date: June 3, 2016

OFFICE OF THE STATE CONTROLLER

By: 

Jim L. Spano, Chief
Mandated Cost Audits Bureau
Division of Audits
State Controller's Office

Tab 2

**STATE CONTROLLER'S OFFICE ANALYSIS AND RESPONSE
TO THE INCORRECT REDUCTION CLAIM BY
SAN MATEO COUNTY COMMUNITY COLLEGE DISTRICT**

**For Fiscal Year (FY) 2003-04, FY 2005-06, FY 2006-07, FY 2007-08,
FY 2008-09, FY 2009-10, and FY 2010-11**

**Integrated Waste Management Program
Public Resources Code Sections 40418, 40196.3, 42920, 42921, 42922, 42923, 42924, 42925,
42926, 42927, and 42928; Public Contract Code Sections 12167 and 12167.1;
Statutes of 1992, Chapter 1116 (AB 3521); Statutes of 1999, Chapter 764 (AB 75)**

SUMMARY

The following is the State Controller's Office's (SCO) response to the Incorrect Reduction Claim (IRC) that San Mateo County Community College District filed on March 15, 2016. The SCO reviewed the district's claims for costs of the legislatively mandated Integrated Waste Management (IWM) Program for the period of July 1, 2003, through June 30, 2004; and July 1, 2005, through June 30, 2011. The SCO issued its final report on October 20, 2015 [Exhibit A, page 25].

The district submitted reimbursement claims totaling \$843,392 — \$45,560 for fiscal year (FY) 2003-04 [Exhibit D, page 285], \$7,176 for FY 2005-06 [Exhibit D, page 292], \$4,856 for FY 2006-07 [Exhibit D, page 299], \$2,708 for FY 2007-08 [Exhibit D, page 303], \$375,024 for FY 2008-09 [Exhibit D, page 307], \$328,014 for FY 2009-10 [Exhibit D, page 312], and \$80,054 for FY 2010-11 [Exhibit D, page 317]. Subsequently, the SCO reviewed these claims and found that \$608,751 allowable (\$618,751 less a \$10,000 penalty for filing a late claim) and \$234,641 is unallowable [Exhibit A, page 25] because the district did not report any offsetting savings realized from implementation of its IWM plan.

The following table summarizes the review results:

Cost Elements	Actual Costs Claimed	Allowable per Review	Review Adjustment
<u>July 1, 2003, through June 30, 2004</u>			
Direct costs:			
Salaries and benefits	\$ 34,185	\$ 34,185	\$ -
Fixed assets	1,575	1,575	-
Total direct costs	35,760	35,760	-
Indirect costs	10,256	10,256	-
Total direct and indirect costs	46,016	46,016	-
Less offsetting reimbursements	(456)	(456)	-
Less offsetting savings	-	(84,490)	(84,490)
Subtotal	45,560	(38,930)	(84,490)
Adjustment to eliminate negative balances	-	38,930	38,930
Total program costs	<u>\$ 45,560</u>	-	<u>\$ (45,560)</u>
Less amount paid by the State ¹		-	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ -</u>	

Cost Elements	Actual Costs Claimed	Allowable per Review	Review Adjustment
<u>July 1, 2005, through June 30, 2006</u>			
Direct costs:			
Salaries and benefits	\$ 3,054	\$ 3,054	\$ -
Contract services	2,000	2,000	-
Fixed assets	2,339	2,339	-
Total direct costs	7,393	7,393	-
Indirect costs	916	916	-
Total direct and indirect costs	8,309	8,309	-
Less offsetting reimbursements	(1,133)	(1,133)	-
Less offsetting savings	-	(272,848)	(272,848)
Subtotal	7,176	(265,672)	(272,848)
Adjustment to eliminate negative balances	-	265,672	265,672
Total program costs	<u>\$ 7,176</u>	-	<u>\$ (7,176)</u>
Less amount paid by the State ¹		-	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ -</u>	
<u>July 1, 2006, through June 30, 2007</u>			
Direct costs:			
Salaries and benefits	\$ 3,735	\$ 3,735	\$ -
Indirect costs	1,121	1,121	-
Total direct and indirect costs	4,856	4,856	-
Less offsetting savings	-	(73,287)	(73,287)
Subtotal	4,856	(68,431)	(73,287)
Adjustment to eliminate negative balances	-	68,431	68,431
Total program costs	<u>\$ 4,856</u>	-	<u>\$ (4,856)</u>
Less amount paid by the State ¹		-	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ -</u>	
<u>July 1, 2007, through June 30, 2008</u>			
Direct costs:			
Salaries and benefits	\$ 2,083	\$ 2,083	\$ -
Indirect costs	625	625	-
Total direct and indirect costs	2,708	2,708	-
Less offsetting savings	-	(66,407)	(66,407)
Subtotal	2,708	(63,699)	(66,407)
Adjustment to eliminate negative balances	-	63,699	63,699
Total program costs	<u>\$ 2,708</u>	-	<u>\$ (2,708)</u>
Less amount paid by the State ¹		-	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ -</u>	

Cost Elements	Actual Costs Claimed	Allowable per Review	Review Adjustment
<u>July 1, 2008, through June 30, 2009</u>			
Direct costs:			
Salaries and benefits	\$ 288,480	\$ 288,480	\$ -
Indirect costs	86,544	86,544	-
Total direct and indirect costs	375,024	375,024	-
Less offsetting savings	-	(71,103)	(71,103)
Total program costs	<u>\$ 375,024</u>	303,921	<u>\$ (71,103)</u>
Less amount paid by the State ¹		-	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ 303,921</u>	
<u>July 1, 2009, through June 30, 2010</u>			
Direct costs:			
Salaries and benefits	\$ 231,812	\$ 231,812	\$ -
Indirect costs	96,202	96,202	-
Total direct and indirect costs	328,014	328,014	-
Less offsetting savings	-	(74,456)	(74,456)
Subtotal	328,014	253,558	(74,456)
Less late filing penalty ²	-	(10,000)	(10,000)
Total program costs	<u>\$ 328,014</u>	243,558	<u>\$ (84,456)</u>
Less amount paid by the State ¹		-	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ 243,558</u>	
<u>July 1, 2010, through June 30, 2011</u>			
Direct costs:			
Salaries and benefits	\$ 54,503	\$ 54,503	\$ -
Indirect costs	25,551	25,551	-
Total direct and indirect costs	80,054	80,054	-
Less offsetting savings	-	(18,782)	(18,782)
Total program costs	<u>\$ 80,054</u>	61,272	<u>\$ (18,782)</u>
Less amount paid by the State ¹		-	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ 61,272</u>	

Cost Elements	Actual Costs Claimed	Allowable per Review	Review Adjustment
<u>Summary: July 1, 2003, through June 30, 2004; and July 1, 2005, through June 30, 2011</u>			
Direct costs:			
Salaries and benefits	\$ 617,852	\$ 617,852	\$ -
Contract services	2,000	2,000	-
Fixed assets	3,914	3,914	-
Total direct costs	623,766	623,766	-
Indirect costs	221,215	221,215	-
Total direct and indirect costs	844,981	844,981	-
Less offsetting reimbursements	(1,589)	(1,589)	-
Less offsetting savings	-	(661,373)	(661,373)
Subtotal	843,392	182,019	(661,373)
Adjustment to eliminate negative balances	-	436,732	436,732
Subtotal	843,392	618,751	(224,641)
Less late filing penalty	-	(10,000)	(10,000)
Total program costs	<u>\$ 843,392</u>	608,751	<u>\$ (234,641)</u>
Less amount paid by the State ¹		-	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ 608,751</u>	

¹ Payment information current as of May 26, 2016.

² The district filed its FY 2009-10 annual reimbursement claim after the due date specified in Government Code section 17560. Pursuant to Government Code section 17568, the State assessed a late filing penalty equal to 10% of allowable costs, not to exceed \$10,000 (for claims filed on or after August 24, 2007).

I. INTEGRATED WASTE MANAGEMENT PROGRAM CRITERIA

Parameters and Guidelines

On March 30, 2005, the Commission on State Mandates (Commission) adopted the parameters and guidelines for Chapter 764, Statutes of 1999; and Chapter 1116, Statutes of 1992 [**Exhibit B, page 41**]. The Commission amended the parameters and guidelines on September 26, 2008 [**Exhibit B, page 53**], as directed by the Superior Court of California, County of Sacramento, No. 07CS00355 [**Tab 3**].

Section VIII of the amended parameters and guidelines define offsetting cost savings as follows [**Exhibit B, page 63**]:

VIII. OFFSETTING COST SAVINGS

Reduced or avoided costs realized from implementation of the community college districts' Integrated Waste Management plans shall be identified and offset from this claim as cost savings, consistent with the directions for revenue in Public Contract Code sections 12167 and 12167.1. Pursuant to these statutes, community college districts are required to deposit cost savings resulting from their Integrated Waste Management plans in the Integrated Waste Management Account in the Integrated Waste Management Fund; the funds deposited in the Integrated Waste Management

Account, upon appropriation by the Legislature, may be expended by the California Integrated Waste Management Board for the purpose of offsetting Integrated Waste Management plan costs. Subject to the approval of the California Integrated Waste Management Board, cost savings by a community college that do not exceed two thousand dollars (\$2,000) annually are continually appropriated for expenditure by the community college for the purpose of offsetting Integrated Waste Management program costs. Cost savings exceeding two thousand dollars (\$2,000) annually may be available for expenditure by the community college only when appropriated by the Legislature. To the extent so approved or appropriated and applied to the college, these amounts shall be identified and offset from the costs claimed for implementing the Integrated Waste Management Plan.

SCO Claiming Instructions

The SCO annually issues mandated cost claiming instructions, which contain filing instructions for mandated cost programs [Exhibit C]. On June 6, 2005, the SCO issued the IWM claiming instructions [Exhibit C, page 66]. On December 1, 2008, the SCO amended the IWM claiming instructions to be consistent with the amended parameters and guidelines [Exhibit C, page 87]. The amended claiming instructions provided community college districts the ability to refile their FY 1999-2000 through FY 2007-08 claims to report the required offsetting savings.

II. DISTRICT UNREPORTED OFFSETTING SAVINGS

Issue

For the period of July 1, 2003, through June 30, 2004; and July 1, 2005, through June 30, 2011, the district did not report any offsetting savings on its mandated costs claims. We found that the district realized savings of \$661,373 from implementation of its IWM plan [Exhibit A, page 37].

The district believes that none of the cost savings were realized by the district, as required by the parameters and guidelines.

SCO's Analysis:

The amended parameters and guidelines require districts to report reduced or avoided costs realized from implementation of the community college district's IWM plan, consistent with the directions for revenue in Public Contract Code sections 12167 and 12167.1 [Exhibit B, page 63].

This issue of realized offsetting savings has already been decided by the Sacramento County Superior Court, which issued a Judgment and Writ of Mandate on June 30, 2008 [Tab 3]. The court ordered the Commission to amend the parameters and guidelines to require community college districts claiming reimbursable costs of an IWM plan to identify and offset from their claims (consistent with the directions for revenue in Public Contract Code sections 12167 and 12167.1) cost savings realized as a result of implementing their plan [Tab 3, page 2].

Public Contract Code section 12167 requires that revenues received from the IWM plan or any other activity involving the collection and sale of recyclable materials in state offices located in state-owned and state-leased buildings be deposited in the IWM Account in the IWM Fund. For the period of July 1, 2003, through June 30, 2004; and July 1, 2005, through June 30, 2011, the district did not remit to the State any savings realized from implementation of its IWM plan. However, the failure of the district to remit to the State the savings realized from implementation of its IWM plan does not preclude it from the requirement to do so.

Government Code section 17514 defines "costs mandated by the state" as any increased costs that either a local agency or school district is required to incur. In addition, Government Code section 17556, subdivision (e), states that reimbursement is precluded if the statute provides for

offsetting savings that result in no net costs to the local agency. For purposes of section 6 of article XIII B of the California Constitution and the statutes implementing section 6, California Community Colleges are defined as school districts and treated as local governments. To the extent that San Mateo County Community College District realized cost savings, it is not required to incur increased costs.

District's Response:

A. OFFSETTING COST SAVINGS

The District did not report offsetting cost savings because none were realized. The audit report states that the total claimed costs of \$843,392 should have been reduced by \$661,373 of cost savings calculated by multiplying the tonnage diverted by a statewide average landfill fee per ton. However, none of these alleged cost savings were realized by the District as required by the parameters and guidelines.

2. Assumed Cost Savings

The court presupposes a previous legal requirement for districts to incur landfill disposal fees to divert solid waste. Thus, potentially relieved of the need to incur new or additional landfill fees for increased waste diversion, a cost savings would occur. There is no finding of fact or law in the court decision or from the Commission Statement of Decision for the test claim for this assumed duty to use landfills. However, since the court stated that the cost savings from avoided landfill costs are only "likely," potential costs savings would be a finding of fact not law. There is no evidence in the court decision that these reduced or avoided landfill costs occurred at all or to any one district other than the bare assertion that such savings may have occurred. Thus, potential landfill cost savings would be a question of fact for each claiming district. However, the Controller's audit adjustment erroneously and simply assumes these cost savings occurred in the form of avoided landfill fees for the mandated tonnage diverted. The audit report never asserts as a finding of fact that the District had reduced or avoided landfill costs, it merely calculated a "cost savings" that could have occurred.

3. Realized Cost Savings

The parameters and guidelines language does not assume that the cost savings occurred, but instead requires that the cost savings be *realized*. The amended parameters and guidelines, relying upon the court decision, state that "(r)educed or avoided costs *realized* from implementation of the community college districts' Integrated Waste Management plans shall be identified and offset from this claim as cost savings..." To be realized, the court states that the following string of events must occur:

Thus, in accordance with section 12167, state agencies, along with California Community Colleges which are defined as state agencies for purpose of IWM plan requirements in Public Resources Code section 42920 et seq. (Pub. Resources Code §§ 40196, 40148), must deposit cost savings resulting from IWM plans in the Integrated Waste Management Account in the Integrated Waste Management Fund; the funds deposited in the Integrated Waste Management Account, upon appropriation by the Legislature, may be expended by the Integrated Waste Management Board for the purpose of offsetting IWM plan costs. In accordance with section 12167.1 and notwithstanding section 12167, cost savings from the IWM plans of the agencies and colleges that do not exceed \$2,000 annually are continuously appropriated for expenditure by the agencies and colleges for the purpose of offsetting IWM plan implementation and administration costs; cost savings resulting from IWM plan in excess of \$2,000 annually are available for such expenditure by the agencies and colleges when appropriated by the Legislature.

For the cost savings to be realized, the parameters and guidelines further require that "(t)o the extent so approved or appropriated and applied to the college, these amounts shall be identified and offset from the costs claimed for implementing the Integrated Waste Management Plan."

Thus, a certain chain of events must occur: the cost savings must exist (avoided landfill costs); be converted to cash; amounts in excess of \$2,000 per year deposited in the state fund; and, these deposits by the districts appropriated by the Legislature to districts for purposes of mitigating the cost of implementing the plan. None of these prerequisite events occurred so no costs savings were "realized" by the District. Regardless, the adjustment cannot be applied to the District since no state appropriation of the cost savings was made to the District.

4. Calculation of Cost Savings

The court suggests that "(t)he amount or value of the savings may be determined from the calculations of annual solid waste disposal reduction or diversion which California Community Colleges must annually report to petitioner Integrated Waste Management Board pursuant to subdivision (b)(1) of Public Resources Code section 42926." The parameters and guidelines are silent as to how to calculate the avoided costs. The court provided two alternative methods, either disposal reduction or diversion reported by districts, and the Controller utilized the diversion percentage, which assumes, without findings of fact, that all diversion tonnage is landfill disposal tonnage reduction.

a. The Controller's formula is a standard of general application

The audit adjustment for the assumed landfill cost savings is based on a formula created by the Controller and has been consistently used for all 42 audits of this mandate published by the Controller (as of the date of this document). The Controller's use of this formula for audit purposes is a standard of general application without appropriate state agency rulemaking and is therefore unenforceable (Government Code Section 11340.5). The formula is not an exempt audit guideline (Government Code Section 11340.9(e)). State agencies are prohibited from enforcing underground regulations. If a state agency issues, enforces, or attempts to enforce a rule without following the Administrative Procedures Act, when it is required to, the rule is called an "underground regulation." Further, the audit adjustment is a financial penalty against the District, and since the adjustment is based on an underground regulation, the formula cannot be used for the audit adjustment (Government Code Section 11425.50).

b. The Controller's formula assumes facts not in evidence

The audited offsetting cost savings is the sum of three components: the "allocated" diversion percentage, multiplied by the tonnage diverted, multiplied by a landfill disposal cost per ton. The Controller's calculation method includes several factual errors that make it useless as a basis of determining potential cost savings.

1. Allocated diversion percentage: The audit report uses the diversion percentage reported by the District to the state (CalRecycle) for each year until 2008 at which time this statistic was no longer available from CalRecycle. The auditor then used the 2007 percentage for all subsequent years. Therefore, the diversion rates used for the audit adjustments after 2007 are fiction.
2. Tonnage diverted: The Controller formula uses the total tonnage reported by the District to CalRecycle. The audit report states that this total amount includes "solid waste that the district recycled, composted, and kept out of the landfill." Next, the audit report assumes without findings that all diverted tonnage would have been disposed in a landfill and thus additional landfill fees incurred for all additional tonnage diverted. Composted material, which is a significant amount of the diverted tonnage, would not have gone to the landfill. The audit report also assumes without findings that all diverted tonnage is within the scope of the mandate. The total tons diverted for some fiscal years may include materials that are outside the scope of the mandate (e.g. paint). Deducting the compost amount and tonnage unrelated to the mandate would reduce both the total tonnage and the diversion percentage. The audit report uses the total tonnage diverted reported by the District to the state (CalRecycle) for each year until 2008 at which time this statistic was no longer available from CalRecycle. The auditor then used the 2007

tonnage for all subsequent years. Therefore, the total tonnage rates used for the audit adjustments after 2007 are fiction.

3. Landfill disposal fee: Having no District information in the annual claims for landfill disposal fees, since it was not required for the annual claims or the CalRecycle report, the Controller's method uses a statewide average cost to dispose of a ton of waste, ranging from \$36 to \$56 per ton, based on data said to be obtained from CalRecycle. The audit report does not include the CalRecycle statewide data used to generate these average fee amounts. Thus, the source of the average or actual costs that comprise the average is unknown and unsupported by audit findings.

5. Application of the Formula

The audit calculated cost savings of \$661,373 which are \$436,732 in excess of the claimed program costs of \$843,392:

<u>Fiscal Year</u>	<u>Amount Claimed</u>	<u>Audited Amount</u>	<u>Adjustment Amount</u>	<u>Adjustment Applied</u>	<u>Adjustment Excess</u>
FY 2003-04	\$ 45,560	\$ -	\$ 84,490	\$ 45,560	\$ 38,930
FY 2005-06	\$ 7,176	\$ -	\$ 272,848	\$ 7,176	\$ 265,672
FY 2006-07	\$ 4,856	\$ -	\$ 73,287	\$ 4,856	\$ 68,431
FY 2007-08	\$ 2,708	\$ -	\$ 66,407	\$ 2,708	\$ 63,699
FY 2008-09	\$ 375,024	\$ 303,921	\$ 71,103	\$ 71,103	\$ -
FY 2009-10	\$ 328,014	\$ 243,558	\$ 74,456	\$ 74,456	\$ -
FY 2010-11	\$ 80,054	\$ 61,272	\$ 18,782	\$ 18,782	\$ -
Totals	\$ 843,392	\$ 608,751	\$ 661,373	\$ 224,641	\$ 436,732

The "excess" adjustment amount means the adjustment exceeded the amount claimed by the District for all program costs for four fiscal years. There are several factual errors in the application of this offset. The District did not claim landfill costs, so there are none to be offset. The adjustment method does not match or limit the landfill costs avoided to landfill costs, if any, actually claimed. Instead, the total adjustment amount for avoided landfill costs is applied to the total annual claim amounts and thus reduces unrelated salary and benefit costs for: preparing district policies and procedures; training staff who work on the integrated waste management plan; designating a plan coordinator; operating the plan accounting system; and, preparing annual recycling material reports.

The Controller's calculation method thus prevents this District from receiving full reimbursement of its actual increased program costs, contrary to an unfounded expectation by the court. Footnote 1 of the court decision states that:

There is no indication in the administrative record or in the legal authorities provided to the court that, as respondent argues, a California Community College might not receive the full reimbursement of its actual increased costs required by section 6 if its claims for reimbursement of IWM plan costs were offset by realized cost savings and all revenues received from plan activities.

Indeed, it appears from the statewide audit results² to date that the application of the formula has only arbitrary results. The following table indicates the percentage of the total claimed cost allowed by the "desk audits" conducted by the Controller on the single issue of the cost savings offset:

<u>Controller's Audits-cost savings Issue only District</u>	<u>Percentage Allowed</u>	<u>Audit Date</u>
Butte-Glen Community College District	0%	09/11/2014
Mira Costa Community College District	0%	10/08/2013
Citrus Community College District	2.0%	09/11/2013
Yuba Community College District	3.4%	05/07/2014
Allan Hancock Joint Community College District	14.8%	06/23/2014
San Bernardino Community College District	20.3%	06/23/2014
Grossmont-Cuyamaca Community College District	28.7%	04/30/2013
State Center Community College District	32.1%	08/30/2013
Merced Community College District	33.2%	07/09/2013
North Orange County Community College District	33.6%	08/15/2013
Solano Community College District	34.4%	06/17/2013
Long Beach Community College District	35.4%	05/22/2014
Sierra Joint Community College District	41.4%	07/22/2013
Los Rios Community College District	42.7%	04/28/2015
Yosemite Community College District	41.7%	07/10/2013
El Camino Community College District	43.0%	03/19/2014
Mt. San Antonio Community College District	43.7%	08/15/2013
Hartnell Community College District	45.0%	04/09/2014
Shasta-Tehama-Trinity Community College District	53.3%	06/17/2014
Contra Costa Community College District	58.7%	05/29/2013
Monterey Peninsula Community College District	59.8%	06/05/2014
Siskiyou Joint Community College District	62.2%	06/03/2014
San Joaquin Delta Community College District	69.5%	05/07/2014
Gavilan Joint Community College District	69.6%	04/11/2014
West Kern Community College District	69.9%	06/03/2014
San Mateo Community College District	72.2%	10/20/2015
Marin Community College District	72.4%	06/03/2014
Victor Valley Community College District	73.4%	04/09/2014
Cabrillo Community College District	80.8%	06/18/2014
Redwoods Community College District	83.4%	04/11/2014

The District agrees that any relevant realized cost savings should be reported, but the offset must also be properly matched to relevant costs.

SCO's Comments:

During our review of the district's claims, we found that the district realized total offsetting savings of \$661,373 from implementation of its IWM plan [Exhibit A, page 37]. However, because the offsetting savings adjustment for FY 2003-04 and FY 2005-06 through FY 2007-08 resulted in a negative balance due the district, and because of a FY 2009-10 late filing penalty, we adjusted the district's claims by a net \$234,641.

The district believes that the SCO's offsetting savings adjustment is inappropriate because "none of these alleged cost savings were the realized by the District as required by the parameters and guidelines."

2. Assumed Cost Savings

- *Presumed Requirement for the District to use Landfills*

The district states, "The court presupposes a previous legal requirement for districts to incur landfill disposal fees to *divert* solid waste" [emphasis added]. We disagree. Landfill fees are

incurred when solid waste is disposed. "Diversion" is not the same as disposal. Public Resources Code section 40192, subsection (b), states:

... solid waste disposal ... means the management of solid waste through landfill disposal...at a permitted solid waste facility.

Therefore, we believe that the district intended to state, "The court presupposes a previous legal requirement for districts to incur landfill disposal fees to *dispose of solid waste*" [emphasis added].

The district states that there is only a presumption for districts to incur landfill disposal fees to dispose of solid waste, yet the district does not provide an alternative for how non-diverted solid waste would be disposed of, if not at a landfill. In addition, the district does not state that it disposed of its solid waste at any location other than a landfill or used any other methodology to dispose of its waste other than to contract with a commercial waste hauler. Therefore, comments relating to legal requirements regarding alternatives for the disposal of solid waste are irrelevant.

In fact, the district acknowledges its use of landfills for solid waste disposal on its website, which states the following:

- "For years, most of this waste was trucked to landfills and buried. Waste Reduction Measures lowers the amount of waste which is sent to landfills" [Tab 4, page 2].
- "The chart below shows the percentage of our waste that is no longer sent to landfills, benchmarked against our mandated goals" [Tab 4, page 2].

In addition, in its annual waste management report to CalRecycle, the district further acknowledges its use of landfills, as follows:

- "The local waste company transported and disposed of all of the college non-recycleable materials. Weight tags were supplied *for each trip to the land fill* (sic)" [emphasis added, Tab 5, pages 2, 5, 8, 11, and 14].
- "The majority of soil is being recycled and *not disposed into land fill* (sic)" [emphasis added, Tab 5, page 8].
- "Special Waste Materials includes: concrete/asphalt demolition debris have been used to fill in a below grade parking lot *instead of going off site to landfill*" [emphasis added, Tab 5, page 76].

Also, the district reported to CalRecycle that it *disposed* of 8,937.56 tons of solid waste between January 1, 2003, and December 31, 2010, as follows:

Calendar Year	Cañada College	Skyline College	College of San Mateo	Total Tonnage Disposed
2003	Tab 5, page 1 181.00	Tab 5, page 27 100.30	Tab 5, page 60 743.30	1,024.60
2004	Tab 5, page 4 391.30	Tab 5, page 30 114.10	Tab 5, page 63 1,266.60	1,772.00
2005	Tab 5, page 7 201.90	Tab 5, page 34 360.80	Tab 5, page 66 481.40	1,044.10
2006	Tab 5, page 10 234.70	Tab 5, page 38 646.50	Tab 5, page 69 432.40	1,313.60
2007	Tab 5, page 13 190.80	Tab 5, page 42 237.40	Tab 5, page 72 420.00	848.20
2008	Tab 5, page 16 507.00	Tab 5, page 46 191.60	Tab 5, page 75 371.20	1,069.80
2009	Tab 5, page 19 354.00	Tab 5, page 50 143.65	Tab 5, page 79 594.10	1,091.75
2010	Tab 5, page 23 214.30	Tab 5, page 55 136.71	Tab 5, page 84 422.50	773.51
Total	<u>2,275.00</u>	<u>1,931.06</u>	<u>4,731.50</u>	<u>8,937.56</u>

Within the narrative of these reports, the district acknowledges its use of a “local waste company” named San Bruno Garbage (currently named Recology). The district does not indicate in these annual reports that it used any other method to dispose of solid waste other than disposal in the landfill.

Therefore, the evidence reviewed by the SCO supports that the district normally disposes of its waste at a landfill with the use of a commercial waste hauler.

- *Assumed Cost Savings*

The district states, “. . . the Controller’s audit adjustment erroneously and simply assumes these costs savings occurred in the form of avoided landfill fees for the mandated tonnage diverted.” We disagree. Unless the district had an arrangement with its waste hauler that it did not disclose to us or CalRecycle, the district did not dispose of its solid waste at a landfill for no cost. San Mateo County Community College District is located in San Mateo, California. An internet search for landfill fees revealed that the Blue Line Transfer Station in South San Francisco, California (11 miles from the district office), currently charges \$90 per ton to dispose of solid waste [Tab 6, page 1]. Therefore, the higher rate of diversion results in less trash that is disposed of at a landfill, which creates cost savings for the district.

The district states, “The audit report never asserts as a finding of fact that the District had reduced or avoided landfill costs, it merely calculated a “cost savings” that could have occurred.” We disagree. The first line of the audit finding says, “We found that the district realized savings of \$661,373 from implementation of its IWM plan” [Exhibit A, page 37]. Nowhere in the audit report do we state that the “cost savings could have occurred.” Besides, the district itself acknowledges that landfill diversion results in cost savings to the district. In Skyline College’s 2014 President’s Report to the Board of Trustees, the district states, “. . . the composting pilot program will determine how much waste from the dining hall and adjacent restrooms can be diverted from local landfills and *identify potential cost savings for the college*” [emphasis added, Tab 7, page 7].

Therefore, the evidence reviewed by the SCO supports that there is a cost for landfill disposal and that the district realized savings through diversion activities.

3. Realized Cost Savings

The district reported that it *diverted* from landfill disposal 33,007.50 tons of solid waste between January 1, 2003, and December 31, 2007, due to implementation of its IWM plan, as follows:

Calendar Year	Cañada College	Skyline College	College of San Mateo	Total Tonnage Diverted
2003	Tab 5, page 1 189.40	Tab 5, page 27 291.70	Tab 5, page 60 587.00	1,068.10
2004	Tab 5, page 4 959.70	Tab 5, page 30 325.60	Tab 5, page 63 3,833.50	5,118.80
2005	Tab 5, page 7 20,994.80	Tab 5, page 34 970.50	Tab 5, page 66 761.10	22,726.40
2006	Tab 5, page 10 289.10	Tab 5, page 38 1,247.30	Tab 5, page 69 722.90	2,259.30
2007	Tab 5, page 13 272.60	Tab 5, page 42 1,011.50	Tab 5, page 72 550.80	1,834.90
Total	<u>22,705.60</u>	<u>3,846.60</u>	<u>6,455.30</u>	<u>33,007.50</u>

The district realized a savings from implementation of its IWM plan. The savings is supported when the tonnage diverted is multiplied by the cost to dispose of one ton of solid waste at the landfill.

Public Resources Code section 42925(a) requires that cost savings realized as a result of implementing an IWM plan be redirected to fund IWM plan implementation and administration costs in accordance with Public Contract Code sections 12167 and 12167.1. We recognize that the district did not remit to the State any savings realized from implementation of its IWM plan. However, the failure of the district to remit to the State the savings realized from implementation of its IWM plan in compliance with the Public Contract Code and its failure to perform all of what it calls "prerequisite events" does not preclude it from the requirement to do so.

The amended parameters and guidelines, section VIII. Offsetting Cost Savings, states [**Exhibit B, page 63**]:

Reduced or avoided costs realized from implementation of the community college districts' Integrated Waste Management plans shall be identified and offset from this claim as cost savings, consistent with the directions for revenue in Public Contract Code sections 12167 and 12167.1. Pursuant to these statutes, community college districts *are required to deposit cost savings* resulting from their Integrated Waste Management plans into the Integrated Waste Management Account in the Integrated Waste Management Fund [Emphasis added].

The Sacramento Superior Court ruled on May 29, 2008, that the cost savings *must* be used to fund IWM plan costs when it stated [**Tab 8, page 7**]:

Second, respondent incorrectly interpreted the phrase 'to the extent feasible' in Public Resources Code section 42925 to mean that the redirection of cost savings resulting from diversion activities by California Community Colleges to fund their IWM plan implementation and administration costs was not mandatory and that colleges could direct the cost savings to other programs upon a finding of infeasibility. Respondent's interpretation is contrary to the manifest legislative intent and purpose of section 42925 that *cost savings be used to fund IWM plan costs* [emphasis added].

Therefore, evidence obtained by the SCO supports that the district realized savings through diversion activities, and the savings are required to be remitted to the State and are to be used to fund IWM plan costs.

4. Calculation of Cost Savings

a. The Controller's formula is a standard of general application

The district states, "The Controller's use of this formula for audit purposes is a standard of general application without appropriate state agency rulemaking and is therefore unenforceable (Government Code section 11340.5)." We disagree.

We used a "court-approved" methodology to determine the *required* offset, which we believe to be both fair and reasonable. In the Superior Court ruling dated May 29, 2008, the court stated [Tab 8, page 7]:

Such reduction or avoidance of landfill fees and costs resulting from solid waste diversion activities under §42920 et seq. represent savings which *must* be offset against the costs of diversion activities to determine the reimbursable costs of IWM plan implementation – i.e., the actual increased costs of diversion – under section 6 and section 17514. [emphasis added].

The ruling goes on to state [Tab 8, page 7]:

The amount or value of the savings may be determined from the calculations of annual solid waste disposal reduction or diversion which California Community Colleges must annually report to petitioner Integrated Waste Management Board pursuant to subdivision (b)(1) of Public Resources Code section 42926.

On September 26, 2008, the Commission amended the parameters and guidelines to be in accordance with the Judgment and Writ of Mandate issued by the court [Exhibit B, page 53]. On December 1, 2008, in compliance with Government Code section 17558, the SCO issued claiming instructions allowing community college districts to refile their FY 1999-2000 through FY 2007-08 claims to report the required offsetting savings. These amended claims were required to be re-filed with the SCO on or before March 31, 2009 [Exhibit C, page 87].

The district's IWM claim for FY 2003-04 was filed with the SCO on October 6, 2005; the IWM claim for FY 2005-06 was filed on December 10, 2007; and the IWM claims for FY 2006-07 and FY 2007-08 were both filed on February 17, 2009. The district did not amend any of these claims to report the required offset identified in the amended parameters and guidelines. Further, neither the FY 2008-09, FY 2009-10, nor the FY 2010-11 IWM claims reported the required offset. Therefore, due to the district's failure to report the required offset, we used the methodology identified in the May 29, 2008 Superior Court ruling to determine the applicable offset amount [see the offsetting savings calculation in Tab 9 and Exhibit A, pages 31-35]. We believe that this "court-identified" approach provides a reasonable methodology to identify the required offset.

We informed Raymond Chow, Chief Financial Officer at San Mateo County Community College District, of the adjustment via an email on September 28, 2015 [Tab 10]. The following day, September 29, 2015, we received an email response from Mr. Chow stating, "However, we are totally disagreed [sic] with the decision and finding adjustments. Since I believe that an exit conference will not change much in desk audit findings and adjustments; therefore, here is our decision. We want to proceed and issue the audit report without conference" [Tab 11, page 1]. Nowhere in the district's email response did the district provide an alternate methodology to calculate the required offset.

b. The Controller's formula assumes facts not in evidence

1. Allocated Diversion Percentage

Public Resources Code section 42921 states:

- (a) Each state agency and each large state facility shall divert at least 25 percent of all solid waste generated by the state agency by January 1, 2002, through source reduction, recycling, and composting activities.
- (b) On and after January 1, 2004, each state agency and each large state facility shall divert at least 50 percent of all solid waste through source reduction, recycling, and composting activities.

For every calendar year, San Mateo County Community College District diverted above and beyond the requirements of Public Resources Code section 42921 based on information that the district reported to CalRecycle [Tab 5]. Therefore, we “allocated” the offsetting savings so as to not penalize the district by recognizing offsetting savings resulting from the district diverting solid waste above and beyond the applicable requirements of the Public Resources Code.

- o Allocated Diversion Percentage for FY 2003-04 through FY 2006-07

For calendar years 2000 through 2007, we used the diversion information exactly as reported annually by the district to CalRecycle. However, we “allocated” the diversion percentage to the mandated level. For example, in calendar year 2007, Cañada College reported to CalRecycle that it diverted 272.6 tons of solid waste and disposed of 190.8 tons, which results in an overall diversion percentage of 58.8% [Tab 5, page 13]. Because the district was required to divert 50% for that year to meet the mandated requirements and comply with the Public Resources Code, it needed to divert only 231.7 tons (463.4 total tonnage generated × 50%) in order to satisfy the 50% requirement. Therefore, we adjusted our calculation to compute offsetting savings based on 231.7 tons of diverted solid waste rather than a total of 272.6 tons diverted.

As there is no State mandate to exceed solid waste diversion greater than 25% for calendar years 2000 through 2003 or greater than 50% for calendar year 2004 and beyond, there is no basis for calculating offsetting savings realized for actual diversion percentages that exceed the levels set by statute.

- o Allocated Diversion Percentage for FY 2007-08 through FY 2010-11

The district is correct when it states, “The auditor then used the 2007 percentage for all subsequent years.” With the passage of Senate Bill (SB) 1016 (Chapter 343; Statutes of 2008), CalRecycle began focusing on “per capita disposal” instead of a “diversion percentage.” As a result of SB 1016, beginning in calendar year 2008, CalRecycle stopped requiring districts to report the actual amount of tonnage diverted. Consequently, the annual reports no longer identify either the tonnage diverted or a diversion percentage. However, even though community college districts no longer report diversion information, they are still required to divert 50% of their solid waste.

The shift from diversion to disposal provides more accurate measurements, takes less time to calculate, and allows for jurisdictional growth. With the original system of a 25% or 50% diversion requirement, if the district diverted above its requirement, it was fully implementing its IWM plan. Now, with SB 1016, each jurisdiction has “a disposal target that is the equivalent of 50 percent diversion, and that target will be expressed on a *per capita basis*” [Tab 12, page 4]. Therefore, if the district’s per-capita disposal rate is less than the target, then the district is meeting its requirement to divert 50% of its solid waste.

In reviewing the 2008 [Tab 5, pages 47 and 76], 2009 [Tab 5, pages 51 and 80], and 2010 [Tab 5, pages 56 and 85] annual reports, we found the district’s annual per capita

disposal rates for both the employee and student populations to be less than or equivalent to the target rate. Therefore, the district met its requirement to divert 50% of its solid waste. As the district did not provide either the tonnage diverted or the diversion percentage for calendar years 2008, 2009, and 2010, we used the 2007 diversion information to calculate the required offsetting savings for FY 2007-08 through FY 2010-11.

We believe that the 2007 diversion information is a fair representation of the 2008 through 2010 diversion information because the district's has already established and committed to its recycling processes.

Further, in the 2008 annual report, when asked to explain what changes were continued from the prior year, Skyline College state, "All waste diversion programs previously in place at Skyline College were continued and, in many cases, improved upon slightly in 2008..." [Tab 5, page 47]. In addition, in the 2008 annual report, when asked about waste diversion program changes, the College of San Mateo state, "No changes were made to programs this year" [Tab 5, page 76] and Cañada College state, "No programs implemented or discontinued this year" [Tab 5, page 17]. Nowhere in these annual reports for 2008, 2009, or 2010 do any of the colleges mention a decrease in diversion activities. As such, we believe that the 2007 diversion information is a fair representation of the district's diversion amounts for 2008, 2009, and 2010.

2. Tonnage Diverted

o Composted Material

The district states, "Composted material, which can be a significant amount of the diverted tonnage, would not have gone to the landfill." The district does not identify where this material (e.g. grass, weeds, branches, etc.) will be disposed of if it were not composted. In addition, as a result of this mandated program, the district is claiming nearly \$100,000 in salaries and benefits for its groundskeepers for "Diverting solid waste from landfill disposal or transformation facilities – composting" [Tab 13]. Therefore, it is reasonable that the correlated landfill fees that the district did not incur for the composted materials translate into savings realized by the district. Further, such savings should be recognized and appropriately offset against composting costs that the district claimed as part of implementing its IWM plan.

o Hazardous Waste

The district states, "The audit report also assumes without findings that all diverted tonnage is within the scope of the mandate. The total tons diverted for some fiscal years may include materials that are outside the scope of the mandate (e.g., paint)." This comment is irrelevant because hazardous waste is not included in the diversion amounts reported to CalRecycle [Tab 5]; therefore, it is not included in our offsetting savings calculation [Tab 9 or Exhibit A, pages 31 to 35].

We agree that hazardous waste (e.g., paint) is not a part of the mandate. In fact, CalRecycle has specified that hazardous waste requires proper handling and does not count as diversion, as follows:

These following materials are deemed as hazardous, and cannot be disposed in a landfill. Proper handling is required and does not count as diversion... [Tab 14, pages 1 and 2]:

- o Universal waste – radios, stereo equipment, printers . . .

- o Electronic waste – common electronic devices that are identified as hazardous waste, such as computers . . .
- o Additional hazardous wastes should be properly managed: antifreeze, asbestos, paint, treated wood, used oil, etc.

In compliance with these instructions, the district's Waste Management Annual Reports [Tab 5] sent to CalRecycle did not include information regarding the diversion of hazardous waste. As such, the offsetting savings finding also does not include hazardous waste.

- o Tonnage Diverted in Calendar Year 2007

The SCO's comments regarding the use of 2007 tonnage information to calculate the required offsetting savings for 2008 through 2010, are the same as previously addressed with regards to the passage of SB 1016.

3. Landfill Disposal Fee

The district states, "Having no District information in the annual claims for landfill disposal fees, since it was not required for the annual claims or the CalRecycle report, the Controller's method uses a statewide average cost to dispose of a ton of waste, ranging from \$36 to \$56 per ton, based on data said to be obtained from CalRecycle."

The calendar year 2001 through 2006 "data said to be obtained from CalRecycle" was provided to the Commission by the Chief Counsel for the California Integrated Waste Management Board in an attachment to a letter dated September 21, 2009 [Tab 15, pages 13 through 18]. The district's mandated cost consultant was copied on this letter and was privy to the "statewide average disposal fees" at that time [Tab 15, page 4]. On March 20, 2012, the statewide average landfill fees for calendar years 2007 and 2008 were provided to the SCO by the Recycling Program Manager I at CalRecycle (formerly the California Integrated Waste Management Board) [Tab 16]. On May 31, 2012, the statewide average landfill fees for calendar years 2009 and 2010 were provided to the SCO by the same employee at CalRecycle [Tab 17]. We confirmed with CalRecycle that it obtained the "statewide average disposal fees" from a private company, which polled a large percentage of the landfills across California to establish the statewide averages.

As previously identified, an internet search for landfill fees revealed that the Blue Line Transfer Station in South San Francisco, California, currently charges \$90 per ton to dispose of solid waste [Tab 6]. Therefore, we believe that the \$36 to \$56 statewide average disposal fee used to calculate the offsetting savings realized by the district is reasonable. The district did not provide any information, such as its contract with or invoices received from its commercial waste hauler, to support either the landfill fees actually incurred by the district or to confirm that the statewide average landfill fee was greater than the actual landfill fees incurred by the district.

5. Application of the Formula

The district states, "The District did not claim landfill costs, so there are none to be offset." This comment is irrelevant because the mandated program does not reimburse claimants for landfill costs incurred to dispose of solid waste. Instead, the mandated program reimburses claimants to divert solid waste from landfill disposal. By diverting solid waste, the district realizes both a reduction of solid waste going to a landfill and the associated cost of having the waste hauled there and disposed of. The reduction of landfill costs incurred creates offsetting savings that the district is required to identify in its mandated cost claims.

The Superior Court ruled on May 29, 2008 [Tab 8, page 7], that:

...the reduced or avoided costs of landfill disposal are an integral part of the IWM diversion mandate under Public Resources Code section 42920 et seq. Therefore, respondent's conclusion that reduced or avoided disposal costs could not qualify as an offsetting cost savings for diversion costs, *based on the erroneous premise that reduced or avoided costs were not part of the reimbursable mandates of Public Resources Code section 42920 et seq., is wrong* [emphasis added].

The district states:

The adjustment method does not match or limit the landfill costs avoided to landfill costs, if any, actually claimed. Instead, the total adjustment amount for avoided landfill costs is applied to the total annual claim amounts and thus reduces unrelated salary and benefit costs for some of the following activities: preparing district policies and procedures; training staff who work on the integrated waste management plan; designating a plan coordinator; operating the plan accounting system; and, preparing annual recycling material reports.

We disagree. Public Resources Code section 42925 states that cost savings realized as a result of the IWM plan be redirected to "fund plan *implementation and administration costs*" [emphasis added]. Also, the district did not identify, and we did not find, any statute or provision limiting offsetting savings solely to solid waste diversion activities included in the district's IWM claims.

Further, the district's statements are contrary to the purpose of the mandated program. The parameters and guidelines (Section VIII. Offsetting Cost Savings) state [Exhibit B, page 63]:

Reduced or avoided costs realized from *implementation of the community college districts' Integrated Waste Management plans* shall be identified and offset from the claim as cost savings, consistent with the directions for revenue in Public Contract Code sections 12167 and 12167.1 [emphasis added].

When outlining the reimbursable activities, the parameters and guidelines consistently use the phrase "implementation of the integrated waste management plan," as follows:

A. One-Time Activities [Exhibit B, page 58]

1. Develop the necessary district policies and procedures for the *implementation of the integrated waste management plan* [emphasis added].
2. Train district staff on the requirements and *implementation of the integrated waste management plan* (one-time per employee). Training is limited to staff working directly on the plan [emphasis added].

B. Ongoing Activities [Exhibit B, page 58]

4. Designate one solid waste reduction and recycling coordinator for each college in the district to perform new duties imposed by chapter 18.5 (Public Resources Code, §§42920 – 42928). The coordinator shall *implement the integrated waste management plan*. . . . [emphasis added].

C. Annual Report [Exhibit B, page 60]

3. A summary of progress made in *implementing the integrated waste management plan*. . . [emphasis added].

Therefore, we believe it is reasonable that the offsetting savings realized from "implementing the plan" be offset against all direct costs incurred to "implement the plan."

The district provided a table of other engagements conducted by the SCO on the single issue of cost savings. The adjustments made at other community college districts are not relevant to the current issue at hand.

III. OFFSETTING REVENUES AND REIMBURSEMENTS

Issue

The district did not deposit any revenue into the State IWM Account. In addition, had the district reported recycling income as a reduction of total claimed costs, it would not have been subject to appropriation in the form of cost savings because recycling revenues are not offsetting costs savings.

SCO's Analysis:

We agree with the district.

District's Response:

B. OFFSETTING REVENUES AND REIMBURSEMENTS

The District's annual claims properly reported recycling income as a reduction ("other reimbursements") to total reimbursable costs in the amount of \$1,589.35 for two fiscal years:

<u>Controller</u>	<u>Line 08</u>	<u>Line 09</u>
<u>Form IWM-1</u>	<u>Offsetting</u>	<u>Other</u>
<u>Fiscal Year</u>	<u>Savings</u>	<u>Reimbursements</u>
2003-04	\$ 0	\$ 456
2005-06	\$ 0	\$ 1,133.35
Totals	\$ 0	\$ 1,589.35

The audit report correctly reduced the claimed amount for the two fiscal years by these reported other reimbursements. The audit report correctly states that this District did not remit these amounts to the State IWM Account, but there is no such requirement to do so for community colleges. Recycling revenues are not offsetting cost savings, but are offsetting revenues generated from implementing the IWM plan. Regarding recycling revenues, the court stated:

Although Public Contract Code sections 12167 and 12167.1 apply to California Community Colleges for the purpose of offsetting savings pursuant to the terms of Public Resources Code section 42925, sections 12167 and 12167.1 *do not apply to the colleges for the purpose of offsetting revenues or, indeed, any other purpose* [emphasis added by district]. Sections 12167 and 12167.1 apply exclusively to state agencies and institutions; the colleges, which are school districts rather than state agencies, are not specifically defined as state agencies for purposes of the State Assistance for Recycling Markets Act of which sections 12167 and 12167.1 are a part. Therefore, sections 12167 and 12167.1 do not properly govern the revenues generated by the colleges' recycling activities pursuant to their IWM plans. *The limits and conditions placed by sections 12167 and 12167.1 on the expenditure of recycling revenues for the purpose of offsetting recycling program costs are simply inapplicable to the revenues generated by the colleges' recycling activities* [emphasis added by district].

The provisions of Public Resources Code section 42920 et seq. do not address the use of revenues generated by recycling activities of California Community Colleges under IWM plans to offset reimbursable plan costs. *Thus, use of the revenues to offset reimbursable IWM plan costs is governed by the general principles of state mandates, that only the actual increased costs of a state-mandated program are reimbursable and, to that end, revenues provided for by the state-*

mandated program must be deducted from program costs [emphasis added by district]. (See Cal. Const., art. XII B, § 6; Gov. Code §§ 17154, 17556, subd. (e); County of Fresno v. State of California (1991) 51 Cal.3d 482, 487; County of Sonoma v. Commission on State Mandates, (2000) 84 Cal.App.4th 1264, 1284.) These principles are reflected in the respondent's regulation which requires, without limitation or exception, the identification of offsetting revenues in the parameters and guidelines for reimbursable cost claims. (Cal. Code Regs., tit. 2, §1183.1(a)(7).) Emphasis added.

The amended and retroactive parameters and guidelines adopted September 26, 2008, state:

VII. OFFSETTING REVENUES AND REIMBURSEMENTS

Reimbursement for this mandate from any source, including but not limited to, service fees collected, federal funds, and other state funds allocated to any service provided under this program, shall be identified and offset from this claim. Offsetting revenue shall include all revenues generated from implanting the Integrated Waste Management Plan.

Therefore, the District properly reported the recycling income as a reduction of total claimed costs and also not subject to state appropriation in the form of cost savings

SCO's Comment:

No adjustment was made to the district's claims with regard to offsetting revenues and reimbursements; therefore, we are uncertain as to why the district included this comment in its IRC filing.

IV. PROCEDURAL ISSUES

Issue

The district asserts that none of the adjustments made were because program costs claimed were excessive or unreasonable, which is the only mandated cost audit standard in statute. Also, the district believes that the SCO did not provide evidence to support its finding.

SCO's Analysis:

The SCO did conclude that the district costs claimed were excessive. In addition, the data the SCO used to calculate the offset was based on factual information provided solely by the district and CalRecycle.

District's Response:

C. PROCEDURAL ISSUES

1. Standard of Review

None of the adjustments were made because the program costs claimed were excessive or unreasonable. The Controller does not assert that the claimed costs were excessive or reasonable, which is the only mandated cost audit standard in statute (Government Code Section 17561(d)(2)). It would therefore appear that the entire findings are based upon the wrong standard for review. If the Controller wishes to enforce other audit standards for mandated cost reimbursement, the Controller should comply with the Administrative Procedure Act.

2. Burden of Proof

Here, the evidentiary issue is the Controller's method for determining the adjustments. In many instances in the audit report, the District was invited to provide missing data in lieu of fictional data used by auditor, or to disprove the auditor's factual assumptions. This is an inappropriate

shifting of the burden of proof for an audit. The Controller must first provide evidence as to the propriety of its audit findings because it bears the burden of going forward and because it is the party with the power to create, maintain, and provide evidence regarding its auditing methods and procedures, as well as the specific facts relied upon for its audit findings.

SCO's Comments:

1. Standard of Review

We disagree with the district's conclusion. Government Code section 17558.5 requires the district to file a reimbursement claim for actual mandate-related costs. Government Code section 17561, subdivision (d)(2), allows the SCO to audit the district's records to verify actual mandate-related costs *and* reduce any claim that the SCO determines is excessive or unreasonable. In addition, Government Code section 12410 states, "The Controller shall audit all claims against the state, and may audit the disbursement of any state money, for correctness, legality, and for sufficient provisions of law for payment." Therefore, the SCO has sufficient authority to impose these adjustments. The district's contention that the SCO is only authorized to reduce a claim if it determines the claim to be excessive or unreasonable is without merit.

The SCO did, in fact, conclude that the district's claim was excessive. Excessive is defined as "exceeding what is usual, proper, necessary, or normal....Excessive implies an amount or degree too great to be reasonable or acceptable...."¹ The district's mandated cost claims exceeded the proper amount based on the reimbursable costs allowable per statutory language and the program's parameters and guidelines. Therefore, the district's comments regarding the Administrative Procedure Act are irrelevant.

¹ Merriam-Webster's Collegiate Dictionary, Tenth Edition, © 2001

2. Burden of Proof

The district's statement mentions what it calls "fictional data" and "factual assumptions" used as a basis for the adjustments made to the district's claims. However, the data that the SCO used to calculate the offsetting savings adjustments were based on information maintained by the district and reported by the district to CalRecycle as a result of implementing its IWM plan [Tab 5]. Further, the tonnage amounts reported to CalRecycle are hardly "fictional." When questioned by CalRecycle as to how the reported tonnage amounts were determined, Skyline College states [Tab 5, page 28]:

The information provided to Skyline College by San Bruno Garbage and other waste disposal/diverted companies was determined by calculating the volume of the containers and how often they were exchanged. Actual weights from Bay Area Metals. Business Source Reduction was calculated by counting the number of forms/documents which previously were printed on paper that are now available electronically. Material exchange was calculated by in house weights and estimates.

The annual reports for Cañada College and the College of San Mateo provide similar responses when also questioned as to how the tonnage information was determined. In addition, we used a statewide average disposal fee based on information provided by CalRecycle [Tabs 15, 16, and 17].

The district is correct when it states that we advised the district of our adjustments to its claims. However, we disagree that with the contention that, "...the District was invited to provide missing data in lieu of fictional data used by the auditor...." In an email dated September 28, 2015 [Tab 10], we provided the district with the following information:

- Offsetting Savings Calculation [Tab 9]
- Narrative of Finding (identified as Attachment 3 in the review report) [Exhibit A, page 37]
- Superior Court of California Ruling, Dated May 29, 2008 [Tab 8]
- Waste Management Annual Reports of Diversion [Tab 5]
- September 10, 2008 Final Staff Analysis (from the Commission on State Mandates)
- Amended Parameters and Guidelines [Exhibit B, page 53]
- Fiscal Analysis (Summary of claimed, allowable, and unallowable costs by fiscal year, identified as Attachment 1 in the review report [Exhibit A, pages 27-30])

In the September 28, 2015 email, we offered to meet with the district to explain the calculation and answer any questions or concerns it may have with the adjustment. On September 29, 2015, we received an email response from the Chief Financial Officer at the district stating that the district totally disagrees with our decision and does not want to meet for a discussion [Tab 11]. The district did not provide us with a reason for its disagreement. As such, we proceeded with our adjustment.

V. CONCLUSION

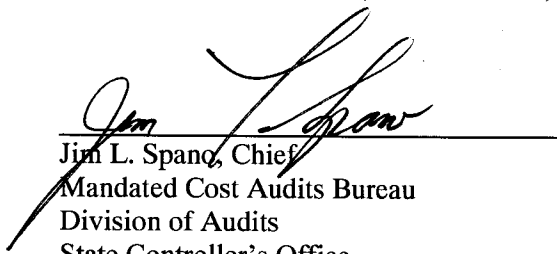
The SCO reviewed San Mateo County Community College District's claims for costs of the legislatively mandated Integrated Waste Management Program (Chapter 1116, Statutes of 1992 and Chapter 764, Statutes of 1999) for the period of July 1, 2003, through June 30, 2004; and July 1, 2005 through June 30, 2011. The district did not report any offsetting savings. We found that the district realized savings of \$661,373 from implementation of its IWM plan. However, because the offsetting savings adjustment for FY 2003-04 and FY 2005-06 through FY 2007-08 resulted in a negative balance due the district, and because of the FY 2009-10 late filing penalty, we adjusted the district's claims by a net of \$234,641.

In conclusion, the Commission should find that: (1) the SCO correctly reduced the district's FY 2003-04 claim by \$45,560; (2) the SCO correctly reduced the district's FY 2005-06 claim by \$7,176; (3) the SCO correctly reduced the district's FY 2006-07 claim by \$4,856; (4) the SCO correctly reduced the district's FY 2007-08 claim by \$2,708; (5) the SCO correctly reduced the district's FY 2008-09 claim by \$71,103; (6) the SCO correctly reduced the district's FY 2009-10 claim by \$84,456; and, (7) the SCO correctly reduced the district's FY 2010-11 claim by \$18,782.

VI. CERTIFICATION

I hereby certify by my signature below that the statements made in this document are true and correct of my own knowledge, or, as to all other matters, I believe them to be true and correct based upon information and belief.

Executed on June 3, 2016, at Sacramento, California, by:



 Jim L. Spano, Chief
 Mandated Cost Audits Bureau
 Division of Audits
 State Controller's Office

Tab 3

1 EDMUND G. BROWN JR.
Attorney General of the State of California
2 CHRISTOPHER E. KRUEGER
Senior Assistant Attorney General
3 DOUGLAS J. WOODS
Supervising Deputy Attorney General
4 JACK WOODSIDE, State Bar No. 189748
Deputy Attorney General
5 1300 I Street, Suite 125
P.O. Box 944255
6 Sacramento, CA 94244-2550
Telephone: (916) 324-5138
7 Fax: (916) 324-8835
E-mail: Jack.Woodside@doj.ca.gov
8 Attorneys for Petitioners Department of Finance and
California Integrated Waste Management Board
9

FILED / ENDORSED
JUN 30 2008
By Christa Beebout, Deputy Clerk

10 SUPERIOR COURT OF CALIFORNIA
11 COUNTY OF SACRAMENTO

13 **STATE OF CALIFORNIA DEPARTMENT OF
FINANCE, CALIFORNIA INTEGRATED
14 WASTE MANAGEMENT BOARD,**

15 Petitioner,

16 v.

17 **COMMISSION ON STATE MANDATES,**

18 Respondent,

19 **SANTA MONICA COMMUNITY COLLEGE
DISTRICT, LAKE TAHOE COMMUNITY
20 COLLEGE DISTRICT,**

21 Real Parties in Interest.
22

Case No: 07CS00355

~~PROPOSED~~ **JUDGMENT
GRANTING PETITION FOR
WRIT OF ADMINISTRATIVE
MANDAMUS**

Judge: The Honorable
Lloyd G. Connelly
Dept: 33

23 This matter came before this Court on February 29, 2008, for hearing in Department 33
24 of the above court, the Honorable Lloyd G. Connelly presiding. Eric Feller appeared on behalf of
25 Respondent Commission on State Mandates, and Jack C. Woodside appeared on behalf of
26 Petitioners California Department of Finance and California Integrated Waste Management
27 Board.

28 ///

1 The Administrative Record having been admitted into evidence and considered by the
2 Court, and the Court having read and considered the pleadings and files, argument having been
3 presented and the Court having issued its Ruling on Submitted Matter on May 29, 2008;

4 IT IS HEREBY ORDERED that:

5 1. The Petition for Writ of Administrative Mandamus is GRANTED;

6 2. A Peremptory Writ of Mandate shall issue from this Court remanding the matter
7 to Respondent Commission and commanding Respondent Commission to amend the parameters
8 and guidelines in Test Claim No. 00-TC-07 to require community college districts claiming
9 reimbursable costs of an integrated waste management plan under Public Resources Code section
10 42920, et seq. to identify and offset from their claims, consistent with the directions for revenue
11 in Public Contract Code sections 12167 and 12167.1, cost savings realized as a result of
12 implementing their plans; and

13 3. The Writ shall further command Respondent Commission to amend the
14 parameters and guidelines in Test Claim No. 00-TC-07 to require community college districts
15 claiming reimbursable costs of an integrated waste management plan under Public Resources
16 Code section 42920, et seq. to identify and offset from their claims all of the revenue generated
17 as a result of implementing their plans, without regard to the limitations or conditions described
18 in sections 12167 and 12167.1 of the Public Contract Code.

19
20 Dated: JUN 30 2008

LLOYD G. CONNELLY
The Honorable Lloyd G. Connelly
Judge of the Sacramento County Superior Court

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28

DECLARATION OF SERVICE BY U.S. MAIL

Case Name: **State of California Dept. of Finance, et al. v. Commission on State Mandates**
Sacramento County Superior Court No.: 07CS00355

I declare:

I am employed in the Office of the Attorney General, which is the office of a member of the California State Bar, at which member's direction this service is made. I am 18 years of age or older and not a party to this matter. I am familiar with the business practice at the Office of the Attorney General for collection and processing of correspondence for mailing with the United States Postal Service. In accordance with that practice, correspondence placed in the internal mail collection system at the Office of the Attorney General is deposited with the United States Postal Service that same day in the ordinary course of business.

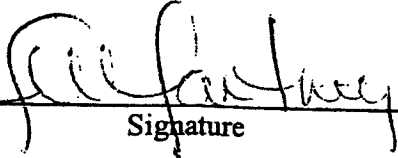
On June 18, 2008, I served the attached **[PROPOSED] PEREMPTORY WRIT OF MANDATE**; by placing a true copy thereof enclosed in a sealed envelope with postage thereon fully prepaid, in the internal mail collection system at the Office of the Attorney General at 1300 I Street, Suite 125, P.O. Box 944255, Sacramento, CA 94244-2550, addressed as follows:

Eric Feller
Commission on State Mandates
980 9th Street, Suite 300
Sacramento, CA 95814
Respondent *Commission on State Mandates*

I declare under penalty of perjury under the laws of the State of California the foregoing is true and correct and that this declaration was executed on June 18, 2008, at Sacramento, California.

Christine A. McCartney

Declarant


Signature

Tab 4

Change Site ▾



(http://directory.smccd.edu) (//smccd.edu/search/azindex.php)



Facilities

SMCCCD Home (<https://www.smccd.edu/>) > Departments (<https://www.smccd.edu/departments>) > Facilities (<https://www.smccd.edu/facilities>) > Waste Management

Key Request (https://smccd-public.sharepoint.com/Facilities/Request%20Forms/Key_Request_Form_Districtwide.pdf)	
Design Standards (/facilities/designstandards.php)	>
Downloads (https://smccd-public.sharepoint.com/Pages/Facilities.aspx)	
About Facilities (/facilities/aboutus.php)	>
Impact Team (https://impact.parsons.com/projects/SMCCCD/3didefault.asp?TeamOnly=-1)	
Construction Project Information (/facilities/projects/overview.php)	>

Waste Management


Source:

<https://www.smccd.edu/facilities/wastemgmt.php>

①

5/26/2016

What do we mean by Waste Management? For that matter, what do we mean by Waste? Waste consists of mixed garbage, along with recyclables such as beverage containers, paper products, toner cartridges, unwanted furniture/fixtures/equipment, used batteries, unwanted food, dirty paper towels and tissues, hazardous waste (such as asbestos-containing material such as vinyl asbestos floor tiles), burned-out light bulbs, demolished or unusable construction materials, etc.


 For years, most of this waste was trucked to landfills and buried. Waste Reduction Measures lowers the amount of waste which is sent to landfills.

In January 2000, the State mandated that State Agencies such as SMCCCD develop and implement an integrated waste management plan that reduces the amount of waste that goes into landfills. This legislation (AB75) mandated that we divert a percentage of waste, rising over time, from being sent to landfills. The goal was achieved by reducing the amount of material we use, recycling or reusing what we can, composting organic waste and other efforts.

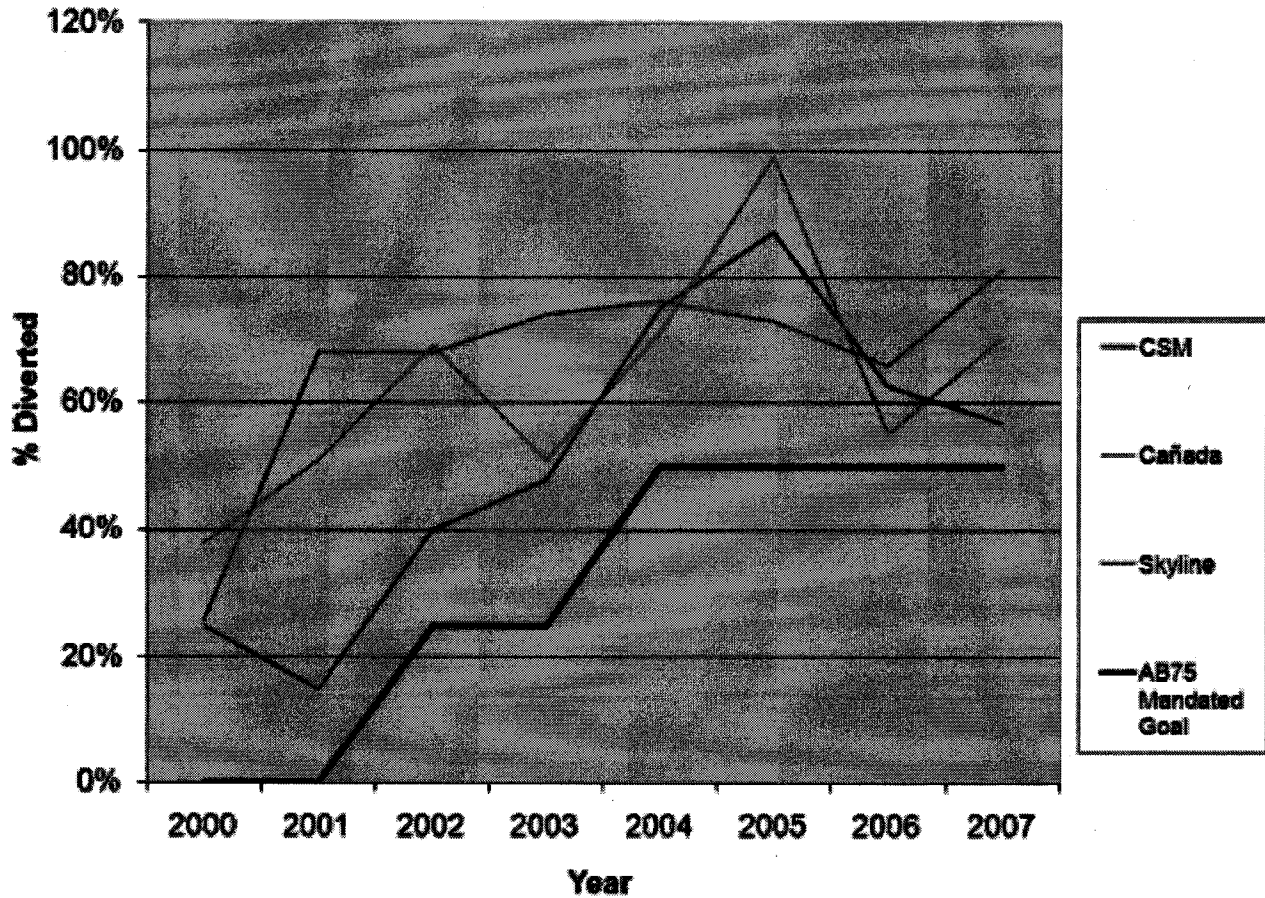
Our waste reduction measures have included but are not limited to the following:

- We've placed copiers that have the ability to make double-sided copies.
- We've implemented recycling programs by placing recycling containers around the campuses, and modified our waste collection activities to keep recyclables separate from garbage.
- We've developed and encouraged the use of information technology for electronic processing of business transactions and communications.
- We've changing the kinds of plants used in landscaping to reduce trimmings. For example, instead of planting areas of grass, we're using more groundcovers that don't take as much maintenance effort, and don't generate grass clippings. We've converted many of our natural turf athletic fields to synthetic turf, resulting in a dramatic decrease of grass clippings. We chip our tree trimmings and place the chips as mulch - reducing the amount of organic material entering the waste stream as well as resulting in healthier landscaped areas.
- We've developed a donation and resale program to identify downstream users for our unwanted furniture and equipment. Our surplus efforts include our own online auction site for sale of unwanted assets with residual value, and development of a network of nonprofit agencies who need and appreciate our old items.

These efforts and much more have resulted in our exceeding State mandated waste reduction goals.

 The chart below shows the percentage of our waste that is no longer sent to landfills, benchmarked against our mandated goals. The hard work, dedication and environmental stewardship demonstrated by the college community, ITS, General Services and the Facilities Department have more than achieved our goals.

SMCCCD Waste Diversion %



San Mateo County CCD

SMCCCD ([//smccd.edu](http://smccd.edu)) are a three College District located between San Francisco and the Silicon Valley. Our Colleges serve more than 40,000 students each year and offer the first two years of instruction in a wide variety of transfer programs as well as more than 90 vocational-technical programs.

Contact

- 📍 3401 CSM Drive,
San Mateo, CA 94402 USA
- ✉ webmaster@smccd.edu (<mailto:webmaster@smccd.edu>)

smccd.edu

Tab 5

2003 - Cañada College



**State Agency Reporting Center: Waste Management Annual Report
2003 SARC Annual Report: Canada College**

[New Search](#) | [Agency Detail](#)

[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 53 San Mateo, San Mateo County Community College District

Physical Address
4200 Farm Hill Blvd.
Redwood City, CA 94061

CalRecycle Representative
Rhonda Andrade
Rhonda.Andrade@CalRecycle.ca.gov
(916) 324-4437 x3325

Total Number of Employees including Facilities: 210
Recycling Coordinator: Danny Glass glass@smccd.edu (6503063) 325-3325

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Canada College	210	4200 Farm Hill Boulevard Redwood City, CA 94061
Total Employees in Facilities:	210	
Export To Excel		Count: 1

Annual Per Capita Disposal
Diversion Program Summary
Total Tonnage Diverted: 189.4
Total Tonnage Disposed: 181.0
Total Tonnage Generated: 370.4
Overall Diversion Percentage: 51.1%
Employees
Total Number of Employees: 210
Non-Employee Population
Total Number of Non-employees: 3,950
Non-employee Population Type: Visitors, Inmates, etc

①

2003 - Cañada College

Disposal

Total amount Disposed: 181.00 tons

Annual Results

	<u>Employee Population</u>			
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	0.00	4.70	0.00	0.25

Questions

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

The quantities of college waste streams has increased due to several small construction projects

Summarize what waste diversion programs were continued or newly implemented during the report year.

Campuswide source reduction, recycling, composting and special waste programs were continued. Metal recycling program was implemented.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

The local waste company transported and disposed of all of the college non-recyclable materials. Weight tags were supplied for each trip to the land fill. They supplied the recycle holding container and separated the recyclables. They do not supply actual recycling weights, this is done by waste assessment method.

What types of activities are included in each of the reported programs? (The following link of category definitions may assist you in answering this question.)

Business source reduction includes toner cartridges, double sided copying, e-mail and electronic paperless systems and correspondence. Material Exchange includes old equipment and furniture that is donated, auctioned off or reused. Also used book buy backs are being done however these tonnages are not reflected in Part III, Section 1 because currently there is not a tracking mechanism in place. Recycling included beverage containers, cardboard, glass, plastics, newspaper, and office paper. Composting includes on-site composting/mulching, and grasscycling. Special waste includes tires and brown/white goods.

Has the State agency/large State facility adopted or changed its waste reduction policy?

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

2

In addition to a recycling coordinator recycling containers were purchased for bldg. 22. Custodial staff were supplied with new custodial carts that have recycling disposal bins. General operating funds were committed for metal recycling program.

Programs

Program Name	Existing Planned/Expanding	Tons
Business Source Reduction	X	14.0000
Material Exchange	X	11.0000
Scrap Metal	X	3.0000
Xeriscaping, grasscycling	X	96.0000
On-site composting/mulching	X	21.0000
Other composting	X	13.0000
Tires	X	0.1000
MRF	X	31.3000

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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2004 - Cañada College



State Agency Reporting Center: Waste Management Annual Report
2004 SARC Annual Report: Canada College

[New Search](#) | [Agency Detail](#)

[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 53 San Mateo, San Mateo County Community College District

Physical Address
 4200 Farm Hill Blvd.
 Redwood City, CA 94061

CalRecycle Representative
 Rhonda Andrade
Rhonda.Andrade@CalRecycle.ca.gov
 (916) 324-4437 x3325

Total Number of Employees including Facilities: 210

Recycling Coordinator: Danny Glass glass@smccd.edu (6503063) 325-3325

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Canada College	210	4200 Farm Hill Boulevard Redwood City, CA 94061
Total Employees in Facilities:	210	
Export To Excel		Count: 1

Annual Per Capita Disposal

Diversion Program Summary

Total Tonnage Diverted: 959.7

Total Tonnage Disposed: 391.3

Total Tonnage Generated: 1,351.0

Overall Diversion Percentage: 71.0%

Employees

Total Number of Employees: 210

Non-Employee Population

Total Number of Non-employees: 3,950

Non-employee Population Type: Visitors, Inmates, etc

4

2004 - Cañada College

Disposal

Total amount Disposed: 391.30 tons

Annual Results

	<u>Employee Population</u>			
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	0.00	10.20	0.00	0.54

Questions

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

The quantities of college waste streams has increased due to several large construction projects, that included recycling of concrete and asphalt.

Summarize what waste diversion programs were continued or newly implemented during the report year.

Campuswide source reduction, recycling, metal recycling, composting and special waste programs were continued.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

The local waste company transported and disposed of all of the college non-recyclable materials. Weight tags were supplied for each trip to the land fill. They supplied the recycle holding container and separated the recyclables. They do not supply actual recycling weights, this is done by waste assessment method. Construction waste recycling reports received from contractors.

A

What types of activities are included in each of the reported programs? (The following link of category definitions may assist you in answering this question.)

Business source reduction includes toner cartridges, double sided copying, e-mail and electronic paperless systems and correspondence. Material Exchange includes old equipment and furniture that is donated, auctioned off or reused. Also used book buy backs are being done however these tonnages are not reflected in Part III, Section 1 because currently there is not a tracking mechanism in place. Recycling included beverage containers, cardboard, glass, plastics, newspaper, and office paper. Composting includes on-site composting/mulching, and grasscycling. Special waste includes tires and brown/white goods.

Has the State agency/large State facility adopted or changed its waste reduction policy?

5

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

The reporting and recycling of construction materials implemented.

Programs

Program Name	Existing Planned/Expanding	Tons
Business Source Reduction	X	16.0000
Material Exchange	X	15.0000
Salvage Yards	X	7.0000
Scrap Metal	X	9.0000
Xeriscaping, grasscycling	X	96.0000
On-site composting/mulching	X	21.0000
Other composting	X	13.0000
Concrete/asphalt/rubble (C&D)	X	706.7300
MRF	X	76.0000

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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2005 - Pañada College



State Agency Reporting Center: Waste Management Annual Report
2005 SARC Annual Report: Canada College

[New Search](#) | [Agency Detail](#)

[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 53 San Mateo, San Mateo County Community College District

Physical Address
 4200 Farm Hill Blvd.
 Redwood City, CA 94061

CalRecycle Representative
 Rhonda Andrade
Rhonda.Andrade@CalRecycle.ca.gov
 (916) 324-4437 x3325

Total Number of Employees including Facilities: 270

Recycling Coordinator: Danny Glass glass@smccd.edu (6503063) 325-3325

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Canada College	270	4200 Farm Hill Boulevard Redwood City, CA 94061
Total Employees in Facilities:	270	
Export To Excel		Count: 1

Annual Per Capita Disposal

Diversion Program Summary

Total Tonnage Diverted: 20,994.8

Total Tonnage Disposed: 201.9

Total Tonnage Generated: 21,196.7

Overall Diversion Percentage: 99.0%

Employees

Total Number of Employees: 270

Non-Employee Population

Total Number of Non-employees: 6,727

Non-employee Population Type: Visitors, Inmates, etc

7

2005 - Canada College

Disposal

Total amount Disposed: 201.90 tons

Annual Results

	<u>Employee Population</u>			
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	0.00	4.10	0.00	0.16

Questions

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

The quantities of college waste streams has increased due to several large construction projects, that included recycling of concrete and asphalt. The majority of soil is being recycled and not disposed into land fill.

Summarize what waste diversion programs were continued or newly implemented during the report year.

Metal recycling was continued. Construction spoils are being re-used at the construction site or being recycled to other construction sites.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

The local waste company transported and disposed of all of the college non-recyclable materials. Weight tags were supplied for each trip to the land fill. They supplied the recycle holding container and separated the recyclables. They do not supply actual recycling weights, this is done by waste assessment method. Construction waste recycling reports received from contractors.

What types of activities are included in each of the reported programs? (The following link of category definitions may assist you in answering this question.)

Business source reduction includes toner Cartridges, double sided copying-mail and electronic paperless systems and correspondence. Material Exchange includes old equipment and furniture that is donated, auctioned off or reused. Also used book buy backs are being done however these tonnages are not reflected in Part III, Section 1 because currently there is not a tracking mechanism in place. Recycling included beverage containers, cardboard, glass, plastic, newspapers, and office paper. composting includes on-site composting/mulching, and grass cycling. Special waste includes tires and brown/white goods.

Has the State agency/large State facility adopted or changed its waste reduction policy?

8

2005 - Cañada College

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

The reporting and recycling of construction materials implemented.

Programs		
Program Name	Existing Planned/Expanding	Tons
Business Source Reduction	X	16.0000
Material Exchange	X	1.0000
Scrap Metal	X	8.0000
Xeriscaping, grasscycling	X	96.0000
On-site composting/mulching	X	20.0000
Other composting	X	12.0000
Scrap Metal	X	7.0000
Concrete/asphalt/rubble (C&D)	X	20755.0000
MRF	X	79.8000

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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2006 - Canada College



**State Agency Reporting Center: Waste Management Annual Report
2006 SARC Annual Report: Canada College**

[New Search](#) | [Agency Detail](#)

[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 53 San Mateo, San Mateo County Community College District

Physical Address
4200 Farm Hill Blvd.
Redwood City, CA 94061

CalRecycle Representative
Rhonda Andrade
Rhonda.Andrade@CalRecycle.ca.gov
(916) 324-4437 x3325

Total Number of Employees including Facilities: 200

Recycling Coordinator: Danny Glass glass@smccd.edu (6503063) 325-3325

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Canada College	200	4200 Farm Hill Boulevard Redwood City, CA 94061
Total Employees in Facilities:	200	
Export To Excel		Count: 1

Annual Per Capita Disposal
Diversion Program Summary
Total Tonnage Diverted: 289.1
Total Tonnage Disposed: 234.7
Total Tonnage Generated: 523.8
Overall Diversion Percentage: 55.2%
Employees
Total Number of Employees: 200
Non-Employee Population
Total Number of Non-employees: 6,500
Non-employee Population Type: Visitors, Inmates, etc

10

2006 - Cañada College

Disposal

Total amount Disposed: 234.70 tons

Annual Results

	<u>Employee Population</u>			
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	0.00	6.40	0.00	0.20

Questions

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

The quantities of college waste streams have increased due to several large construction projects, that included recycling of concrete and asphalt. Unfortunately we did not recycle large tonnage of recycling material as in the previous year.

Summarize what waste diversion programs were continued or newly implemented during the report year.

Metal recycling program continued. Tire recycling program started. Tree replanting program (vs. demolition) started. That saved about 20 tons of waste.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

The local waste company transported and disposed of all of the college non-recyclable materials. Weight tags were supplied for each trip to the landfill. They supplied the recycle holding container and separated the recyclables. They do not supply actual recycle weights, this is done by weight assessment method. Construction waste recycling reports received from contractors.

What types of activities are included in each of the reported programs? (The following link of category definitions may assist you in answering this question.)

Business source reduction includes toner cartridges, double-sided copying, email and electronic paperless systems and correspondence. Material exchange includes old equipment and furniture that is donated, auctioned off or reused. Also used books buy backs are being done, however these tonnages are not included in Part III, Section 1 because currently there's no tracking mechanism in place. Recycling included beverage containers, cardboard, glass, plastic, newspapers and office paper. Composting includes on-site composting and mulching, grass recycling. Special waste includes tires and brown/white goods.

Has the State agency/large State facility adopted or changed its waste reduction policy?

11

2006 - Cañada College

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

The reporting and recycling of construction materials implemented.

Programs

Program Name	Existing Planned/Expanding	Tons
Business Source Reduction	X	14.0000
Material Exchange	X	1.0000
Salvage Yards	X	20.0000
Scrap Metal	X	2.4000
Xeriscaping, grasscycling	X	96.0000
On-site composting/mulching	X	17.5000
Other composting	X	12.0000
Tires	X	1.0000
Wood waste	X	1.6000
Concrete/asphalt/rubble (C&D)	X	19.7000
MRF	X	103.8700

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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2007 - Canada College



**State Agency Reporting Center: Waste Management Annual Report
2007 SARC Annual Report: Canada College**

[New Search](#) | [Agency Detail](#)

[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 53 San Mateo, San Mateo County Community College District

Physical Address
4200 Farm Hill Blvd.
Redwood City, CA 94061

CalRecycle Representative
Rhonda Andrade
Rhonda.Andrade@CalRecycle.ca.gov
(916) 324-4437 x3325

Total Number of Employees including Facilities: 200
Recycling Coordinator: Danny Glass glass@smccd.edu (6503063) 325-3325

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Canada College	200	4200 Farm Hill Boulevard Redwood City, CA 94061
Total Employees in Facilities:	200	
Export To Excel		Count: 1

Annual Per Capita Disposal
Diversion Program Summary
Total Tonnage Diverted: 272.6
Total Tonnage Disposed: 190.8
Total Tonnage Generated: 463.4
Overall Diversion Percentage: 58.8%
Employees
Total Number of Employees: 200
Non-Employee Population
Total Number of Non-employees: 6,500
Non-employee Population Type: Visitors, Inmates, etc

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2007 - Cañada College

Disposal

Total amount Disposed: 190.80 tons

Annual Results

	<u>Employee Population</u>		<u>Target Annual</u>	
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	0.00	5.20	0.00	0.16

Questions

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

Xeriscaping decreased due to installation of the synthetic athletic fields surfaces.

Summarize what waste diversion programs were continued or newly implemented during the report year.

Metal recycling program continued. Tire recycling program had no diversion for 2007. Tree replanting program stopped until 2008.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

The local waste company transported and disposed of all of the college non-recyclable materials. Weight tags were supplied for each trip to the landfill. They also provided containers and separated the recyclables. For concrete/asphalt/rubble (C&D) category, actual tonnage provided by waste company.

What types of activities are included in each of the reported programs? (The following link of category definitions may assist you in answering this question.)

Business source reduction includes toner cartridges, double-sided copying, email and electronic paperless systems and correspondence. Material exchange includes old equipment and furniture that is donated, auctioned off or reused. Also used books buy backs are being done, however these tonnages are not included in Part III, Section 1 because currently there's no tracking mechanism in place. Composting includes on-site composting and mulching, grass recycling.

Has the State agency/large State facility adopted or changed its waste reduction policy?

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

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2007 - Cañada College

The reporting and recycling of construction materials implemented.

Programs		
Program Name	Existing Planned/Expanding	Tons
Business Source Reduction	X	14.0000
Material Exchange	X	1.0000
Scrap Metal	X	13.0000
Xeriscaping, grasscycling	X	45.0000
On-site composting/mulching	X	17.0000
Scrap Metal	X	8.0000
Wood waste	X	1.6000
Concrete/asphalt/rubble (C&D)	X	62.9600
MRF	X	110.0000

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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**State Agency Reporting Center: Waste Management Annual Report
2008 SARC Annual Report: Canada College**

[New Search](#) | [Agency Detail](#)

[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 53 San Mateo, San Mateo County Community College District

Physical Address
4200 Farm Hill Blvd.
Redwood City, CA 94061

CalRecycle Representative
Rhonda Andrade
Rhonda.Andrade@CalRecycle.ca.gov
(916) 324-4437 x3325

Total Number of Employees including Facilities: 200

Recycling Coordinator: Danny Glass glass@smccd.edu (6503063) 325-3325

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Canada College	200	4200 Farm Hill Boulevard Redwood City, CA 94061
Total Employees in Facilities:	200	
Export To Excel		Count: 1

Annual Per Capita Disposal
<p>Employees</p> <p>Total Number of Employees: 200</p> <p>Non-Employee Population</p> <p>Total Number of Non-employees: 6,500</p> <p>Non-employee Population Type: Students</p> <p>Disposal</p> <p>Total amount Disposed: 507.00 tons</p>

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2008 - Cañada College

Annual Results

	<u>Employee Population</u>		<u>Student Population</u>	
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	7.20	13.90	0.20	0.43

Questions

Is the mission statement of your State agency/large State facility the same as reported in the previous year?

[Empty text box]

What changes have there been in the waste generated or disposed by your State agency/large State facility during the report year? (For example, changes in types and/or quantities of waste.) Explain, to the best of your ability the causes for those changes.

Due to buildings renovations we have had increased quantities of construction waste. Our construction waste tonnage was about 376 tons this year

Explain any changes to waste diversion programs that were continued from the prior report year. Be sure to indicate the reason for making the changes.

Tree replanting program re-started in 2008.

Explain any waste diversion programs that were newly implemented or were discontinued during the report year and explain why.

No programs implemented or discontinued this year

What types of activities are included in each of the waste diversion programs you continued or newly implemented during the reporting year?

Business source reduction includes toner cartridges, double-sided copying, email and electronic paperless systems and correspondence. Material exchange includes old equipment and furniture that is donated, auctioned off or reused. Also used books buy backs are being done, however these tonnages are not included in Part III, Section 1 because currently there's no tracking mechanism in place. Composting includes on-site composting and mulching, grass recycling.

What resources (staff and/or funds) did your State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help reduce disposal and meet the diversion mandate?

No resources were committed this year

Has your State agency/large State facility adopted or changed its waste reduction policy?

[Empty text box]

Explain how you determined the reported tons disposed? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, etc.)

Per waste reports, tags and invoices.

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[Handwritten mark]

2008 - Cañada College

Please provide a definition of "employee" for your State agency/large State facility. Also, what is the source of the reported number of employees and visitors/students/inmates, etc. (as applicable)?

Employee - FTE, full time equivalent. We are not taking in consideration adjunct faculty. The numbers are supplied to us by the District.

Programs

Program Name	Existing Planned/Expanding
Business Source Reduction	X
Material Exchange	X
Scrap Metal	X
Xeriscaping, grasscycling	X
On-site composting/mulching	X
Scrap Metal	X
Wood waste	X
Concrete/asphalt/rubble (C&D)	X
MRF	X

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
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2009 - Canada College



State Agency Reporting Center: Waste Management Annual Report
2009 SARC Annual Report: Canada College

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[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 53 San Mateo, San Mateo County Community College District

Physical Address
 4200 Farm Hill Blvd.
 Redwood City, CA 94061

CalRecycle Representative
 Rhonda Andrade
Rhonda.Andrade@CalRecycle.ca.gov
 (916) 324-4437 x3325

Total Number of Employees including Facilities: 150

Recycling Coordinator: Danny Glass glass@smccd.edu (6503063) 325-3325

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Canada College	150	4200 Farm Hill Blvd. Redwood City, CA 94061
Total Employees in Facilities:	150	
Export To Excel		Count: 1

Annual Per Capita Disposal

Employees

Total Number of Employees: 150

Non-Employee Population

Total Number of Non-employees: 7,250

Non-employee Population Type: Students

Disposal

Total amount Disposed: 354.00 tons

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2009 - Cañada College

Annual Results

	<u>Employee Population</u>		<u>Student Population</u>	
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	7.20	12.90	0.20	0.27

Questions

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) What are the major types of waste materials that your agency/facility currently disposes (not currently diverting), e.g., waste of significant weight and/or volume? If there are major waste materials that are being disposed, what is your agency/facility doing to find ways to divert these materials?

(B) Please explain any difficulties or obstacles your agency/facility encountered in trying to implement recycling or other programs to reduce the amount of waste disposed. Summarize any efforts your agency/facility made to resolve difficulties or overcome obstacles and if they were successful or not.

(A) Paper supplies (restroom and food service), food service scraps, office supplies, packaging containers. (B) Contamination of paper products, that otherwise can be recycled.

Waste generation includes both materials disposed in the trash as well as materials recycled or otherwise diverted from landfill. There are many reasons why the type or amount of waste generated by your agency/facility may have changed.

SELECT YES OR NO FROM THE DROP DOWN LIST BELOW. IF YOU SELECT YES, YOU MUST PROVIDE AN EXPLANATION IN THE TEXT BOX BELOW.

Do the types or amounts of wastes generated in the last calendar year significantly differ from those that were generated by your agency/facility in the prior report year? If yes, please explain.

The reason why, the type, or amount of waste generated by your agency/facility either may have increased or decreased. For example, construction activities at your agency or facility may increase construction-related wastes; budget cuts may result in cuts to the services your agency provides and, therefore, the related wastes are no longer generated; or a shift in how you do business may create a new type of waste.

If you had changes in the types or amounts of waste generated, then that may have affected the waste diversion programs you implemented. You will be asked in Question #3 about how your waste diversion programs may have changed.

SELECT YES OR NO FROM THE DROP DOWN LIST BELOW. IF YOU SELECT YES, YOU MUST PROVIDE AN EXPLANATION IN THE TEXT BOX BELOW.

Did you make any significant changes (during the report year) to the waste diversion programs implemented by your agency/facility (such as programs to reduce waste, reuse, recycle, compost, etc.)? For example, did you start new

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2009 - Cañada College

programs, discontinue prior programs, or make significant modifications to existing programs? If yes, in the text box below, please explain why you made the change(s).

Having an accurate and consistent measurement of trash disposal is important. The annual amount of trash disposed is one factor in the calculation to determine the annual per capita disposal for your agency/facility. CalRecycle considers this calculation, in addition to the waste reduction, recycling, and other waste diversion programs your agency/facility implemented, in determining compliance with statutory mandates.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) Explain how you determined the annual tons disposed by your agency for the report year (e.g. did you use actual disposal weights provided by a trash hauler, conduct a waste generation study, estimate using weight-to-volume conversions, etc.)

(B) Indicate if this is the same method used to determine tons disposed that was used for the prior report year. If not, please also explain the reason for the change.

(A) Used actual disposal weights provided by a trash hauler (B) Same method used every year

Having an accurate and consistent method to count employees is also important. The number of employees is one factor in the calculation to determine the annual per capita disposal for your agency/facility. (If your agency submits a modified report, per capita disposal is not calculated, but the number of employees is important in verifying your eligibility to submit a modified report).

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) Please explain how you determined the number of employees working for your agency (e.g. total number of full time employees; full time equivalents; total number of full and part time employees; etc.). This information is usually available from your human resources or payroll department.

(B) Indicate if you used the same method to determine the number of employees that was used for the prior report year. If not, please explain the reason for the change.

(A) As reported by HR (B) Same method every year

If your agency/facility also has a non-employee population (such as students, visitors, inmates, residents, patients) that significantly contributes to waste generated, then there is a space provided to report that information in Part I - Facility Information. This information is in addition to your employee information - it does not replace it.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) If you reported a number for a non-employee population, please explain how you determined that number (e.g. full time equivalent students; average number of patients during the report year; etc.)

(B) Indicate if you used the same method that was used for the prior report year. If not, please explain the reason for the change.

If you are not given the option in Part 1 - Facility Information to report an additional population, but believe doing so would be valuable, or if you provided this in the past, but no longer wish to do so, please contact your CalRecycle representative to discuss the merits of adding or deleting this option from your report.

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2009 - Cañada College

(A) As reported by President's Office (B) Same method every year

For your agency/facility, if the annual per capita disposal for the current report year is more than the per capita disposal from the previous report year, then, to the best of your ability, please explain why there was an increase. (To find these numbers, click on "Current Year" under "Previous Year" under "View Report" in the left menu bar. These links display the report summary.)

Disposal is less

Additional information you wish to provide in your annual report.

Business source reduction includes toner cartridges, double-sided copying, email and electronic paperless systems and correspondence. Material exchange includes old equipment and furniture that is donated, auctioned off or reused. Also used books buy backs are being done, however these tonnages are not included in report because currently there's no tracking mechanism in place. Composting includes on-site composting and mulching, grass recycling.

Programs

Program Name	Existing Planned/Expanding
Business Source Reduction	X
Material Exchange	X
Scrap Metal	X
Xeriscaping, grasscycling	X
On-site composting/mulching	X
Scrap Metal	X
Wood waste	X
Concrete/asphalt/rubble (C&D)	X
MRF	X

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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2010 - Canada College



**State Agency Reporting Center: Waste Management Annual Report
2010 SARC Annual Report: Canada College**

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[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 53 San Mateo, San Mateo County Community College District

Physical Address
4200 Farm Hill Blvd.
Redwood City, CA 94061

CalRecycle Representative
Rhonda Andrade
Rhonda.Andrade@CalRecycle.ca.gov
(916) 324-4437 x3325

Total Number of Employees including Facilities: 150
Recycling Coordinator: Danny Glass glass@smccd.edu (6503063) 325-3325

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Canada College	150	4200 Farm Hill Blvd. Redwood City, CA 94061
Total Employees in Facilities:	150	
Export To Excel		Count: 1

Annual Per Capita Disposal
<p>Employees Total Number of Employees: 150</p> <p>Non-Employee Population Total Number of Non-employees: 7,000 Non-employee Population Type: Students</p> <p>Disposal Total amount Disposed: 214.30 tons</p>

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2010 - Cañada College

Annual Results

	<u>Employee Population</u>		<u>Student Population</u>	
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	7.20	7.80	0.20	0.17

Questions

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A and B.

We would like to understand what is still being thrown away and help you find ways to increase recycling.

- A. Please describe the types of waste that are thrown away.
- B. What difficulties or obstacles have you had with finding ways to recycle these wastes?

(A) Paper supplies (restroom and food service), food service scraps, office supplies, packaging containers. (B) Contamination of paper products, that otherwise can be recycled.

SELECT YES OR NO FROM THE DROP DOWN LIST BELOW. IF YOU SELECT YES, YOU MUST DESCRIBE IN THE TEXT BOX BELOW.

Were there any changes in your recycling/waste reduction programs during the report year? For example, did you start, discontinue, or make significant changes to your recycling/waste reduction programs?

IN THE TEXT BOX BELOW, PLEASE ANSWER THE FOLLOWING QUESTION.

If the per capita disposal for the current report year is greater than the per capita disposal from the previous report year, then, to the best of your ability, explain why there was an increase. (To find these numbers, look for "View Report" in the left menu and click either "Current Year" or "Previous Year" to display a report summary.)

N/A

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

In Section III, you entered total tons disposed (thrown away at a landfill) by your agency/facility during the report year. Having an accurate method to consistently calculate this number each year is important because it is used in the calculation to determine the report year per capita disposal for your agency/facility.

Examples of types of methods that may be used include, but are not limited to, conducting a waste generation study, using actual disposal weights provided by a trash hauler, or estimating using weight-to-volume conversions.

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- A. Explain the method you, or the person that provided you with this number, used to calculate the total tons disposed. Please provide a detailed explanation of the method so that it could be used in the event someone else from your agency/facility had to produce the same number.
- B. Is this the same method used for last year's report? If not, explain the reason for the change.

(A) Used actual disposal weights provided by a trash hauler (B) Same method used every year

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

In Part I of this report, you entered the number of employees for your agency/facility. This information is usually available from your human resources or payroll department. Having an accurate method to consistently calculate this number each year is important because it is used in the calculation to determine the report year per capita disposal for your agency/facility.

(Note: If your agency submits a modified report, per capita disposal is not calculated, but the number of employees is important in verifying your continued eligibility to submit a modified report).

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

- A. Explain the method you, or the person that provided you with this number, used to calculate the number of employees (e.g. total number of full time employees, full time equivalents, total number of full and part time employees, etc.). Please provide a detailed explanation of the method so that it could be used in the event someone else from your agency/facility had to produce the same number.
- B. Is this the same method used for last year's report? If not, explain the reason for the change.

(A) As reported by HR (B) Same method every year

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B. (Skip to the next question if you did not enter a non-employee population in Part I.)

NOTE: If there was not an option in Part I to report an additional population, but you believe doing so would be valuable, or if you provided this in the past, but no longer wish to do so, please contact your CalRecycle representative to discuss the merits of adding or deleting this option for future reports.

If your agency/facility also has a non-employee population (such as students, visitors, inmates, residents, patients, etc.) that significantly contributes to the waste your agency/facility creates, Part I of this report asks you for a number for that population. This information is in addition to your employee information - it does not replace it.

- A. Explain the method you (or the person that provided you with this number) used to calculate that number (e.g. full time equivalent students, average number of patients during the report year, etc.). Please provide a detailed explanation of the method so that it could be used in the event someone else from your agency/facility had to produce the same number.
- B. Is this the same method you used for last year's report? If not, explain the reason for the change.

(A) As reported by President's Office (B) Same method every year

Additional information you wish to provide in your annual report.

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Business source reduction includes toner cartridges, double-sided copying, email and electronic paperless systems and correspondence. Material exchange includes old equipment and furniture that is donated, auctioned off or reused. Also used books buy backs are being done, however these tonnages are not included in report because currently there's no tracking mechanism in place. Composting includes on-site composting and mulching, grass recycling.

Programs	
Program Name	Existing Planned/Expanding
Business Source Reduction	X
Material Exchange	X
Scrap Metal	X
Xeriscaping, grasscycling	X
On-site composting/mulching	X
Scrap Metal	X
Wood waste	X
Concrete/asphalt/rubble (C&D)	X
MRF	X

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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**State Agency Reporting Center: Waste Management Annual Report
2003 SARC Annual Report: Skyline College**

[New Search](#) | [Agency Detail](#)

[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 53 San Mateo, San Mateo County Community College District

Physical Address
3300 College Drive
San Bruno, CA 94066

CalRecycle Representative
Rachelle Tarver
Rachelle.Tarver@CalRecycle.ca.gov
(916) 341-6613 x

Total Number of Employees including Facilities: 440

Recycling Coordinator: Richard Inokuchi inokuchir@smccd.edu (650) 738-4166

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Skyline College	440	3300 College Drive San Bruno, CA 94066
Total Employees in Facilities:	440	
Export To Excel		Count: 1

Annual Per Capita Disposal
Diversion Program Summary
Total Tonnage Diverted: 291.7
Total Tonnage Disposed: 100.3
Total Tonnage Generated: 392.0
Overall Diversion Percentage: 74.4%
Employees
Total Number of Employees: 440
Non-Employee Population
Total Number of Non-employees: 20,000
Non-employee Population Type: Visitors, Inmates, etc

(27)

2003-Skyline College

Disposal

Total amount Disposed: 100.30 tons

Annual Results

	<u>Employee Population</u>		<u>Target</u>	<u>Annual</u>
	<u>Target</u>	<u>Annual</u>		
Per Capita Disposal Rate (pounds/person/day):	0.00	1.20	0.00	0.03

Questions

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

1. Continued use of electronic media (e-mail, downloadable forms, document scanning, etc.) has decreased the amount of paper waste generated. 2. Continued use of double-sided photocopying has decreased the amount of paper waste generated. 3. Continued Yard Waste recycling has decreased the amount of Yard waste entering the waste stream. 4. Continued campus-wide recycling of beverage containers has diverted these items from the waste-stream. 5. Continued use of Metal Recycling has decreased the amount of metal entering the waste stream.

Summarize what waste diversion programs were continued or newly implemented during the report year.

All the waste diversion programs in place in 2003 were continued in 2003. 1. Continued increase in use of electronic media (e-mail and downloadable forms, document scanning, etc.) 2. Grasscycling and on-site composting 3. Mixed Paper Products Recycling(including cardboard) 4. Bottle/Can Recycling 5. Yard Waste Recycling 6. Posting on Bulletin Boards in lieu of making individual copies for employees. 7. Web-based Grading 8. Metal Recycling 9. Computer Recycling 10. Web-based forms 11. Class Schedules now available on website

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

The information provided to Skyline College by San Bruno Garbage and other waste disposal/diverted companies was determined by calculating the volume of the containers and how often they were exchanged. Actual weights from Bay Area Metals. Business Source Reduction was calculated by counting the number of forms/documents which previously were printed on paper that are now available electronically. Material exchange was calculated by in house weights and estimates.

What types of activities are included in each of the reported programs? (The following link of category definitions may assist you in answering this question.)

Business Source Reduction - includes email, double-sided photocopying, document scanning, downloadable forms, on-line forms, increasing the efficiency of the use of paper, etc. We are reducing the use of nonrecyclable materials. School Source reduction - Auto dismanteling is done by our instructional auto shop and the resulting metal is recycled. The instructional auto shop and the Facilities Department both recycle used oil. We have

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discontinued the use of paper drinking cups at water fountains. Grasscycling - continued yard waste rather allowing it to enter the waste stream. We are also chipping trees and other landscape materials and using them on site. Material Exchange - Continue work with local non-profit organizations to re-use unwanted furniture and instructional items. Also included is the used book buy back program.

Has the State agency/large State facility adopted or changed its waste reduction policy?

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

The Facilities Department at Skyline College has been tasked with the continually improving the existing recycling program to include: The Supervisor of Campus Facilities is the Recycling Coordinator. The Facilities Department continued to purchase and deploy recycling containers for every office/mailroom and for every instructional facility to increase the recycling of mixed paper and beverage containers. We've also placed recycling containers strategically throughout the campus to increase student recycling.

Programs

Program Name	Existing Planned/Expanding	Tons
Business Source Reduction	X	5.1900
Material Exchange	X	8.4400
Beverage Containers	X	1.0900
Cardboard	X	70.6500
Office Paper (mixed)	X	8.1800
Scrap Metal	X	11.2100
Xeriscaping, grasscycling	X	152.2000
On-site composting/mulching	X	15.0000
Self-haul greenwaste	X	2.0000
Commercial pickup of compostables	X	17.2800
White/brown goods	X	0.5000

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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2004 - Skyline College



State Agency Reporting Center: Waste Management Annual Report
2004 SARC Annual Report: Skyline College

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[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 53 San Mateo, San Mateo County Community College District

Physical Address
3300 College Drive
San Bruno, CA 94066

CalRecycle Representative
Rachelle Tarver
Rachelle.Tarver@CalRecycle.ca.gov
(916) 341-6613 x

Total Number of Employees including Facilities: 440

Recycling Coordinator: Richard Inokuchi inokuchir@smccd.edu (650) 738-4166

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Skyline College	440	3300 College Drive San Bruno, CA 94066
Total Employees in Facilities:	440	
Export To Excel		Count: 1

Annual Per Capita Disposal

Diversion Program Summary

Total Tonnage Diverted: 325.6

Total Tonnage Disposed: 114.1

Total Tonnage Generated: 439.7

Overall Diversion Percentage: 74.1%

Employees

Total Number of Employees: 440

Non-Employee Population

Total Number of Non-employees: 20,000

Non-employee Population Type: Visitors, Inmates, etc

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Disposal

Total amount Disposed: 114.10 tons

Annual Results

	<u>Employee Population</u>			
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	0.00	1.40	0.00	0.03

Questions

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

a. Continued use of electronic media (e-mail, downloadable forms, document scanning, etc.) has decreased the amount of paper waste generated. b. Continued emphasis on double-sided photocopying has decreased the amount of paper waste generated. c. Continued yard waste recycling and the presence of a 20-yard debris box at the facilities maintenance yard has decreased the amount of yard waste entering the waste stream. Contractors working on CIP construction projects were encouraged to discard recyclable materials in this debris box. d. Continued emphasis on recycling beverage containers and the proliferation of collection containers throughout all campus buildings has diverted these items from the waste stream. e. Continued emphasis on metal recycling and the presence of a 20-yard debris box at the facilities maintenance yard has decreased the amount of metal entering the waste stream. Contractors working on CIP construction projects were encouraged to discard recyclable materials in this debris box.

Summarize what waste diversion programs were continued or newly implemented during the report year.

All waste diversion programs in place in 2003 were continued and, in many cases, improved upon in 2004. a. Continued increase in the use of electronic media. b. Grass recycling and on-site composting continued. c. Containers positioned on campus for mixed paper recycling to include 2- and 4-yard debris containers for discarding cardboard. d. Emphasis on bottle/can/plastic container recycling continued. e. Continued posting announcements on bulletin boards in lieu of making and distributing massive individual copies for employees and students. f. Web-based grading, class registration, class schedules, and forms. g. Continued emphasis on metal recycling with cooperation from the Automotive Department. h. Information Technology staff continued to recycle old computer equipment when replacing with improved components. i. Bookstore buy-back and donation programs continued and expanded.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

a. The information provided to Skyline College by San Bruno Garbage Company and other waste disposal/diversion companies was determined by calculating the volume of the containers and how often they were exchanged. Quarterly reports from these companies are submitted to the College. Actual weights from Bay Area Metals for metal recycle exchanges were calculated and reported to the College. b. Business Source

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Reduction was calculated by counting the estimated number of forms/documents which were previously printed on paper and are now available electronically. Material exchange was calculated by estimated in-house weights.

What types of activities are included in each of the reported programs? (The following link of category definitions may assist you in answering this question.)

a. Business Source Reduction - more and more use of email, double-sided photocopying, document scanning, downloadable on-line forms, and using the back sides of printed paper for note scratch pads. We converted from multi-fold paper towels to rolled paper towels in all campus restrooms and sink areas. Both the Facilities and Automotive Departments have their shop rags laundered. As faculty and staff move from their buildings to temporary swing locations due to CIP construction, we are re-using cardboard boxes to pack their office materials. b. School Source Reduction - automobile dismantling is done by our instructional automotive shop and all the resultant metal is recycled. The Automotive Programs and Facilities Department both recycle used oil. c. Grasscycling and Yard Waste Recycling - continued emphasis on leaving grass clippings on the grass areas after cutting. We are also chipping tree branches after trimming and spreading the chips on landscaped areas. d. Material Exchange - continued working with non-profit organizations and CIP construction contractors to re-use unwanted furniture and instructional items. The Bookstore's book buy-back program has increased, to include donations to non-profit agencies.

Has the State agency/large State facility adopted or changed its waste reduction policy?

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

a. The Facilities Department at Skyline College has been directly tasked with meeting State-mandated expectations and continually improving upon the existing recycling program to include: b. The Supervisor of Campus Facilities continues to perform duties as the Recycling Coordinator. c. The Facilities Department continued to purchase and deploy recycling containers for every office and instructional mail room area to increase the recycling of mixed paper. Beverage recycling containers were placed near all vending machines.

Programs		
Program Name	Existing Planned/Expanding	Tons
Business Source Reduction	X	5.1900
Material Exchange	X	20.9800
Beverage Containers	X	1.2600
Cardboard	X	70.2800
Office Paper (mixed)	X	9.2400
Scrap Metal	X	16.8800
Xeriscaping, grasscycling	X	152.2000
On-site composting/mulching	X	15.0000
Self-haul greenwaste	X	2.0000
Commercial pickup of compostables	X	32.5330

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State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
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**State Agency Reporting Center: Waste Management Annual Report
2005 SARC Annual Report: Skyline College**

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[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 53 San Mateo, San Mateo County Community College District

Physical Address
3300 College Drive
San Bruno, CA 94066

CalRecycle Representative
Rachelle Tarver
Rachelle.Tarver@CalRecycle.ca.gov
(916) 341-6613 x

Total Number of Employees including Facilities: 440

Recycling Coordinator: Richard Inokuchi inokuchir@smccd.edu (650) 738-4166

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Skyline College	440	3300 College Drive San Bruno, CA 94066
Total Employees in Facilities:	440	
Export To Excel		Count: 1

Annual Per Capita Disposal
Diversion Program Summary
Total Tonnage Diverted: 970.5
Total Tonnage Disposed: 360.8
Total Tonnage Generated: 1,331.3
Overall Diversion Percentage: 72.9%
Employees
Total Number of Employees: 440
Non-Employee Population
Total Number of Non-employees: 20,000
Non-employee Population Type: Visitors, Inmates, etc

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Disposal

Total amount Disposed: 360.80 tons

Annual Results

	<u>Employee Population</u>			
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	0.00	4.50	0.00	0.10

Questions

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

a. Skyline College continued its use of electronic media (e-mail, downloadable forms, document scanning, etc.) has decreased the amount of paper waste generated. b. Skyline College continued its emphasis on double-sided photocopying has decreased the amount of paper waste generated. c. Skyline College continued its yard waste recycling efforts. The presence of a 20-yard yard waste debris box at the facilities maintenance yard has decreased the amount of yard waste entering the waste stream. Contractors working on CIP construction projects were encouraged to discard recyclable materials in this debris box. d. Skyline College continued its emphasis on recycling beverage containers and the proliferation of collection containers throughout all campus buildings has diverted these items from the waste stream. e. Skyline College continued its emphasis on metal recycling. The presence of a 20-yard metal debris box at the facilities maintenance yard has decreased the amount of metal entering the waste stream. Contractors working on CIP construction projects were encouraged to discard recyclable materials in this debris box.

Summarize what waste diversion programs were continued or newly implemented during the report year.

All waste diversion programs in place in 2004 at Skyline College were continued and, in many cases, improved upon slightly in 2005. a. Continued increase in the use of electronic media. b. Grass recycling and on-site composting continued. c. Containers positioned on campus for mixed paper recycling to include 2- and 4-yard debris containers for discarding cardboard. d. Emphasis on bottle/can/plastic container recycling continued. e. Continued posting announcements on bulletin boards in lieu of making and distributing massive individual copies for employees and students. f. Web-based grading, class registration, class schedules, and forms continued. g. Continued emphasis on metal recycling with cooperation from the Automotive Department. h. Information Technology staff continued to recycle old computer equipment when replacing with improved components. i. Bookstore buy-back and donation programs continued and expanded. j. Worked with various construction contractors to emphasize recycling all demolition and construction materials as much as possible. Construction management consultants required standardized waste diversion reports and summaries from all construction contractors.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

a. The information provided to Skyline College by San Bruno Garbage Company and other waste disposal/diversion companies or transfer stations was determined by calculating the volume of the containers and how often they were exchanged. Quarterly and semi-annual reports from various waste and recycling companies are submitted to Skyline College. Actual weights from Bay Area Metals for metal recycle exchanges were calculated and reported to Skyline College. Waste disposal/diversion companies and transfer stations reported percentages of recycleable materials from construction debris to the general construction contractors working Capital Improvement Projects on campus. These general construction contractors then reported summary findings to Swinerton Management and Consulting, the construction consultants charged with managing all Capital Improvement construction on campus. b. Business Source Reduction was calculated by counting the estimated number of forms/documents which were previously printed on paper and that are now available electronically. Material exchange was calculated by estimated in-house weights.

What types of activities are included in each of the reported programs? (The following link of [category definitions](#) may assist you in answering this question.)

a. Business Source Reduction - Skyline College increased the use and proliferation throughout campus of email, double-sided photocopying, document scanning, downloadable on-line forms, and using the back sides of printed paper for note scratch pads. We converted from multi-fold paper towels to rolled paper towels in all campus restrooms and sink areas. Both the Facilities and Automotive Departments have their shop rags laundered and returned. As faculty and staff move from their buildings to temporary swing locations due to Capital Improvement Program construction, we are re-using cardboard boxes to pack their office materials and supplies. b. School Source Reduction - In our Automotive Program, automobile dismantling is done by our instructional automotive shop and all the resultant metal is recycled. The Automotive Programs and Facilities Department both recycle used oil. c. Grasscycling and Yard Waste Recycling - Skyline College continued emphasis on leaving grass clippings on the mowed grass areas after cutting. We continued chipping tree branches after trimming and spread the chips on landscaped areas. d. Material Exchange - Skyline College continued working with non-profit organizations and construction contractors to re-use unwanted campus furniture and instructional items. The Bookstore's book buy-back program increased, to include donations to non-profit agencies.

Has the State agency/large State facility adopted or changed its waste reduction policy?

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

a. The Facilities Department at Skyline College has been directly tasked with meeting State-mandated Integrated Waste Management Plan expectations and continually improving upon the existing recycling program to include: b. The Facilities Operations Manager continues to perform duties as the Recycling Coordinator. c. The Facilities Department continued to purchase and deploy recycling containers for every office and instructional mail room area to increase the recycling of mixed paper. Beverage recycling containers were placed near all vending machines. Special Events on campus were provided with disposable recycle containers in an effort to encourage recycling of beverage containers.

Programs		
Program Name	Existing Planned/Expanding	Tons
Business Source Reduction	X	5.1900
Material Exchange	X	16.7100
Beverage Containers	X	0.7100
Cardboard	X	69.7500
Office Paper (mixed)	X	12.3200
Scrap Metal	X	27.6500

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Other Materials	X	0.5000
Xeriscaping, grasscycling	X	38.0500
On-site composting/mulching	X	15.0000
Commercial pickup of compostables	X	16.3800
Tires	X	0.5000
White/brown goods	X	0.9000
Concrete/asphalt/rubble (C&D)	X	106.8400
Other special waste	X	660.0000

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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**State Agency Reporting Center: Waste Management Annual Report
2006 SARC Annual Report: Skyline College**

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[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 53 San Mateo, San Mateo County Community College District

Physical Address
3300 College Drive
San Bruno, CA 94066

CalRecycle Representative
Rachelle Tarver
Rachelle.Tarver@CalRecycle.ca.gov
(916) 341-6613 x

Total Number of Employees including Facilities: 440

Recycling Coordinator: Richard Inokuchi inokuchir@smccd.edu (650) 738-4166

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Skyline College	440	3300 College Drive San Bruno, CA 94066
Total Employees in Facilities:	440	
Export To Excel		Count: 1

Annual Per Capita Disposal
Diversion Program Summary
Total Tonnage Diverted: 1,247.3
Total Tonnage Disposed: 646.5
Total Tonnage Generated: 1,893.8
Overall Diversion Percentage: 65.9%
Employees
Total Number of Employees: 440
Non-Employee Population
Total Number of Non-employees: 20,000
Non-employee Population Type: Visitors, Inmates, etc

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2006 - Skyline College

Disposal

Total amount Disposed: 646.50 tons

Annual Results

	<u>Employee Population</u>			
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	0.00	8.10	0.00	0.18

Questions

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

a. Skyline College continued its use of electronic media (e-mail, downloadable forms, document scanning, etc.) and this continues to decrease the amount of paper waste generated. b. Skyline College continued its emphasis on double-sided photocopying and this continues to decrease the amount of paper waste generated. c. Skyline College continued its yard waste recycling efforts. The presence of a 20-yd yard waste debris box at the facilities maintenance yard continues to decrease the amount of yard waste entering the waste stream. Contractors working on CIP construction projects were encouraged to discard recyclable yard waste materials into this debris box. d. Skyline College continued its emphasis on recycling beverage containers and the proliferation of co-mingled collection containers throughout all campus buildings continues to divert these items from the waste stream. e. Skyline College continued its emphasis on metal recycling. The presence of a 20-yd metal debris box at the facilities maintenance yard continues to decrease the amount of metal entering the waste stream. Contractors working on CIP construction projects were encouraged to discard recyclable materials into this debris box. f. Increased construction activity on campus during 2006 as part of the Capital Improvement Program generated increased tonnages of generated waste. Two newly constructed buildings (Student Union and Science Annex) and two remodeled buildings (Gym and Business/Language Arts) were major construction projects in this regard and amounted to over 160,000 gross square feet of construction. The Overall Diversion Percentage lowered from previous year's percentage due largely to this activity.

Summarize what waste diversion programs were continued or newly implemented during the report year.

All waste diversion programs previously in place at Skyline College were continued and, in many cases, improved upon slightly in 2006. a. Continued increase in the use of electronic media. b. Grass recycling and on-site composting continued. c. Containers positioned on campus for mixed paper recycling to include 2- and 4-yard debris containers for discarding cardboard. d. Emphasis on bottle/can/plastic container recycling continued. e. Continued posting announcements on bulletin boards in lieu of making and distributing massive individual copies for employees and students. f. Web-based grading, class registration, class schedules, and forms continued. g. Continued emphasis on metal recycling with cooperation from the Automotive Department. h. Information Technology staff continued to recycle old computer equipment when replacing with improved components. i. Bookstore buy-back and donation programs continued and expanded. j. Worked with various construction contractors on campus to emphasize recycling all demolition and construction materials as much as possible.

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2006 - Skyline College

Construction management consultants required standardized waste diversion reports and summaries from all construction contractors.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

a. The information provided to Skyline College by San Bruno Garbage Company and other waste disposal/diversion companies or transfer stations was determined by calculating the volume of the containers and how often they were exchanged. Quarterly and semi-annual reports from various waste and recycling companies are submitted to Skyline College. Actual weights for metal recycle exchanges were calculated and reported to Skyline College. Waste disposal/diversion companies and transfer stations reported percentages of recycleable materials from construction debris to the general construction contractors working Capital Improvement Projects on campus. These general construction contractors then reported summary findings to Swinerton Management and Consulting, the construction consultants charged with managing all Capital Improvement construction on campus. b. Business Source Reduction was calculated by counting the estimated number of forms/documents which were previously printed on paper and that are now available electronically. Material exchange was calculated by estimated in-house weights. c. Contract documents with the various construction contractors on campus stipulated timely submission of Waste Reporting Logs that called for recycling percentages of waste/construction tonnage debris off-hauled to waste collection transfer stations.

What types of activities are included in each of the reported programs? (The following link of category definitions may assist you in answering this question.)

a. Business Source Reduction - Skyline College increased the use and proliferation throughout campus of email, double-sided photocopying, document scanning, downloadable on-line forms, and using the back sides of printed paper for note scratch pads. We converted from multi-fold paper towels to rolled paper towels in all campus restrooms and sink areas. Both the Facilities and Automotive Departments have their shop rags laundered and returned. As faculty and staff move from their buildings to temporary swing locations due to Capital Improvement Program construction, we are re-using cardboard boxes to pack their office materials and supplies. b. School Source Reduction - In our Automotive Program, automobile dismantling is done by our instructional automotive shop and all the resultant metal is recycled. The Automotive Programs and Facilities Department both recycle used oil. c. Grasscycling and Yard Waste Recycling - Skyline College continued emphasis on leaving grass clippings on the mowed grass areas after cutting. We continued chipping tree branches after trimming and spread the chips on landscaped areas. d. Material Exchange - Skyline College continued working with non-profit organizations and construction contractors to re-use unwanted campus furniture and instructional items. The Bookstore's book buy-back program increased, to include donations to non-profit agencies.

Has the State agency/large State facility adopted or changed its waste reduction policy?

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

a. The Facilities Department at Skyline College has been directly tasked with meeting State-mandated Integrated Waste Management Plan expectations and continually improving upon the existing recycling program to include: (1). The Facilities Operations Manager continues to perform duties as the Recycling Coordinator. (2). As new and remodeled buildings came were opened on campus, the Facilities Department purchased and deployed recycling containers for every office and instructional mail room area to continue efforts throughout campus to increase the recycling of mixed paper. Beverage recycling containers were placed near all vending machines. Special Events on campus were provided with disposable recycle containers in an effort to encourage recycling of beverage containers.

Programs

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Program Name	Existing Planned/Expanding	Tons
Business Source Reduction	X	5.1900
Material Exchange	X	18.7380
Beverage Containers	X	1.8000
Cardboard	X	70.2000
Office Paper (mixed)	X	11.1600
Scrap Metal	X	63.4200
Xeriscaping, grasscycling	X	38.0500
On-site composting/mulching	X	15.0000
Self-haul greenwaste	X	2.0000
Commercial pickup of compostables	X	14.0400
White/brown goods	X	5.0000
Wood waste	X	10.0000
Concrete/asphalt/rubble (C&D)	X	992.6730

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
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**State Agency Reporting Center: Waste Management Annual Report
2007 SARC Annual Report: Skyline College**

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Alternative Name(s): 53 San Mateo, San Mateo County Community College District

Physical Address
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Total Number of Employees including Facilities: 440

Recycling Coordinator: Richard Inokuchi inokuchir@smccd.edu (650) 738-4166

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Skyline College	440	3300 College Drive San Bruno, CA 94066
Total Employees in Facilities:	440	
Export To Excel		Count: 1

Annual Per Capita Disposal

Diversion Program Summary

Total Tonnage Diverted: 1,011.5

Total Tonnage Disposed: 237.4

Total Tonnage Generated: 1,248.9

Overall Diversion Percentage: 81.0%

Employees

Total Number of Employees: 440

Non-Employee Population

Total Number of Non-employees: 20,000

Non-employee Population Type: Visitors, Inmates, etc

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Disposal

Total amount Disposed: 237.40 tons

Annual Results

	<u>Employee Population</u>			
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	0.00	3.00	0.00	0.07

Questions

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

a. Skyline College continued its extensive use of electronic media (e-mail, downloadable forms, document scanning, etc.) and this continued to decrease the amount of paper waste generated. b. Skyline College continued its emphasis on double-sided photocopying and this continued to decrease the amount of paper waste generated. c. Skyline College continued its yard waste recycling efforts. The presence of a 20-yd yard waste debris box at the facilities maintenance yard continued to decrease the amount of yard waste entering the waste stream. Contractors working on CIP construction projects were encouraged to discard recyclable yard waste materials into this debris box. d. Skyline College, in coordination and cooperation with San Bruno Garbage Company, implemented One Stream recycling on campus in April 2007. While a whole calendar year of its effects have yet to be determined, early indications are that it has helped increase our recycling efforts by making it easier for end users to dispose of recyclable items. e. Skyline College continued its emphasis on metal recycling. The presence of a 20-yd metal debris box at the facilities maintenance yard continues to decrease the amount of metal entering the waste stream. Contractors working on CIP construction projects were encouraged to discard recyclable materials into this debris box. f. A reduction in the construction activity on campus during 2007 as part of the Capital Improvement Program generated reduced tonnages of generated waste. Two newly constructed buildings (Student Union and Science Annex) and one remodeled building (Business/Language Arts) were major construction projects completed in this regard and amounted to over 100,000 gross square feet of construction. The Overall Diversion Percentage increased from previous year's percentages due completion of this activity.

Summarize what waste diversion programs were continued or newly implemented during the report year.

All waste diversion programs previously in place at Skyline College were continued and, in many cases, improved upon slightly in 2007, such as One Stream recycling. a. Continued increase in the use of electronic media. b. Grass recycling and on-site composting continued as did tree limb on-site chipping. c. 2-yard debris containers for discarding large cardboard boxes were put outside the Bookstore and Cafeteria. d. Two recycling stations were installed when the new Cafeteria opened with increased emphasis on bottle/can/plastic container recycling. e. Continued posting announcements on bulletin boards in lieu of making and distributing massive individual copies for employees and students. f. Web-based grading, class registration, class schedules, and forms continued. g. Continued emphasis on metal recycling with cooperation from the Automotive Department. h. Information Technology staff continued to recycle old computer equipment when replacing with improved components. i. Bookstore buy-back and donation programs continued and expanded. j. Worked with various construction

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contractors on campus to emphasize recycling all demolition and construction materials as much as possible. Construction management consultants required standardized waste diversion reports and summaries from all construction contractors.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

a. The information provided to Skyline College by San Bruno Garbage Company and other waste disposal/diversion companies or transfer stations was determined by calculating the volume of the containers and how often they were exchanged. Quarterly and semi-annual reports from various waste and recycling companies are submitted to Skyline College. Actual weights for metal recycle exchanges were calculated and reported to Skyline College. Waste disposal/diversion companies and transfer stations reported percentages of recycleable materials from construction debris to the general construction contractors working Capital Improvement Projects on campus. These general construction contractors then reported summary findings to Swinerton Management and Consulting, the construction consultants charged with managing all Capital Improvement construction on campus. b. Business Source Reduction was calculated by counting the estimated number of forms/documents which were previously printed on paper and that are now available electronically. Material exchange was calculated by estimated in-house weights. c. Contract documents with the various construction contractors on campus stipulated timely submission of Waste Reporting Logs that called for recycling percentages of waste/construction tonnage debris off-hauled to waste collection transfer stations.

What types of activities are included in each of the reported programs? (The following link of [category definitions](#) may assist you in answering this question.)

a. Business Source Reduction - Skyline College increased the use and proliferation throughout campus of email, double-sided photocopying, document scanning, downloadable on-line forms, and using the back sides of printed paper for note scratch pads. We converted from multi-fold paper towels to rolled paper towels in all campus restrooms and sink areas. Both the Facilities and Automotive Departments have their shop rags laundered and returned. As faculty and staff move from their buildings to temporary swing locations due to Capital Improvement Program construction, we are re-using cardboard boxes to pack their office materials and supplies. b. School Source Reduction - In our Automotive Program, automobile dismantling is done by our instructional automotive shop and all the resultant metal is recycled. The Automotive Programs and Facilities Department both recycle used oil. c. Grasscycling and Yard Waste Recycling - Skyline College continued emphasis on leaving grass clippings on the mowed grass areas after cutting. We continued chipping tree branches after trimming and spread the chips on landscaped areas. d. Material Exchange - Skyline College continued working with non-profit organizations and construction contractors to re-use unwanted campus furniture and instructional items. The Bookstore's book buy-back program, to include donations to non-profit agencies, continues to be successful.

Has the State agency/large State facility adopted or changed its waste reduction policy?

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

a. The Facilities Department at Skyline College has been directly tasked with meeting State-mandated Integrated Waste Management Plan expectations and continually improving upon the existing recycling program to include: (1). The Facilities Operations Manager continues to perform duties as the Recycling Coordinator. (2). As new and remodeled buildings came were opened on campus in 2007, the Facilities Department purchased and deployed recycling containers for every office and instructional mail room area to continue efforts throughout campus to increase the recycling of mixed paper. Beverage recycling containers were placed near all vending machines. Special Events on campus were provided with disposable recycle containers in an effort to encourage recycling of beverage containers. When One Stream recycling was implemented in April, special decals were provided and affixed to all recycle containers throughout campus to promote the new policy and inform everyone.

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2007 - Skyline College

Programs

Program Name	Existing Planned/Expanding	Tons
Business Source Reduction	X	5.1900
Material Exchange	X	4.2320
Cardboard	X	70.2000
Scrap Metal	X	63.4200
Other Materials	X	11.1600
Xeriscaping, grasscycling	X	38.0500
On-site composting/mulching	X	15.0000
Commercial pickup of compostables	X	14.0400
Tires	X	0.5000
White/brown goods	X	0.4000
Scrap Metal	X	1.1300
Concrete/asphalt/rubble (C&D)	X	788.1600

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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**State Agency Reporting Center: Waste Management Annual Report
2008 SARC Annual Report: Skyline College**

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[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 53 San Mateo, San Mateo County Community College District

Physical Address
3300 College Drive
San Bruno, CA 94066

CalRecycle Representative
Rachelle Tarver
Rachelle.Tarver@CalRecycle.ca.gov
(916) 341-6613 x

Total Number of Employees including Facilities: 550

Recycling Coordinator: Richard Inokuchi inokuchir@smccd.edu (650) 738-4166

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Skyline College	550	3300 College Drive San Bruno, CA 94066
Total Employees in Facilities:	550	
Export To Excel		Count: 1

Annual Per Capita Disposal
<p>Employees Total Number of Employees: 550</p> <p>Non-Employee Population Total Number of Non-employees: 22,500 Non-employee Population Type: Students</p> <p>Disposal Total amount Disposed: 191.60 tons</p>

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Annual Results

	<u>Employee Population</u>		<u>Student Population</u>	
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	11.80	1.90	0.30	0.05

Questions

Is the mission statement of your State agency/large State facility the same as reported in the previous year?

What changes have there been in the waste generated or disposed by your State agency/large State facility during the report year? (For example, changes in types and/or quantities of waste.) Explain, to the best of your ability the causes for those changes.

a. Skyline College continued its extensive use of electronic media (e-mail, downloadable forms, document scanning, etc.) and this continued to decrease the amount of paper waste generated. b. Skyline Collège continued its emphasis on double-sided photocopying and this continued to decrease the amount of paper waste generated. c. Skyline College continued its yard waste recycling efforts. The presence of a 20-yd yard waste debris box at the facilities maintenance yard continued to decrease the amount of yard waste entering the waste stream. Contractors working on CIP construction projects were encouraged to discard recyclable yard waste materials into this debris box. d. Skyline College, in coordination and cooperation with San Bruno Garbage Company, implemented One Stream recycling on campus in April 2007. After monitoring a calendar year (2008) of its effects, indications are that it has helped increase our recycling efforts by making it easier for end users to dispose of recyclable items. e. Skyline College continued its emphasis on metal recycling. The presence of a 20-yd metal debris box at the facilities maintenance yard continues to decrease the amount of metal entering the waste stream. Contractors working on CIP construction projects were encouraged to discard recyclable materials into this debris box. f. An increase in the construction activity on campus during 2008 as part of the Capital Improvement Program generated increased tonnages of generated waste. Two newly constructed buildings (Student Union and Science Annex) and two remodeled buildings (Business/Language Arts and Science Building) were major construction projects during this calendar year and amounted to over 100,000 gross square feet of construction. The Overall Diversion Percentage increased from the previous year's percentages due to this construction activity.

Explain any changes to waste diversion programs that were continued from the prior report year. Be sure to indicate the reason for making the changes.

All waste diversion programs previously in place at Skyline College were continued and, in many cases, improved upon slightly in 2008, such as One Stream recycling. a. Continued increase in the use of electronic media. b. Grass recycling and on-site composting continued as did tree limb on-site chipping. c. Continued posting announcements on bulletin boards in lieu of making and distributing massive individual copies for employees and students. d. Web-based grading, class registration, class schedules, and forms continued. e. Continued emphasis on metal recycling with cooperation from the Automotive Department. f. Information Technology staff continued to recycle old computer equipment when replacing with improved components. g. Bookstore buy-back and donation programs continued and expanded. h. Worked with various construction contractors on campus to emphasize recycling all demolition and construction materials as much as possible. Construction management consultants required standardized waste diversion reports and summaries from all construction contractors.

Explain any waste diversion programs that were newly implemented or were discontinued during the report year and explain why.

Skyline College, in coordination and cooperation with San Bruno Garbage Company, implemented One Stream recycling on campus in April 2007. After monitoring a complete calendar year (2008) of its effects, indications are that it has helped increase our recycling efforts by making it easier for end users to dispose of recyclable items.

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What types of activities are included in each of the waste diversion programs you continued or newly implemented during the reporting year?

a. Business Source Reduction - Skyline College increased the use and proliferation throughout campus of email, double-sided photocopying, document scanning, downloadable on-line forms, and using the back sides of printed paper for note scratch pads. We converted from multi-fold paper towels to rolled paper towels in all campus restrooms and sink areas. Both the Facilities and Automotive Departments have their shop rags laundered and returned. As faculty and staff move from their buildings to temporary swing locations due to Capital Improvement Program construction, we are re-using cardboard boxes to pack their office materials and supplies. b. School Source Reduction - in our Automotive Program, automobile dismantling is done by our instructional automotive shop and all the resultant metal is recycled. The Automotive Programs and Facilities Department both recycle used oil. c. Grasscycling and Yard Waste Recycling - Skyline College continued emphasis on leaving grass clippings on the mowed grass areas after cutting. We continued chipping tree branches after trimming and spread the chips on landscaped areas. d. Material Exchange - Skyline College continued working with non-profit organizations and construction contractors to re-use unwanted campus furniture and instructional items. The Bookstore's book buy-back program, to include donations to non-profit agencies, continues to be successful.

What resources (staff and/or funds) did your State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help reduce disposal and meet the diversion mandate?

a. The Facilities Department at Skyline College has been directly tasked with meeting State-mandated Integrated Waste Management Plan expectations and continually improving upon the existing recycling program to include: (1). The Facilities Operations Manager continues to perform duties as the Recycling Coordinator. (2). As new and remodeled buildings came were opened on campus in 2008, the Facilities Department purchased and deployed recycling containers for every office and instructional mail room area to continue efforts throughout campus to increase the recycling of mixed paper. Beverage recycling containers were placed near all vending machines. Special Events on campus were provided with disposable recycle containers in an effort to encourage recycling of beverage containers. When One Stream recycling was implemented, special decals were provided and affixed to all recycle containers throughout campus to promote the new policy and inform everyone. b. Local Bond funds were set aside to begin the construction of a Refuse Management Site on campus. Construction began in October 2008 and the site was completed in May 2009. The Refuse Management Site is the one-stop depository and separation site for all campus disposable waste. It has a new trash compactor, 20-yd trash debris box, 20-yard green waste debris box, 20-yard metal recycle debris box, two 6-yard dumpsters for carboard, and a 20-foot container for universal waste.

Has your State agency/large State facility adopted or changed its waste reduction policy?

Explain how you determined the reported tons disposed? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, etc.)

a. The information provided to Skyline College by San Bruno Garbage Company and other waste disposal/diversion companies or transfer stations was determined by calculating the volume of the containers and how often they were exchanged. Quarterly and semi-annual reports from various waste and recycling companies are submitted to Skyline College. Actual weights for metal recycle exchanges were calculated and reported to Skyline College. Waste disposal/diversion companies and transfer stations reported percentages of recycleable materials from construction debris to the general construction contractors working Capital Improvement Projects on campus. These general construction contractors then reported summary findings to Swinerton Management and Consulting, the construction consultants charged with managing all Capital Improvement construction on campus. b. Business Source Reduction was calculated by counting the estimated number of forms/documents which were previously printed on paper and that are now available electronically. Material exchange was calculated by estimated in-house weights. c. Contract documents with the various construction contractors on campus stipulated timely submission of Waste Reporting Logs that called for recycling percentages of waste/construction tonnage debris off-hauled to waste collection transfer stations.

Please provide a definition of "employee" for your State agency/large State facility. Also, what is the source of the reported number of employees and visitors/students/inmates, etc. (as applicable)?

a. "Employees" are full and part time faculty and staff at the campus. The source input for the 550 "employees" at Skyline College is the District's Human Resouces payroll office. b. "Students" comprise the 22,500 students and

visitors who were on campus. The total of 22,500 is based on multiple number inputs: student enrollment figures provided by the campus Admissions and Records office for the Fall Semester, Spring Semester, and Summer Sessions (17,500 students) - plus - added population figures from Special Event contract documents for various campus-sponsored facilities rentals and events, team athletic events and athletic facility tournament rentals, and non-campus sponsored facilities rentals and events.

Programs

Program Name	Existing Planned/Expanding
Business Source Reduction	X
Material Exchange	X
Beverage Containers	X
Cardboard	X
Glass	X
Newspaper	X
Office Paper (white)	X
Office Paper (mixed)	X
Plastics	X
Scrap Metal	X
Xeriscaping, grasscycling	X
On-site composting/mulching	X
Commercial pickup of compostables	X
Tires	X
White/brown goods	X
Scrap Metal	X
Wood waste	X
Concrete/asphalt/rubble (C&D)	X

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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**State Agency Reporting Center: Waste Management Annual Report
2009 SARC Annual Report: Skyline College**

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[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 53 San Mateo, San Mateo County Community College District

Physical Address
3300 College Drive
San Bruno, CA 94066

CalRecycle Representative
Rachelle Tarver
Rachelle.Tarver@CalRecycle.ca.gov
(916) 341-6613 x

Total Number of Employees including Facilities: 550

Recycling Coordinator: Richard Inokuchi inokuchir@smccd.edu (650) 738-4166

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Skyline College	550	3300 College Drive San Bruno, CA 94066
Total Employees in Facilities:	550	
Export To Excel		Count: 1

Annual Per Capita Disposal
<p>Employees</p> <p>Total Number of Employees: 550</p> <p>Non-Employee Population</p> <p>Total Number of Non-employees: 22,500</p> <p>Non-employee Population Type: Students</p> <p>Disposal</p> <p>Total amount Disposed: 143.65 tons</p>

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Annual Results

	<u>Employee Population</u>		<u>Student Population</u>	
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	11.80	1.40	0.30	0.03

Questions

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) What are the major types of waste materials that your agency/facility currently disposes (not currently diverting), e.g., waste of significant weight and/or volume? If there are major waste materials that are being disposed, what is your agency/facility doing to find ways to divert these materials?

(B) Please explain any difficulties or obstacles your agency/facility encountered in trying to implement recycling or other programs to reduce the amount of waste disposed. Summarize any efforts your agency/facility made to resolve difficulties or overcome obstacles and if they were successful or not.

Major types of waste materials disposed are trash and recyclable materials collected throughout the campus - from its buildings, from its athletic fields, and from its parking lots. Skyline College continued its extensive use of electronic media (e-mail, downloadable forms, document scanning, web-based information sites, computer kiosks, etc.) and this continued to decrease the amount of paper waste generated. Skyline College continued its emphasis on double-sided photocopying and this continued to decrease the amount of paper waste generated. Skyline College continued its yard waste recycling efforts. The presence of a 20-yd yard waste debris box at the Facilities Refuse Management Site continued to decrease the amount of yard waste entering the waste stream. Contractors working on CIP construction projects were encouraged to discard recyclable yard waste materials into this debris box. Skyline College, in coordination and cooperation with San Bruno Garbage Company (now name Recology), implemented One Stream recycling on campus in April 2007. After monitoring two calendar years (2008 & 2009) of its effects, indications are that it has helped increase our recycling efforts by making it easier for end users to dispose of recyclable items. Skyline College procured and deployed over 50 new waste/recycle station containers for five major campus buildings. These aesthetically pleasing containers will hopefully further encourage the campus to dispose of trash and recyclable materials accordingly. There are three major campus buildings yet to receive the waste/recycle station containers and hopefully they will also when funding becomes available. Skyline College procured and deployed over 25 new recycle containers for our campus quad areas and building exteriors. These aesthetically pleasing containers will hopefully further encourage the campus to dispose of recyclable materials accordingly. Efforts are underway to procure and deploy these containers in outer campus areas and parking lots and hopefully this will materialize when funding becomes available. Skyline College continued its emphasis on metal recycling. The presence of a 20-yd metal debris box at the Facilities Refuse Management Site continues to decrease the amount of metal entering the waste stream. Contractors working on CIP construction projects were encouraged to discard recyclable materials into this debris box. An increase in the construction activity on campus during 2009 as part of the Capital Improvement Program generated increased tonnages of generated waste. Two newly constructed buildings (Automotive Transmission and Administration/Multicultural/Comelotogy) were major construction projects during this calendar year and amounted to over 80,000 gross square feet of construction. Additionally, most the campus underwent a complete landscape removal, redesign, and installation. Lastly, all the roadway and parking lots were repaved. The Overall Diversion Percentage increases from the previous year's percentages are directly attributed to this construction activity. Close to 50,000 tons of earth and yard debris was excavated and taken to a landfill on campus versus off-hauled to a disposal site. There were no difficulties or obstacles encountered with implementing recycling and/or other waste diversion programs.

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Waste generation includes both materials disposed in the trash as well as materials recycled or otherwise diverted from landfill. There are many reasons why the type or amount of waste generated by your agency/facility may have changed.

SELECT YES OR NO FROM THE DROP DOWN LIST BELOW. IF YOU SELECT YES, YOU MUST PROVIDE AN EXPLANATION IN THE TEXT BOX BELOW.

Do the types or amounts of wastes generated in the last calendar year significantly differ from those that were generated by your agency/facility in the prior report year? If yes, please explain.

The reason why, the type, or amount of waste generated by your agency/facility either may have increased or decreased. For example, construction activities at your agency or facility may increase construction-related wastes; budget cuts may result in cuts to the services your agency provides and, therefore, the related wastes are no longer generated; or a shift in how you do business may create a new type of waste.

If you had changes in the types or amounts of waste generated, then that may have affected the waste diversion programs you implemented. You will be asked in Question #3 about how your waste diversion programs may have changed.

49,600 tons of earth and yard debris was excavated by Capital Improvement Program construction contractors and taken to a landfill directly on campus versus off-hauled to a disposal site.

SELECT YES OR NO FROM THE DROP DOWN LIST BELOW. IF YOU SELECT YES, YOU MUST PROVIDE AN EXPLANATION IN THE TEXT BOX BELOW.

Did you make any significant changes (during the report year) to the waste diversion programs implemented by your agency/facility (such as programs to reduce waste, reuse, recycle, compost, etc.)? For example, did you start new programs, discontinue prior programs, or make significant modifications to existing programs? If yes, in the text box below, please explain why you made the change(s).

Having an accurate and consistent measurement of trash disposal is important. The annual amount of trash disposed is one factor in the calculation to determine the annual per capita disposal for your agency/facility. CalRecycle considers this calculation, in addition to the waste reduction, recycling, and other waste diversion programs your agency/facility implemented, in determining compliance with statutory mandates.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) Explain how you determined the annual tons disposed by your agency for the report year (e.g. did you use actual disposal weights provided by a trash hauler, conduct a waste generation study, estimate using weight-to-volume conversions, etc.)

(B) Indicate if this is the same method used to determine tons disposed that was used for the prior report year. If not, please also explain the reason for the change.

The information provided to Skyline College by San Bruno Garbage Company (now renamed ReCology) and other waste disposal/diversion companies or transfer stations was determined by calculating the volume of the containers and how often they were exchanged. Quarterly and semi-annual reports from various waste and recycling companies are submitted to Skyline College. Actual weights for metal recycle exchanges were calculated and reported to Skyline College. Waste disposal/diversion companies and transfer stations reported percentages of recyclable materials from construction debris to the general construction contractors working Capital Improvement Projects on campus. These general construction contractors then reported summary findings to Swinerton Management and Consulting, the construction consultants charged with managing all Capital Improvement construction on campus. Business Source Reduction was calculated by counting the estimated

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number of forms/documents which were previously printed on paper and that are now available electronically. Material exchange was calculated by estimated in-house weights. Contract documents with the various construction contractors on campus stipulated timely submission of Waste Reporting Logs that called for recycling percentages of waste/construction tonnage debris off-hauled to waste collection transfer stations.

Having an accurate and consistent method to count employees is also important. The number of employees is one factor in the calculation to determine the annual per capita disposal for your agency/facility. (If your agency submits a modified report, per capita disposal is not calculated, but the number of employees is important in verifying your eligibility to submit a modified report).

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) Please explain how you determined the number of employees working for your agency (e.g. total number of full time employees; full time equivalents; total number of full and part time employees; etc.). This information is usually available from your human resources or payroll department.

(B) Indicate if you used the same method to determine the number of employees that was used for the prior report year. If not, please explain the reason for the change.

Employees are full and part time faculty and staff at the campus. The source input for the 550 "employees" at Skyline College is the District's Human Resources payroll office.

If your agency/facility also has a non-employee population (such as students, visitors, inmates, residents, patients) that significantly contributes to waste generated, then there is a space provided to report that information in Part I - Facility Information. This information is in addition to your employee information - it does not replace it.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) If you reported a number for a non-employee population, please explain how you determined that number (e.g. full time equivalent students; average number of patients during the report year; etc.)

(B) Indicate if you used the same method that was used for the prior report year. If not, please explain the reason for the change.

If you are not given the option in Part 1 - Facility Information to report an additional population, but believe doing so would be valuable, or if you provided this in the past, but no longer wish to do so, please contact your CalRecycle representative to discuss the merits of adding or deleting this option from your report.

Non-employees comprise the 22,500 students and visitors who were on campus. The total of 22,500 is based on multiple number inputs: student enrollment figures provided by the campus Admissions and Records office for the Fall Semester, Spring Semester, and Summer Sessions (17,500 students) - plus - added population figures from Special Event contract documents for various campus-sponsored facilities rentals and events, team athletic events and tournaments, and non-campus sponsored facilities and athletic field rentals and events.

For your agency/facility, if the annual per capita disposal for the current report year is more than the per capita disposal from the previous report year, then, to the best of your ability, please explain why there was an increase. (To find these numbers, click on "Current Year" under "Previous Year" under "View Report" in the left menu bar. These links display the report summary.)

The per capita disposal for the current report year is less than the previous report year.

Additional information you wish to provide in your annual report.

S3

None at this time. Thanks and keep up the good work.

Programs

Program Name	Existing Planned/Expanding
Business Source Reduction	X
Material Exchange	X
Beverage Containers	X
Cardboard	X
Glass	X
Newspaper	X
Office Paper (white)	X
Office Paper (mixed)	X
Plastics	X
Scrap Metal	X
Xeriscaping, grasscycling	X
On-site composting/mulching	X
Commercial pickup of compostables	X
Tires	X
White/brown goods	X
Scrap Metal	X
Wood waste	X
Concrete/asphalt/rubble (C&D)	X

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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**State Agency Reporting Center: Waste Management Annual Report
2010 SARC Annual Report: Skyline College**

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[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 53 San Mateo, San Mateo County Community College District

Physical Address
3300 College Drive
San Bruno, CA 94066

CalRecycle Representative
Rachelle Tarver
Rachelle.Tarver@CalRecycle.ca.gov
(916) 341-6613 x

Total Number of Employees including Facilities: 550

Recycling Coordinator: Richard Inokuchi inokuchir@smccd.edu (650) 738-4166

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Skyline College	550	3300 College Drive San Bruno, CA 94066
Total Employees in Facilities:	550	
Export To Excel		Count: 1

Annual Per Capita Disposal
<p>Employees</p> <p>Total Number of Employees: 550</p> <p>Non-Employee Population</p> <p>Total Number of Non-employees: 30,000</p> <p>Non-employee Population Type: Students</p> <p>Disposal</p> <p>Total amount Disposed: 136.71 tons</p>

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Annual Results

	<u>Employee Population</u>		<u>Student Population</u>	
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	11.80	1.40	0.30	0.02

Questions

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A and B.

We would like to understand what is still being thrown away and help you find ways to increase recycling.

- A. Please describe the types of waste that are thrown away.
- B. What difficulties or obstacles have you had with finding ways to recycle these wastes?

Major types of waste materials disposed are trash and recyclable materials collected throughout the campus - from its buildings, from its athletic fields, and from its parking lots. Skyline College continued its extensive use of electronic media (e-mail, downloadable forms, document scanning, web-based information sites, computer kiosks, etc.) to decrease the amount of paper waste generated. Skyline College continued its emphasis on double-sided photocopying to decrease the amount of paper waste generated. Skyline College continued its yard waste recycling efforts. The 20-yd Yard Waste debris box at the Campus Refuse Management Site decreased the amount of yard waste entering the waste stream. Contractors working on CIP construction projects were also encouraged to discard recyclable yard waste materials into this debris box. Skyline College, in coordination and cooperation with San Bruno Garbage Company (now renamed Recology), implemented One Stream recycling on campus in April 2007. After monitoring three calendar years of its effects, indications are that it has helped increase our recycling efforts by making it easier for end users to dispose of recyclable items. The aesthetically pleasing waste/recycle containers Skyline College procured over the past two years has further encouraged the campus to dispose of trash and recyclable materials accordingly. There are three major campus buildings yet to receive the waste/recycle station containers and hopefully they will also when funding becomes available. Skyline College procured and deployed over 30 new recycle containers for our campus quad areas and building exteriors. The aesthetically pleasing containers Skyline College procured in the past two years for our quad areas and parking lots have further encouraged the campus to dispose of trash and recyclable materials accordingly. Efforts are underway to procure and deploy more of these containers in all our outer campus areas and parking lots and hopefully this will materialize when funding becomes available. Skyline College continued its emphasis on metal product recycling. The presence of a 20-yd Metal Product debris box at the Campus Refuse Management Site decreased the amount of metal products entering the waste stream. Contractors working on CIP construction projects were also encouraged to discard recyclable metal materials into this debris box. An increase in the construction activity on campus during 2010 as part of the Capital Improvement Program generated increased tonnages of generated waste. Two newly constructed buildings (Automotive Transmission and Administration/Multicultural/Camelotology) were major construction projects during this calendar year and amounted to over 80,000 gross square feet of construction. Additionally, most the campus underwent a complete landscape redesign and transformational installation. Lastly, all the roadway and parking lots were repaved. The Overall Diversion Percentage increases from the previous year's percentages are directly attributed to this construction activity. Over 190 tons of construction debris was credited as being recyclable (79 % or 100%) when taken to the waste transfer stations. Over 200 tons of earth, yard debris, and tree chippings were excavated and taken to a landfill on campus (Parcel B) versus off-hauled to a disposal site. There were no difficulties or obstacles encountered with implementing recycling and/or other waste diversion programs.

(Su)

SELECT YES OR NO FROM THE DROP DOWN LIST BELOW. IF YOU SELECT YES, YOU MUST DESCRIBE IN THE TEXT BOX BELOW.

Were there any changes in your recycling/waste reduction programs during the report year? For example, did you start, discontinue, or make significant changes to your recycling/waste reduction programs?

IN THE TEXT BOX BELOW, PLEASE ANSWER THE FOLLOWING QUESTION.

If the per capita disposal for the current report year is greater than the per capita disposal from the previous report year, then, to the best of your ability, explain why there was an increase. (To find these numbers, look for "View Report" in the left menu and click either "Current Year" or "Previous Year" to display a report summary.)

The Annual Per Capita Disposal value for this reporting year (2010) is lower than the previous year (2009).

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

In Section III, you entered total tons disposed (thrown away at a landfill) by your agency/facility during the report year. Having an accurate method to consistently calculate this number each year is important because it is used in the calculation to determine the report year per capita disposal for your agency/facility.

Examples of types of methods that may be used include, but are not limited to, conducting a waste generation study, using actual disposal weights provided by a trash hauler, or estimating using weight-to-volume conversions.

- A. Explain the method you, or the person that provided you with this number, used to calculate the total tons disposed. Please provide a detailed explanation of the method so that it could be used in the event someone else from your agency/facility had to produce the same number.
- B. Is this the same method used for last year's report? If not, explain the reason for the change.

The information provided to Skyline College by San Bruno Garbage Company (now renamed ReCology) and other waste disposal/diversion companies or transfer stations was determined by calculating the volume of the containers and how often they were exchanged. Quarterly and semi-annual reports from various waste and recycling companies are submitted to Skyline College. Actual weights for metal recycle exchanges were calculated and reported to Skyline College. Waste disposal/diversion companies and transfer stations reported percentages of recycleable materials from construction debris to the general construction contractors working Capital Improvement Projects on campus. These general construction contractors then reported summary findings to Swinerton Management and Consulting, the construction consultants charged with managing all Capital Improvement construction on campus. Business Source Reduction was calculated by counting the estimated number of forms/documents which were previously printed on paper and that are now available electronically. Material exchange was calculated by estimated in-house weights. Contract documents with the various construction contractors on campus stipulated timely submission of Waste Reporting Logs that called for recycling percentages of waste/construction tonnage debris off-hauled to waste collection transfer stations.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

In Part I of this report, you entered the number of employees for your agency/facility. This information is usually available from your human resources or payroll department. Having an accurate method to consistently calculate this number each year is important because it is used in the calculation to determine the report year per capita disposal for your agency/facility.

(Note: If your agency submits a modified report, per capita disposal is not calculated, but the number of employees is important in verifying your continued eligibility to submit a modified report).

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IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

- A. Explain the method you, or the person that provided you with this number, used to calculate the number of employees (e.g. total number of full time employees, full time equivalents, total number of full and part time employees, etc.). Please provide a detailed explanation of the method so that it could be used in the event someone else from your agency/facility had to produce the same number.
- B. Is this the same method used for last year's report? If not, explain the reason for the change.

Employees are full and part time faculty and staff at the campus. The source input for the 550 "employees" at Skyline College is the District's Human Resources Payroll Office.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B. (Skip to the next question if you did not enter a non-employee population in Part I.)

NOTE: If there was not an option in Part I to report an additional population, but you believe doing so would be valuable, or if you provided this in the past, but no longer wish to do so, please contact your CalRecycle representative to discuss the merits of adding or deleting this option for future reports.

If your agency/facility also has a non-employee population (such as students, visitors, inmates, residents, patients, etc.) that significantly contributes to the waste your agency/facility creates, Part I of this report asks you for a number for that population. This information is in addition to your employee information - it does not replace it.

- A. Explain the method you (or the person that provided you with this number) used to calculate that number (e.g. full time equivalent students, average number of patients during the report year, etc.). Please provide a detailed explanation of the method so that it could be used in the event someone else from your agency/facility had to produce the same number.
- B. Is this the same method you used for last year's report? If not, explain the reason for the change.

Non-employees comprise the 30,000 students and visitors who were on campus last year. The total of 30,000 is based on multiple census inputs: student enrollment figures provided by the campus Admissions and Records Office for the Fall Semester, Spring Semester, and Summer Session (22,500 students) - plus - added population figures from Special Event contract documents for various campus-sponsored facilities rentals and events, athletic team events and tournaments, and non-campus sponsored facilities and athletic field rentals and events.

Additional information you wish to provide in your annual report.

Nothing at this point. Keep up the good work with promoting waste diversion and recycling throughout the State.

Programs

Program Name	Existing	Planned/Expanding
Business Source Reduction	X	
Material Exchange	X	

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Beverage Containers	X
Cardboard	X
Glass	X
Newspaper	X
Office Paper (white)	X
Office Paper (mixed)	X
Plastics	X
Scrap Metal	X
Xeriscaping, grasscycling	X
On-site composting/mulching	X
Commercial pickup of compostables	X
Tires	X
White/brown goods	X
Scrap Metal	X
Wood waste	X
Concrete/asphalt/rubble (C&D)	X

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 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
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2003 - College of San Mateo



**State Agency Reporting Center: Waste Management Annual Report
2003 SARC Annual Report: College of San Mateo**

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Alternative Name(s): 53 San Mateo, San Mateo Community College District

Physical Address
1700 West Hillsdale Blvd.
San Mateo, CA 94402

CalRecycle Representative
Rhonda Andrade
Rhonda.Andrade@CalRecycle.ca.gov
(916) 324-4437 x

Total Number of Employees including Facilities: 601

Recycling Coordinator: Karen Powell powellk@smccd.edu (650) 574-6577

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
College of San Mateo	468	1700 West Hillsdale Boulevard San Mateo, CA 94402
SMCCCD District Administration Building	133	3401 CSM Drive San Mateo, CA 94402
Total Employees in Facilities:	601	
Export To Excel		Count: 2

Annual Per Capita Disposal

Diversion Program Summary

Total Tonnage Diverted: 587.0
Total Tonnage Disposed: 743.3
Total Tonnage Generated: 1,330.3
Overall Diversion Percentage: 44.1%

Employees

Total Number of Employees: 601

Non-Employee Population

Total Number of Non-employees: 29,623

60

2003 - College of San Mateo

Non-employee Population Type: Visitors, Inmates, etc

Disposal

Total amount Disposed: 743.30 tons

Annual Results

	<u>Employee Population</u>			
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	0.00	6.80	0.00	0.14

Questions

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

The recycling program is still in full force. There are recycling containers located over the entire campus, as well as the copy rooms, classrooms, offices etc. The increased use of electronic media. Our green waste is picked up by BFI.

Summarize what waste diversion programs were continued or newly implemented during the report year.

We have continued our diversion programs in full force. The Source Reduction includes our web-based form project which, has been successful in using electronic signatures and thus saving paper as well as our ERP system which provides for internal electronic approval. Our document management system has allowed the Purchasing Dept. to email PO's to vendors, eliminating paper copies. Web based grading is growing rapidly. Other continued waste diversion programs include: Recycling, Composting and Special Waste.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

Quarterly recycling and refuse reports from BFI and The Recyclery and Sims Metal.

What types of activities are included in each of the reported programs? (The following link of category definitions may assist you in answering this question.)

Business Source Reduction includes: our web-based form project on line forms. Material Exchange includes: old furniture such items as metal desks, file cabinets, table bases, bookshelves and chair frames. Recycling includes Beverage Containers, Cardboard, Office Paper and Scrap metal. Composting includes grasscycling, on-site composting/mulching, self-haul greenwaste and commercial pickup of waste. And, Special Waste includes tires, white/brown goods and wood waste.

Has the State agency/large State facility adopted or changed its waste reduction policy?

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What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

A partime recycling coordinator has been identified however, I don't believe there were any funds specifically committed for the 2003 plan.

Programs

Program Name	Existing Planned/Expanding	Tons
Business Source Reduction	X	9.6000
Material Exchange	X	6.6250
Beverage Containers	X	25.2000
Cardboard	X	20.3500
Office Paper (mixed)	X	36.9000
Xeriscaping, grasscycling	X	275.0000
On-site composting/mulching	X	73.0000
Self-haul greenwaste	X	11.0680
White/brown goods	X	0.5000
Scrap Metal	X	26.5500
Wood waste	X	68.5000
Concrete/asphalt/rubble (C&D)	X	33.7500

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
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**State Agency Reporting Center: Waste Management Annual Report
2004 SARC Annual Report: College of San Mateo**

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Alternative Name(s): 53 San Mateo, San Mateo Community College District

Physical Address
1700 West Hillsdale Blvd.
San Mateo, CA 94402

CalRecycle Representative
Rhonda Andrade
Rhonda.Andrade@CalRecycle.ca.gov
(916) 324-4437 x

Total Number of Employees including Facilities: 601

Recycling Coordinator: Karen Powell powellk@smccd.edu (650) 574-6577

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
College of San Mateo	468	1700 West Hillsdale Boulevard San Mateo, CA 94402
SMCCCD District Administration Building	133	3401 CSM Drive San Mateo, CA 94402
Total Employees in Facilities:	601	
Export To Excel		Count: 2

Annual Per Capita Disposal

Diversion Program Summary

Total Tonnage Diverted: 3,883.5

Total Tonnage Disposed: 1,266.6

Total Tonnage Generated: 5,150.1

Overall Diversion Percentage: 75.4%

Employees

Total Number of Employees: 601

Non-Employee Population

Total Number of Non-employees: 29,623

63

Non-employee Population Type: Visitors, Inmates, etc

Disposal

Total amount Disposed: 1,266.60 tons

Annual Results

	<u>Employee Population</u>			
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	0.00	11.50	0.00	0.23

Questions

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

The campus recycling program has not changed. Each year the campus continues to increase its use of electronic media to reduce paper consumption. The campus is engaged in a construction program that includes both facility improvements along with new construction. In May of 2004, construction began on a new 58,000 square foot Science Building. Excavation of this site resulted in off-hauls of soil and rock. In September, 2004, construction began on a seismic retrofit and remodel of Building 18, a general lecture and computer lab building. Off-hauls for this project included concrete, soil, rock and other building materials. In August of 2004, the campus began a renovation of its football and baseball fields and track. All excavated soils from this project were diverted to an on campus location to raise the level of an existing parking lot. Material off-hauled related to this project was the outdoor rubber from the running track.

Summarize what waste diversion programs were continued or newly implemented during the report year.

We have continued our diversion programs. Source reduction continues to include our web-based form project which has been successful in using electronic signatures as well as our ERP sstem which provides for internal electronic approval. Our document management system has allowed our Purchasing Dept. to email PO's to vendors, eliminating paper copies. Instructor use of a web-based grading system has also increased in usage. Other continued waste diversion programs include: Recycling, Composting and Special Waste.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

Quarterly recycling and refuse reports from BFI and SIMS Metal Waste. The construction project managers were responsible for tracking and reporting construction generated waste.

What types of activities are included in each of the reported programs? (The following link of category definitions may assist you in answering this question.)

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Business Source Reduction includes: a web-based form project and on-line forms. Material Exchange includes: old furniture such items as metal desks, file cabinets, table bases, bookshelves and chair frames. Recycling includes Beverage Containers, Cardboard, Office Paper and Scrap metal. Composting includes grasscycling, on-site composting/mulching, self-haul greenwaste and commercial pickup of waste. Special Waste includes tires, white/brown goods and wood waste.

Has the State agency/large State facility adopted or changed its waste reduction policy?

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

A partime recycling coordinator has been identified however, I don't believe there were any funds specifically committed for the 2004 plan.

Programs

Program Name	Existing Planned/Expanding	Tons
Business Source Reduction	X	9.6000
Material Exchange	X	8.5000
Salvage Yards	X	4.1000
Beverage Containers	X	16.6100
Cardboard	X	28.7500
Office Paper (mixed)	X	44.7000
Xeriscaping, grasscycling	X	275.0000
On-site composting/mulching	X	81.0000
Self-haul greenwaste	X	11.0000
White/brown goods	X	2.1000
Scrap Metal	X	28.2600
Wood waste	X	68.5900
Concrete/asphalt/rubble (C&D)	X	3051.3000
Alternative Daily Cover	X	254.0000

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
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2005 - College of San Mateo



**State Agency Reporting Center: Waste Management Annual Report
2005 SARC Annual Report: College of San Mateo**

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Alternative Name(s): 53 San Mateo, San Mateo Community College District

Physical Address
1700 West Hillsdale Blvd.
San Mateo, CA 94402

CalRecycle Representative
Rhonda Andrade
Rhonda.Andrade@CalRecycle.ca.gov
(916) 324-4437 x

Total Number of Employees including Facilities: 601
Recycling Coordinator: Karen Powell powellk@smccd.edu (650) 574-6577

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
College of San Mateo	468	1700 West Hillsdale Boulevard San Mateo, CA 94402
SMCCCD District Administration Building	133	3401 CSM Drive San Mateo, CA 94402
Total Employees in Facilities:	601	
Export To Excel		Count: 2

Annual Per Capita Disposal

Diversion Program Summary

Total Tonnage Diverted: 761.1
Total Tonnage Disposed: 481.4
Total Tonnage Generated: 1,242.5
Overall Diversion Percentage: 61.3%

Employees

Total Number of Employees: 601

Non-Employee Population

Total Number of Non-employees: 29,623

(46)

2005 - College of San Mateo

Non-employee Population Type: Visitors, Inmates, etc

Disposal

Total amount Disposed: 481.40 tons

Annual Results

	<u>Employee Population</u>		<u>Target</u>	<u>Annual</u>
	<u>Target</u>	<u>Annual</u>		
Per Capita Disposal Rate (pounds/person/day):	0.00	4.40	0.00	0.09

Questions

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

The campus recycling program has not changed. Each year the campus continues to increase its use of electronic media to reduce paper consumption. The campus is engaged in a construction program that includes both facility improvements along with new construction. In May of 2004, construction began on a new 58,000 square foot Science Building. Excavation of this site resulted in off-hauls of soil and rock.

Summarize what waste diversion programs were continued or newly implemented during the report year.

We have continued our diversion programs. Source reduction continues to include our web-based form project which has been successful in using electronic signatures as well as our ERP system which provides for internal electronic approval. Our document management system has allowed our Purchasing Dept. to email PO's to vendors, eliminating paper copies. Instructor use of a web-based grading system has also increased in usage. Other continued waste diversion programs include: Recycling, Composting and Special Waste.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

Quarterly recycling and refuse reports from BFI and SIMS Metal Waste. The construction project managers were responsible for tracking and reporting construction generated waste.

What types of activities are included in each of the reported programs? (The following link of category definitions may assist you in answering this question.)

Business Source Reduction includes: a web-based form project and on-line forms. Material Exchange includes: old furniture such items as metal desks, file cabinets, table bases, bookshelves and chair frames. Recycling includes Beverage Containers, Cardboard, Office Paper and Scrap metal. Composting includes grasscycling, on-site composting/mulching, self-haul greenwaste and commercial pickup of waste. Special Waste includes tires, white/brown goods and wood waste.

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2005 - College of San Mateo

Has the State agency/large State facility adopted or changed its waste reduction policy?

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

A partime recycling coordinator has been identified however, I don't believe there were any funds specifically committed for the 2005 plan.

Programs

Program Name	Existing Planned/Expanding	Tons
Business Source Reduction	X	9.6000
Material Exchange	X	15.7000
Salvage Yards	X	20.3000
Beverage Containers	X	17.0000
Office Paper (mixed)	X	30.0000
Scrap Metal	X	21.6600
Xeriscaping, grasscycling	X	275.0000
On-site composting/mulching	X	87.0000
Self-haul greenwaste	X	12.0000
Food waste composting	X	6.7000
White/brown goods	X	5.5000
Wood waste	X	6.6000
Alternative Daily Cover	X	254.0000

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
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2006 - College of San Mateo



**State Agency Reporting Center: Waste Management Annual Report
2006 SARC Annual Report: College of San Mateo**

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Alternative Name(s): 53 San Mateo, San Mateo Community College District

Physical Address
1700 West Hillsdale Blvd.
San Mateo, CA 94402

CalRecycle Representative
Rhonda Andrade
Rhonda.Andrade@CalRecycle.ca.gov
(916) 324-4437 x

Total Number of Employees including Facilities: 601

Recycling Coordinator: Karen Powell powellk@smccd.edu (650) 574-6577

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
College of San Mateo	468	1700 West Hillsdale Boulevard San Mateo, CA 94402
SMCCCD District Administration Building	133	3401 CSM Drive San Mateo, CA 94402
Total Employees in Facilities:	601	
Export To Excel		Count: 2

Annual Per Capita Disposal

Diversion Program Summary

Total Tonnage Diverted: 722.9
Total Tonnage Disposed: 432.4
Total Tonnage Generated: 1,155.3
Overall Diversion Percentage: 62.6%

Employees

Total Number of Employees: 601

Non-Employee Population

Total Number of Non-employees: 29,623

69

2000 - College of San Mateo

Non-employee Population Type: Visitors, Inmates, etc

Disposal

Total amount Disposed: 432.40 tons

Annual Results

	<u>Employee Population</u>			
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	0.00	3.90	0.00	0.08

Questions

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

The campus recycling program has not changed. Each year the campus continues to increase its use of electronic media to reduce paper consumption. The campus is engaged in a construction program that includes both facility improvements along with new construction.

Summarize what waste diversion programs were continued or newly implemented during the report year.

We have continued our diversion programs. Source reduction continues to include our web-based form project which has been successful in using electronic signatures as well as our ERP sstem which provides for internal electronic approval. Our document management system has allowed our Purchasing Dept. to email PO's to vendors, eliminating paper copies. Instructor use of a web-based grading system has also increased in usage. Other continued waste diversion programs include: Recycling, Composting and Special Waste.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

Quarterly recycling and refuse reports from BFI and SIMS Metal Waste. The construction project managers were responsible for tracking and reporting construction generated waste.

What types of activities are included in each of the reported programs? (The following link of category definitions may assist you in answering this question.)

Business Source Reduction includes: a web-based form project and on-line forms. Material Exchange includes: old furniture such items as metal desks, file cabinets, table bases, bookshelves and chair frames. Recycling includes Beverage Containers, Cardboard, Office Paper and Scrap metal. Composting includes grasscycling, on-site composting/mulching, self-haul greenwaste and commercial pickup of waste. Special Waste includes tires, white/brown goods and wood waste.

Has the State agency/large State facility adopted or changed its waste reduction policy?

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2006 - College of San Mateo

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

A partime recycling coordinator has been identified however, I don't believe there were any funds specifically committed for the 2006 plan.

Programs

Program Name	Existing Planned/Expanding	Tons
Business Source Reduction	X	9.8000
Material Exchange	X	6.9220
Salvage Yards	X	16.2500
Beverage Containers	X	2.0000
Office Paper (mixed)	X	72.0000
Scrap Metal	X	19.6000
Xeriscaping, grasscycling	X	290.0000
On-site composting/mulching	X	93.0000
Self-haul greenwaste	X	12.0000
White/brown goods	X	5.6600
Concrete/asphalt/rubble (C&D)	X	113.6600
Alternative Daily Cover	X	82.0000

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2007 - College of San Mateo



**State Agency Reporting Center: Waste Management Annual Report
2007 SARC Annual Report: College of San Mateo**

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(916) 324-4437 x

Total Number of Employees including Facilities: 601

Recycling Coordinator: Karen Powell powellk@smccd.edu (650) 574-6577

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
College of San Mateo	468	1700 West Hillsdale Boulevard San Mateo, CA 94402
SMCCCD District Administration Building	133	3401 CSM Drive San Mateo, CA 94402
Total Employees in Facilities:	601	
Export To Excel		Count: 2

Annual Per Capita Disposal

Diversion Program Summary

Total Tonnage Diverted: 550.8
Total Tonnage Disposed: 420.0
Total Tonnage Generated: 970.8
Overall Diversion Percentage: 56.7%

Employees

Total Number of Employees: 601

Non-Employee Population

Total Number of Non-employees: 29,623

72

Non-employee Population Type: Visitors, Inmates, etc

Disposal

Total amount Disposed: 420.00 tons

Annual Results

	<u>Employee Population</u>		<u>Target</u>	<u>Annual</u>
	<u>Target</u>	<u>Annual</u>		
Per Capita Disposal Rate (pounds/person/day):	0.00	3.80	0.00	0.08

Questions

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

The campus recycling program has not changed. Each year the campus continues to increase its use of electronic media to reduce paper consumption. The campus is engaged in a construction program that includes both facility improvements along with new construction.

Summarize what waste diversion programs were continued or newly implemented during the report year.

We have continued our diversion programs. Source reduction continues to include our web-based form project which has been successful in using electronic signatures as well as our ERP system which provides for internal electronic approval. Our document management system has allowed our Purchasing Dept. to email PO's to vendors, eliminating paper copies. Instructor use of a web-based grading system has also increased in usage. Other continued waste diversion programs include: Recycling, Composting and Special Waste.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

Quarterly recycling and refuse reports from BFI and SIMS Metal Waste. The construction project managers were responsible for tracking and reporting construction generated waste.

What types of activities are included in each of the reported programs? (The following link of category definitions may assist you in answering this question.)

Business Source Reduction includes: a web-based form project and on-line forms. Material Exchange includes: old furniture such items as metal desks, file cabinets, table bases, bookshelves and chair frames. Recycling includes Beverage Containers, Cardboard, Office Paper and Scrap metal. Composting includes grasscycling, on-site composting/mulching, self-haul greenwaste and commercial pickup of waste. Special Waste includes tires, white/brown goods and wood waste.

Has the State agency/large State facility adopted or changed its waste reduction policy?

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What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

A partime recycling coordinator has been identified however, I don't believe there were any funds specifically committed for the 2007 plan.

Programs

Program Name	Existing Planned/Expanding	Tons
Business Source Reduction	X	9.8000
Material Exchange	X	6.3600
Beverage Containers	X	2.0000
Office Paper (mixed)	X	42.0000
Scrap Metal	X	17.0900
Xeriscaping, grasscycling	X	287.0000
On-site composting/mulching	X	87.0000
Self-haul greenwaste	X	10.0000
White/brown goods	X	7.5800
Alternative Daily Cover	X	82.0000

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2008 - College of San Mateo



**State Agency Reporting Center: Waste Management Annual Report
2008 SARC Annual Report: College of San Mateo**

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Alternative Name(s): 53 San Mateo, San Mateo Community College District

Physical Address
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(916) 324-4437 x

Total Number of Employees including Facilities: 884

Recycling Coordinator: Karen Powell powellk@smccd.edu (650) 574-6577

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
College of San Mateo	468	1700 West Hillsdale Boulevard San Mateo, CA 94402
SMCCCD District Administration Building	133	3401 CSM Drive San Mateo, CA 94402
Total Employees in Facilities:	601	
Export To Excel		Count: 2

Annual Per Capita Disposal
<p>Employees</p> <p>Total Number of Employees: 884</p> <p>Non-Employee Population</p> <p>Total Number of Non-employees: 27,930</p> <p>Non-employee Population Type: Students</p> <p>Disposal</p> <p>Total amount Disposed: 371.20 tons</p>

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2008 - College of San Mateo

Annual Results

	<u>Employee Population</u>		<u>Student Population</u>	
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	5.30	2.30	0.10	0.07

Questions

Is the mission statement of your State agency/large State facility the same as reported in the previous year?

What changes have there been in the waste generated or disposed by your State agency/large State facility during the report year? (For example, changes in types and/or quantities of waste.) Explain, to the best of your ability the causes for those changes.

The campus recycling program has not changed. Each year the campus continues to increase its use of electronic media to reduce paper consumption. The campus is engaged in a construction program that includes both facility improvements along with new construction.

Explain any changes to waste diversion programs that were continued from the prior report year. Be sure to indicate the reason for making the changes.

No changes were made to programs this year.

Explain any waste diversion programs that were newly implemented or were discontinued during the report year and explain why.

The campus was using about 75% recycled content roll paper towels. The remaining 25% were multi-fold, non-recycled content towels in some restrooms and in particular instructional program classrooms and labs such as Cosmetology and Sciences. The campus Facilities Department converted about 20 of the remaining 25% of multi-fold dispensers to the roll dispensers in the program spaces. The remaining 5% are in restrooms that require modifications to the rooms in order to accommodate the fixtures and this is planned for completion by the end of 2009.

What types of activities are included in each of the waste diversion programs you continued or newly implemented during the reporting year?

Business Source Reduction includes: web-based forms and on-line forms. Material Exchange includes: old furniture such items as metal desks, file cabinets, table bases, bookshelves and chair frames. The campus Bookstore engages in semesterly book buy-back programs. Recycling includes Beverage Containers, Cardboard, Office Paper and Scrap metal. Composting includes grasscycling, on-site composting/mulching, self-haul greenwaste and commercial pickup of waste. Special Waste includes tires, white/brown goods and wood waste. Promotional Programs include: Email notices are sent to all employees on a regular basis by the campus recycling coordinator to remind and advise them on how to reduce waste. Special Waste Materials includes: concrete/asphalt demolition debris have been used to fill in a below grade parking lot instead of going off site to landfill. About 80% of wood from tree trimming and removals is chipped and reused on site.

What resources (staff and/or funds) did your State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help reduce disposal and meet the diversion mandate?

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No staffing and/or funding was committed to help with reduction of disposal rates. The District has been reducing staffing and, as such, this is an area where there is no funding for support.

Has your State agency/large State facility adopted or changed its waste reduction policy?

Explain how you determined the reported tons disposed? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, etc.)

Quarterly recycling and refuse reports from BFI and SIMS Metal Waste. The General Contractors and Construction Project Managers are responsible for tracking waste manifests from construction generated waste and recycling tonnage and reporting it to the campus Facilities Department.

Please provide a definition of "employee" for your State agency/large State facility. Also, what is the source of the reported number of employees and visitors/students/inmates, etc. (as applicable)?

Employees of the college include faculty, administrators and classified support staff.

Programs

Program Name	Existing Planned/Expanding
Business Source Reduction	X
Material Exchange	X
Salvage Yards	X
Other Sources	X
Beverage Containers	X
Cardboard	X
Glass	X
Newspaper	X
Office Paper (white)	X
Office Paper (mixed)	X
Plastics	X
Scrap Metal	X
Special Collection Events	X
Xeriscaping, grasscycling	X
On-site composting/mulching	X
Self-haul greenwaste	X
Commercial pickup of compostables	X
Food waste composting	X
Ash	X
Tires	X
White/brown goods	X
Scrap Metal	X
Wood waste	X

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2008 - College of San
Mato

Concrete/asphalt/rubble
(C&D)

Rendering

X

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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2009 - College of San Mateo



**State Agency Reporting Center: Waste Management Annual Report
2009 SARC Annual Report: College of San Mateo**

[New Search](#) | [Agency Detail](#)

[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 53 San Mateo, San Mateo Community College District

Physical Address
1700 West Hillsdale Blvd.
San Mateo, CA 94402

CalRecycle Representative
Rhonda Andrade
Rhonda.Andrade@CalRecycle.ca.gov
(916) 324-4437 x

Total Number of Employees including Facilities: 574

Recycling Coordinator: Karen Powell powellk@smccd.edu (650) 574-6577

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
College of San Mateo	369	1700 West Hillsdale Boulevard San Mateo, CA 94402
SMCCCD District Administration Building	205	3401 CSM Drive San Mateo, CA 94402
Total Employees in Facilities:	574	
Export To Excel		Count: 2

Annual Per Capita Disposal
<p>Employees</p> <p>Total Number of Employees: 574</p> <p>Non-Employee Population</p> <p>Total Number of Non-employees: 23,648</p> <p>Non-employee Population Type: Students</p> <p>Disposal</p> <p>Total amount Disposed: 594.10 tons</p>

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2009 - College of San Mateo

Annual Results

	<u>Employee Population</u>		<u>Student Population</u>	
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	5.30	5.70	0.10	0.14

Questions

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) What are the major types of waste materials that your agency/facility currently disposes (not currently diverting), e.g., waste of significant weight and/or volume? If there are major waste materials that are being disposed, what is your agency/facility doing to find ways to divert these materials?

(B) Please explain any difficulties or obstacles your agency/facility encountered in trying to implement recycling or other programs to reduce the amount of waste disposed. Summarize any efforts your agency/facility made to resolve difficulties or overcome obstacles and if they were successful or not.

We currently divert most recycleable materials that we generate - metal, green waste, mixed paper/cardboard, bottles/cans, concrete/asphalt/dirt spoils, food composting. Our waste materials consist mostly of standard waste generated in our buildings, primarily in restrooms and our exterior waste collections which are primarily food and food container related waste.

Waste generation includes both materials disposed in the trash as well as materials recycled or otherwise diverted from landfill. There are many reasons why the type or amount of waste generated by your agency/facility may have changed.

SELECT YES OR NO FROM THE DROP DOWN LIST BELOW. IF YOU SELECT YES, YOU MUST PROVIDE AN EXPLANATION IN THE TEXT BOX BELOW.

Do the types or amounts of wastes generated in the last calendar year significantly differ from those that were generated by your agency/facility in the prior report year? If yes, please explain.

The reason why, the type, or amount of waste generated by your agency/facility either may have increased or decreased. For example, construction activities at your agency or facility may increase construction-related wastes; budget cuts may result in cuts to the services your agency provides and, therefore, the related wastes are no longer generated; or a shift in how you do business may create a new type of waste.

If you had changes in the types or amounts of waste generated, then that may have affected the waste diversion programs you implemented. You will be asked in Question #3 about how your waste diversion programs may have changed.

SELECT YES OR NO FROM THE DROP DOWN LIST BELOW. IF YOU SELECT YES, YOU MUST PROVIDE AN EXPLANATION IN THE TEXT BOX BELOW.

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2009 - College of San Mateo

Did you make any significant changes (during the report year) to the waste diversion programs implemented by your agency/facility (such as programs to reduce waste, reuse, recycle, compost, etc.)? For example, did you start new programs, discontinue prior programs, or make significant modifications to existing programs? If yes, in the text box below, please explain why you made the change(s).

Having an accurate and consistent measurement of trash disposal is important. The annual amount of trash disposed is one factor in the calculation to determine the annual per capita disposal for your agency/facility. CalRecycle considers this calculation, in addition to the waste reduction, recycling, and other waste diversion programs your agency/facility implemented, in determining compliance with statutory mandates.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) Explain how you determined the annual tons disposed by your agency for the report year (e.g. did you use actual disposal weights provided by a trash hauler, conduct a waste generation study, estimate using weight-to-volume conversions, etc.)

(B) Indicate if this is the same method used to determine tons disposed that was used for the prior report year. If not, please also explain the reason for the change.

Quarterly recycling and refuse reports from BFI and SIMS Metal Waste. The General Contractors and Construction Project Managers are responsible for tracking waste manifests from construction generated waste and recycling tonnage and reporting it to the campus Facilities Department.

Having an accurate and consistent method to count employees is also important. The number of employees is one factor in the calculation to determine the annual per capita disposal for your agency/facility. (If your agency submits a modified report, per capita disposal is not calculated, but the number of employees is important in verifying your eligibility to submit a modified report).

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) Please explain how you determined the number of employees working for your agency (e.g. total number of full time employees; full time equivalents; total number of full and part time employees; etc.). This information is usually available from your human resources or payroll department.

(B) Indicate if you used the same method to determine the number of employees that was used for the prior report year. If not, please explain the reason for the change.

The information is tracked by personnel at the college and posted to our internal web site.

If your agency/facility also has a non-employee population (such as students, visitors, inmates, residents, patients) that significantly contributes to waste generated, then there is a space provided to report that information in Part I – Facility Information. This information is in addition to your employee information - it does not replace it.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) If you reported a number for a non-employee population, please explain how you determined that number (e.g. full time equivalent students; average number of patients during the report year; etc.)

(B) Indicate if you used the same method that was used for the prior report year. If not, please explain the reason for the change.

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If you are not given the option in Part 1 - Facility Information to report an additional population, but believe doing so would be valuable, or if you provided this in the past, but no longer wish to do so, please contact your CalRecycle representative to discuss the merits of adding or deleting this option from your report.

Same method was used as prior year.

For your agency/facility, if the annual per capita disposal for the current report year is more than the per capita disposal from the previous report year, then, to the best of your ability, please explain why there was an increase. (To find these numbers, click on "Current Year" under "Previous Year" under "View Report" in the left menu bar. These links display the report summary.)

Recycling increased due to construction program and the disposal of metal and construction spoils.

Additional information you wish to provide in your annual report.

Programs

Program Name	Existing Planned/Expanding
Business Source Reduction	X
Material Exchange	X
Salvage Yards	X
Beverage Containers	X
Cardboard	X
Glass	X
Newspaper	X
Office Paper (white)	X
Office Paper (mixed)	X
Plastics	X
Scrap Metal	X
Xeriscaping, grasscycling	X
On-site composting/mulching	X
Self-haul greenwaste	X
Commercial pickup of compostables	X
Food waste composting	X
Ash	X
Tires	X
White/brown goods	X
Scrap Metal	X

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2009 - College of San Mateo

Wood waste	X
Concrete/asphalt/rubble (C&D)	X
Rendering	X
Biomass	X
Tires	X

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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2010 - college of San Mateo



State Agency Reporting Center: Waste Management Annual Report
 2010 SARC Annual Report: College of San Mateo

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[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 53 San Mateo, San Mateo Community College District

Physical Address
 1700 West Hillsdale Blvd.
 San Mateo, CA 94402

CalRecycle Representative
 Rhonda Andrade
Rhonda.Andrade@CalRecycle.ca.gov
 (916) 324-4437 x

Total Number of Employees including Facilities: 686

Recycling Coordinator: Karen Powell powellk@smccd.edu (650) 574-6577

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
College of San Mateo	474	1700 West Hillsdale Blvd. San Mateo, CA 94402
SMCCCD District Administration Building	212	3401 CSM Drive San Mateo, CA 94402
Total Employees in Facilities:	686	
Export To Excel		Count: 2

Annual Per Capita Disposal
<p>Employees</p> <p>Total Number of Employees: 686</p> <p>Non-Employee Population</p> <p>Total Number of Non-employees: 10,588</p> <p>Non-employee Population Type: Students</p> <p>Disposal</p> <p>Total amount Disposed: 422.50 tons</p>

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2010 - College of San Mateo

Annual Results

	<u>Employee Population</u>		<u>Student Population</u>	
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	5.30	3.40	0.10	0.22

Questions

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A and B.

We would like to understand what is still being thrown away and help you find ways to increase recycling.

- A. Please describe the types of waste that are thrown away.
- B. What difficulties or obstacles have you had with finding ways to recycle these wastes?

We currently divert most recyleable materials that we generate-metal, green waste, mixed paper/cardboard, bottles/cans, concrete/asphalt/dirt spoils,. Our waste materials consist mostly of standard waste generated in our buildings, primarily in restrooms and our exterior waste collections which are mostly food and food container related waste.

SELECT YES OR NO FROM THE DROP DOWN LIST BELOW. IF YOU SELECT YES, YOU MUST DESCRIBE IN THE TEXT BOX BELOW.

Were there any changes in your recycling/waste reduction programs during the report year? For example, did you start, discontinue, or make significant changes to your recycling/waste reduction programs?

IN THE TEXT BOX BELOW, PLEASE ANSWER THE FOLLOWING QUESTION.

If the per capita disposal for the current report year is greater than the per capita disposal from the previous report year, then, to the best of your ability, explain why there was an increase. (To find these numbers, look for "View Report" in the left menu and click either "Current Year" or "Previous Year" to display a report summary.)

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

In Section III, you entered total tons disposed (thrown away at a landfill) by your agency/facility during the report year. Having an accurate method to consistently calculate this number each year is important because it is used in the calculation to determine the report year per capita disposal for your agency/facility.

Examples of types of methods that may be used include, but are not limited to, conducting a waste generation study, using actual disposal weights provided by a trash hauler, or estimating using weight-to-volume conversions.

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2010 - College of San Mateo

- A. Explain the method you, or the person that provided you with this number, used to calculate the total tons disposed. Please provide a detailed explanation of the method so that it could be used in the event someone else from your agency/facility had to produce the same number.
- B. Is this the same method used for last year's report? If not, explain the reason for the change.

We have copies of GreenWaste Recovery Inc debris container receipts. We used this method for the last year's report.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

In Part I of this report, you entered the number of employees for your agency/facility. This information is usually available from your human resources or payroll department. Having an accurate method to consistently calculate this number each year is important because it is used in the calculation to determine the report year per capita disposal for your agency/facility.

(Note: If your agency submits a modified report, per capita disposal is not calculated, but the number of employees is important in verifying your continued eligibility to submit a modified report).

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

- A. Explain the method you, or the person that provided you with this number, used to calculate the number of employees (e.g. total number of full time employees, full time equivalents, total number of full and part time employees, etc.). Please provide a detailed explanation of the method so that it could be used in the event someone else from your agency/facility had to produce the same number.
- B. Is this the same method used for last year's report? If not, explain the reason for the change.

The information is tracked by personnel at the college and posted to our internal website. Last years report employee count I believe was for all campuses.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B. (Skip to the next question if you did not enter a non-employee population in Part I.)

NOTE: If there was not an option in Part I to report an additional population, but you believe doing so would be valuable, or if you provided this in the past, but no longer wish to do so, please contact your CalRecycle representative to discuss the merits of adding or deleting this option for future reports.

If your agency/facility also has a non-employee population (such as students, visitors, inmates, residents, patients, etc.) that significantly contributes to the waste your agency/facility creates, Part I of this report asks you for a number for that population. This information is in addition to your employee information - it does not replace it.

- A. Explain the method you (or the person that provided you with this number) used to calculate that number (e.g. full time equivalent students, average number of patients during the report year, etc.). Please provide a detailed explanation of the method so that it could be used in the event someone else from your agency/facility had to produce the same number.
- B. Is this the same method you used for last year's report? If not, explain the reason for the change.

The information is tracked by personnel at the College and posted to our internal web site. We use the peak enrollment for the year which is the Fall Semester.

Additional information you wish to provide in your annual report.

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Programs	
Program Name	Existing Planned/Expanding
Business Source Reduction	X
Material Exchange	X
Salvage Yards	X
Beverage Containers	X
Cardboard	X
Glass	X
Newspaper	X
Office Paper (white)	X
Office Paper (mixed)	X
Plastics	X
Scrap Metal	X
Special Collection Events	X
Xeriscaping, grasscycling	X
On-site composting/mulching	X
Self-haul greenwaste	X
Commercial pickup of compostables	X
Food waste composting	X
Ash	X
Tires	X
White/brown goods	X
Scrap Metal	X
Wood waste	X
Concrete/asphalt/rubble (C&D)	X
Rendering	X
Biomass	X
Tires	X

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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Tab 6

Blue Line Transfer Station

BLUE LINE TRANSFER
M.R.F. & TRANSFER STATION
500 EAST JAMIE COURT
SOUTH SAN FRANCISCO, CA 94080

Monday - Friday 6:00 a.m. - 4:30 p.m.

Saturday 7:00 a.m. - 4:30 p.m.

(650) 589-5511

All vehicles weighed in and out. NO EXCEPTIONS

← 11 miles from San Mateo

RATES 2016

Effective June 1, 2014

MINIMUM CHARGE FOR ALL LOADS

\$18.00

GARBAGE / REFUSE

\$90.00 TON

CONSTRUCTION & DEMOLITION

\$90.00 TON

CLEAN WOOD WASTE

\$78.00 TON

ABSOLUTELY no pressure treated or painted lumber.
No railroad ties or telephone poles.

CLEAN TREE TRIMMINGS/YARD WASTE

\$81.00 TON

ABSOLUTELY NO GARBAGE, dirt, rock, concrete or gravel.
No flower pots, flats or treated plant stakes.

DIRT, ROCK, CONCRETE, OR ASPHALT

Clean

\$67.00 TON

*Clean Concrete with up to 1/2" rebar

SPECIAL CHARGE ITEMS (In addition to per ton charge)

COMPUTER MONITORS, TELEVISIONS, AND OTHER CRT'S

\$0.00 each

CRT's that are not visibly cracked or shattered
For cracked CRT's, call San Mateo County Hazardous Waste
hotline (650) 363-4718

ELECTRONIC DEVICES

Small

\$2.00 each

Phones, radio/tape decks, speakers, adding machines
Items are subject to minimum charge

Large

\$15.00 each

trash compactors, hard drives, printers, fax machines, floor
model stereos, speakers, and copy machines, etc.

MATTRESSES

\$10.00 each

TIRES

Car Tire (to 15" w/out rims)

\$11.00 each

Car Tire (w/rims)

\$14.00 each

Truck Tire (to 24")

\$25.00 each

Tractor Tires

\$85.00 each

SPECIAL HANDLING FEES (in addition to per ton charge)

Push Off Fee

\$35.00

Destruction Fee

\$85.00 per hr

(1 hour minimum)

Large Bulky Items

\$30-\$500 each

Tree stumps, timbers over 6' long & 12" in diameter
Any other large, hard to handle materials.

PLEASE SEE REVERSE SIDE FOR MORE INFORMATION

①

OTHER SERVICES AVAILABLE

<p>B.O.P.A. Drop OFF - San Mateo County Residents Only Monday - Friday</p>	<p>No Charge</p>	<p>Batteries (Auto), Motor Oil (10 gallon limit) & Filters, Latex Paint (10 gallon limit), & Antifreeze, Sharps Containers</p>
	<p>\$2.00 per pound \$2.00 each \$3.00 each \$1.00 each</p>	<p>Household batteries 4 foot fluorescent tubes (up to 4 feet) 8 foot fluorescent tubes (Over 4 Feet) compact fluorescent lights</p>
<p>Cooking Oil - Residential Customers Only</p>	<p>\$1.00 gal</p>	<p>Commercial customers call (415) 647-4890</p>
<p>HOUSEHOLD HAZARDOUS WASTES (H.H.W.)</p>		<p>Please call San Mateo County Enviromental Health hotline at (650) 363-4718 to schedule an appointment for a residence. Commercial customers call (650) 363-4356 to schedule an appointment.</p>
<p>Cardboard (100% clean)</p>	<p>No Charge</p>	<p>The load must be cardboard only, NO paper, plastic packing materials or any other materials mixed in.</p>
<p>Newspaper, Mixed Paper (100% clean)</p>	<p>No Charge</p>	<p>The load must be paper only, NO cardboard, plastic packing materials or any other materials mixed in.</p>

**Other Information
Cardboard Minimum Quantity for
payment - 200lbs**

CRV Buyback Hours
<p>Monday - Friday 7:00am - 2:00pm Saturday 7:00am - 12:00pm</p>
Sharps Container Drop Off Hours
<p>Monday - Friday 7:00am - 2:00pm Saturday 7:00am - 12:00pm</p>
Latex Paint Drop Off Hours
<p>Monday - Saturday 8:00am - 4:00pm</p>

2016 Holiday Schedule

<p>New Year's Day, 2016 Martin Luther King Day President's Day Memorial Day Independence Day Labor Day Columbus Day Veteren's Day Thanksgiving Day Christmas Eve Christmas Day New Year's Eve New Year's Day, 2017</p>	<p>Friday, January 01, 2016 Monday, January 18, 2016 Monday, February 15, 2016 Monday, May 30, 2016 Monday, July 04, 2016 Monday, September 05, 2016 Monday, October 10, 2016 Friday, November 11, 2016 Thursday, November 24, 2016 Saturday, December 24, 2016 Sunday, December 25, 2016 Saturday, December 31, 2016 Sunday, January 01, 2017</p>	<p>CLOSED OPEN: Regular Hours Holiday Hours : <u>6am to 12pm</u> Holiday Hours : <u>6am to 12pm</u> Holiday Hours : <u>6am to 12pm</u> Holiday Hours : <u>6am to 12pm</u> OPEN: Regular Hours OPEN: Regular Hours Holiday Hours : <u>6am to 12pm</u> Holiday Hours : <u>6am to 12pm</u> CLOSED Holiday Hours : <u>6am to 12pm</u> CLOSED</p>
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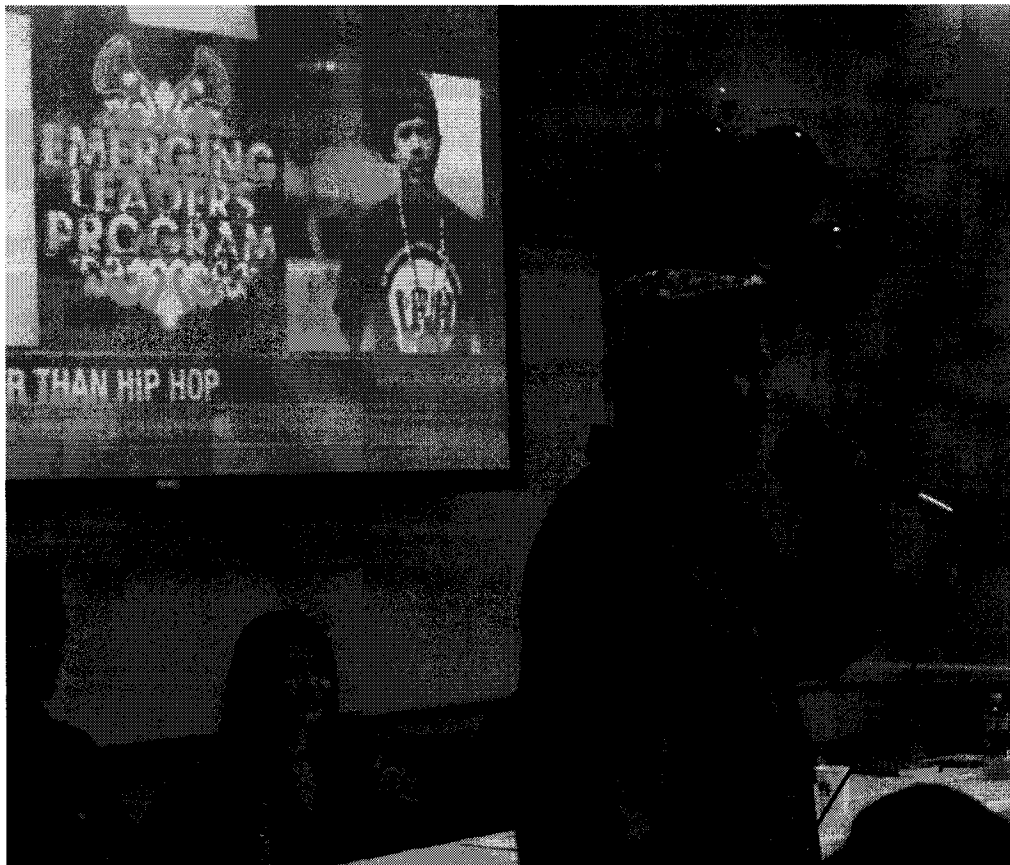
②

Tab 7



President's Report to the Board of Trustees

Dr. Regina Stanback Stroud



Middle School Outreach Program hosted by Skyline College
Photo Credit: Claudia Paz

SKYLINE COLLEGE BOARD REPORT

APRIL 23, 2014

14TH ANNUAL PRESIDENT'S BREAKFAST A HUGE SUCCESS



The community poured into the 14th Annual President's Breakfast on March 27 from 7:00 a.m. at the South San Francisco Conference Center. The breakfast, hosted by Dr. Regina Stanback Stroud,

President and the Skyline College President's Council, is the primary fundraising event for the President's Innovation Fund. This fundraising event provides the community the opportunity to learn about the exceptional education offered at Skyline College and how the President's Innovation Fund awards faculty and staff with seed money for creative programs and services.

Entrants were welcomed into the center by the Skyline College Men's baseball players, Vince Lozano, Dabian Canales, Lance Montano, Ismael Orozco, Joey Carney, Nic Bong, Aldo Severson, Mike Franco and the head Baseball coach, Dino Nomicos. Once inside, attendees enjoyed coffee that was provided by City Toyota of Daly City. ASSC President Kayla Razavi provided some inspiring welcoming remarks, indicating the continued support by the ASSC for the President's Innovation Fund. Event Co-chairs Theresa Proaño and Kirsten Pinochi set the stage for a baseball themed event. Donning the Skyline College baseball jerseys, Kirsten and Theresa acknowledged the Spring Musical Performers, Skyline College students – past and present, faculty, staff, Past Presidents, the College Council, Deans, and administrators for their commitment and dedication. LaMontè Bishop representing State Senator Mark Leno and Leslie Guevarra and Marc Hershman representing Senator Jerry Hill were acknowledged. Assemblymember Kevin Mullin and his staff Virginia Kroger and Mario Rendon were thanked for their attendance. Rober Chua attended representing Assemblymember Phil Ting.

SMCCCD Board members in attendance were President Karen Schwartz, David Mandlekern, Richard Holober, and Tom Mohr. Several cities were represented including Councilmember Cliff Lentz from Brisbane, Daly City Mayor David Canepa and Councilmembers Ray Buenaventura and Mike Guigona, Colma Vice Mayor Rae Gonzalez, Pacifica Mayor pro tem Karen Ervin and Councilmember Sue Digre, Redwood City Mayor Jeff Gee, San Bruno Mayor Jim Ruane and Vice Mayor Ken Ibarra, and Carol Bonner, San Bruno City Clerk, South San Francisco Council member Pradeep Gupta. Surrounding School board and Harbor and Water Districts including President Maurice Goodman and Vice President Judy Bush, of the South San Francisco Unified School District; Anne Campbell, Superintendent for the San Mateo

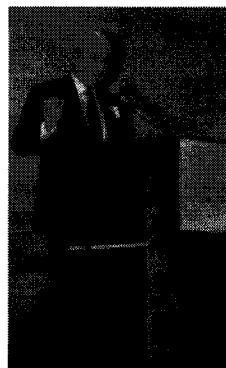
County Board of Education; Katherine Zarate Dulany – trustee for the Jefferson Union High School District; Eric Ruchames trustee from the Pacifica School district; Pietro Parravano of the San Mateo County Harbor District; and Katherine Slater-Carter – from the Montara Water and Sanitary District

The purpose of this annual breakfast is to showcase the President's Innovation Fund programs that have funding from our community partners and to highlight a few. We also took the opportunity to acknowledge donors who make these programs possible.



Special mention goes to our Innovation Patrons at the \$2,500 level: Bank of the West, City of Brisbane, and Kaiser Permanente. We are

fortunate to have the Associated Students of Skyline College continue their support at the Innovation Patron \$5,000 level. Our on-going partner, Pacific Gas & Electric Company, hosts this year's breakfast at the "Dream out Loud" \$7,500 level. Finally we continue to have to come up with new ways to describe this last sponsor who has hit a grand slam this year! We are so pleased to announce our \$35,000 Premiere Presenting Sponsor – The San Mateo County Community College District Auxiliary Services & Enterprise Operations under the leadership of Vice Chancellor Tom Bauer! The entire list of PIF investors can be viewed here.



Vice Chancellor Tom Bauer provided inspirational remarks explaining why he and his team are so supportive of the effort. He announced the successful textbook rental program at Skyline College that has now resulted in saving students close to a million dollars since its inception a few years ago. Quoting Trustee Tom Mohr, he said that he was committed to closing the economic and opportunity divide between middle class students and so many community college students.

President Stanback Stroud joined Vice Chancellor Bauer on stage to receive the giant replica of the \$35,000 check. Dr. Stroud extended sincere expressions of gratitude to everyone, while acknowledging the executive administrators in attendance, Dr. Sarah Perkins and Eloisa Briones along with the esteemed faculty, staff, students and administrators of Skyline College.

SKYLINE COLLEGE BOARD REPORT

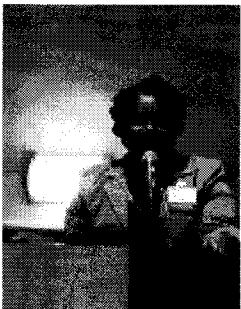
APRIL 23, 2014

Special thanks and acknowledgement was given to Chancellor Ron Galatolo and the SMCCCD team members, Vice Chancellors Nuñez, Keller, Blackwood and Bauer. Both presidents of Cañada College and College of San Mateo were in attendance and were thanked for their continued support – One team indeed.

Current recipients of PIF funds were introduced including:

- Dr. Hui Pate of the Asian Studies Center
- Kwame Thomas of the Brothers and Sisters Conference
- Christine Roumbanis, Linda Witten, Don Carlson and Dr. William Watson, Business Technology Speaker Series
- Nate Nevado, Center for Innovative Practices through Hip Hop Education and Research
- Jessie Raskin, Center for Paralegal Studies
- Amory Cariadus, College Lecture Series
- Christine Roumbanis and Soledad McCarthy Enactus Student Chapter
- Dr. John Mosby, KinderCaminata
- Levinia Zanassi and Alexander Jones, Literacy Intervention Community Program
- Jessica Lopez, Middle School Outreach
- Shari Bookstaff and Chip Chandler, Science and Rehabilitation Collaboration using Interactive Metronome Technology
- Dr. Jude Nevari, Dr. Zachary Bruno, Amber Steele, and Alan Ceccarelli, Spring Musical
- Jennifer Mair, Step Up
- Pcyeta Stroud, Youth Entrepreneurship Program

The lights were then dimmed for a touching video created by Brian Kingston of Kingston Media, featuring the PIF Programs. The student speaker in the video, Carolyne Cornett, described her journey and the impact the SparkPoint Center has had on her life. As she finished telling her story from homelessness to hope, there wasn't a dry eye in the room. She made it apparent that the donations really do make a difference in the lives of the students.



Each year a speaker is selected to serve as spokespersons who will reflect on the impact that the PIF program has had on them. This year we heard from Pcyeta Stroud. Mrs. Stroud is a mentor in the African Diaspora Program and the Program Services Coordinator of the Youth Entrepreneurship Program, founded by the Center for International Trade and Development, now located in the newly formed Global Learning Programs and Services Division. Pcyeta says

that her job is to serve students in a way that enables them bring their creative ideas to life in the form of newly created businesses, furthering their own professional development or furthering their education. She told her story, her journey and how PIF not only changed the lives of the students in the YEP program but her life as well.

Two student speakers followed her with statements of their journey and the ways YEP has changed their lives. Both students, Sam Uce Veu and Nancy Peng entered and won the YEP Business Plan Competition.

The event culminated in the most creative and fun ask ever.....the cast of Avenue Q, students and puppets sang "Gimme your money!" in a way that roused the audience and inspired giving. President Stanback Stroud closed the event by announcing the winners of the baseball themed basket centerpieces that were created by Kirsten Pinochi and the Recology team.

Initial tallies of the receipts are at approximately \$118,000 – shy of the \$150,000 goal but an impressive increase over last year's receipts. If you are interested in making a donation to the President's Innovation Fund you may still do so at the Foundation Donation Page. (*Please note "President's Innovation Fund" in the comments box to direct your donation to the PIF.)

Special thanks go to Susan Brissenden-Smith, Theresa Tentes and all of the Skyline College staff and administrators that worked behind the scenes to pull off a flawless effort.

Article by Dr. Regina Stanback Stroud. Photos by Raul Guerra.

MIDDLE SCHOOL OUTREACH PROJECT, AN EXTREME SUCCESS!



Funded by the President's Innovation Fund and in collaboration with the President's Council and Parkway Heights Middle School in South San Francisco, the Middle

School Outreach Project (MSOP) was founded two years ago with the goal of exposing middle school students to college and careers at a young age. In addition, the project serves to provide information about college and financial aid to parents in order to foster and support their development as educational advocates for their child.

In December 2013, during MSOP's Welcome Day at Parkway Heights Middle School, the Middle School Outreach Team along with President Council Member, Teresa Proaño, interacted for the first time with the forty middle school 8th grade participants that comprised this year's MSOPs cohort. During Welcome Day, the MSOP team also had an opportunity to meet and interact with our participants' parents. Welcome Day served to acquaint both students and parents about the project as well as to answer any questions they had.

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Between January through March, 2014, Skyline College counselors facilitated a series of bi-weekly educational and career-related workshop at Parkway Heights Middle School. Students learned about Goal Setting, Motivation, Career Planning, and College

Preparedness. During these workshops, the middle schoolers were highly engaged and very inquisitive!

In an effort to engage the parents throughout the project, the team hosted Parent Night at Parkway Heights Middle School on Wednesday, March 19, 2014. Parents received important information about high school requirements, the various systems of higher education in California, as well as financial aid and the process to apply for it. Parents learned that it is never too early to begin talking to their child about college.

Lastly, on Tuesday, March 25, 2014, the project team hosted MSOPs Student Conference at Skyline College for forty participating middle school students and Parkway Heights Middle School staff. During the conference, students toured the campus and visited various CTE labs, including Respiratory Therapy, Surgical Technology, and Automotive Technology. In addition, they visited the track and had the opportunity to speak with Skyline College student athletes about their experiences playing sports and being a college student. Furthermore, middle schoolers had the opportunity to experience a college class firsthand and got their very own MSOP Student ID!



In partnership with the Center for Innovative Practices through Hip Hop Education and Research (CIPHER), the student conference concluded with a dynamic college and career panel comprised of professionals from various industries, including

education, law, and psychology. These professionals answered students' questions eagerly and shared their personal experiences in attaining their education and reaching their career goals, while fostering a successful career in the Hip Hop Industry, as DJs, Rappers, and Emcees at the same time.

The Middle School Outreach Project was a tremendous success, which served to instill motivation and the desire to attend college among participants. In their own words:

- "I enjoyed this program. It helped me increase my understanding of college." T.A.
- "Education is really important for your future." D.A.
- "College can be fun." J.C.

Article by Jessica Lopez. Photos by Claudia Paz.

WOW! WOMEN ON WRITING EVENT INSPIRES THE CAMPUS COMMUNITY



Writers and readers from all over the Bay Area gathered at Skyline College Saturday, March 15, 2014 for WOW! Voices Now: A Morning of Readings and Refreshments, an annual celebration of creativity during women's history month. The appreciative audience of 70 women and men savored literary work crafted by a wide variety of writers.

Event coordinator Kathleen McClung welcomed the two featured speakers, award-winning

authors Kirstin Valdez Quade and Caroline Goodwin, both former Stegner Fellows at Stanford University and current Stanford creative writing instructors. Kirstin Valdez Quade read an excerpt from her short story, "Nemecia," which won the 2013 Narrative Prize and is included in *The Best American Short Stories 2013*. Caroline Goodwin, recently named the first Poet Laureate of San Mateo County, read poems from her book *Trapline* and new work.

During the lively question and answer part of the program, both authors spoke candidly about their writing process and the challenge of preserving quiet time for writing in busy lives. Caroline Goodwin encouraged writers to start each day reading poems rather than checking Facebook. Kirstin Valdez Quade spoke of keeping a writing journal to help maintain focus on the slow, solitary work of crafting fiction. Both writers talked about the patience necessary to continue working on creative projects over many months and years.

After a break for book signing, networking, and continental breakfast, Skyline College English and creative writing professor Katharine Harer presented ISA Scholar Awards to two

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outstanding creative writing students, Haley Holmes and Frania Ramos-Arce, who each read their original poems with passion and poise, and received enthusiastic applause and WOW! gift bags filled with books, journals, art, a certificate of merit, and a Skyline College Bookstore gift card.

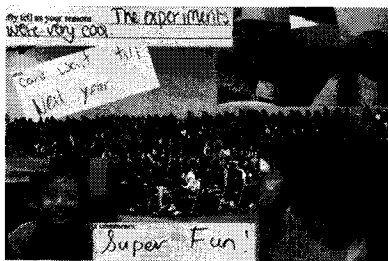


Ten writers from the community shared their poetry and prose during the Open Reading hosted by Professor Harer. The writers explored families, cultures, peace, war, nature, and other themes, and their tones ranged from light and humorous to mournful and meditative. Jessica Powers, a Skyline College English professor and novelist, and Avital Pelman, a Skyline College student and Learning Center tutor, were among the ten Open Readers.

"It's so important for writers to come together for creative nourishment," said Skyline College English professor and author Kathleen McClung. "The WOW! community spans all ages, interests, and backgrounds. The common ingredients are encouragement and support." The WOW! conference was founded over ten years ago by Marijane Datson in collaboration with Skyline College faculty, staff and community members.

Article by Kathleen McClung. Photos by Emily Jiang and Tom McAninley.

OVER 1,000 GIRLS EXPAND THEIR HORIZONS IN SCIENCE AND MATH



On Saturday, March 15, over 1,000 middle and high school girls from San Mateo, San Francisco, Alameda, and Santa Clara counties attended Expanding Your Horizons at Skyline College. EYH is a conference geared toward

increasing interest in the critical STEM (Science, Technology, Engineering & Math) through hands-on workshops.

Skyline College hosted its 34th annual Expanding Your Horizons in Science and Mathematics. The conference is planned by volunteers from Skyline College and North San Mateo County Soroptimists. The Soroptimists also funded scholarships and

school buses for north county girls. Girls came from 100 schools from Hayward to Gilroy and San Francisco to San Jose. Over 100 scientists volunteered to present workshops. A few workshops were presented by Skyline College students and Skyline College alumnae who have completed their baccalaureates. Skyline College faculty who presented workshops and/or mentored students developing workshops include Alice Erskine, Carmen Velez, Kylin Johnson, Ann Gearhart, Ray Hernandez, Melissa Michelitsch, Nick Kapp, Shari Bookstaff, Chris Case, Carina Anttila, Yvonne Malloy, Jo Silken, Nancy Ruis, Janice McOmber, and Julia Johnson. Another 70 Skyline College students volunteered to be go'fers at the conference to help usher girls between their sessions.

Girls in attendance heard first from keynote speaker Jan Yanehiro, who gave an inspiring talk, encouraging the girls present that they can do anything they want. Ms. Yanehiro is a former KPIX journalist and currently Director of Multimedia Communications, Academy of Art University. In her morning address, she pushed the girls in attendance to pursue their dreams

The girls written evaluations show they were excited about the workshops. Their enjoyment of learning is what the conference each year is about. If the event can inspire these girls to take an interest in science and math, it will open so many doors to them. Women, and especially minority women, are underrepresented in math, science, and engineering. Studying math and science will open many careers for the girls and allow them to have the lifestyle they want.

In other sessions, girls dissected squid, built a roller coaster, collected forensic evidence at the "murder in the produce aisle," made lip balm as "cosmetic chemists," and "scrubbed in for surgery." There were 40 concurrent workshops for girls. Each girl participated in three workshops during the day.

Expanding Your Horizons aims to encourage girls to participate in high school math and science courses, provide role models for young women who are interested in math and science, and provide support for and promote interaction between people employed by industry and education. Students and adults can obtain more information by visiting the conference website at skylinecollege.edu/eyh.

Planning committee members include AJ Bates, Shari Bookstaff, Pat Carter, Chris Case, Stephen Fredricks, Jon Freedman, Mousa Ghanma, Kylin Johnson, Pay Tyler, and Carmen Velez, and Alana Utsumi. Community members on the planning committee include Arlene Chang, Barbara Erli, and Judy Lewis.

Article and photo submitted by Dr. Christine Case.

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JOB SHADOW AT THE MARRIOTT SFO AIRPORT WATERFRONT



On March 12, 2014, Andrea Vizenor, Director of Retail, Hospitality and Tourism joined forces with the Marriott SFO Airport Waterfront to host a Job Shadow experience for students at Skyline College. Students arrived at the hotel where they met Lisa Krone, Director of Human Resources.

Ms. Krone shared Marriott's vision, their portfolio of hotels, the company culture and the many exciting benefits employees receive when working for their hotel brand.

Students then had the opportunity to meet Clif Clark, the General Manager who led a tour of the property, showcasing meeting rooms, guest rooms, restaurants and the newly built M Club Lounge that will debut for guests who are frequent travelers of Marriott. During the tour Mr. Clark shared his career pathway and the many positions he held in the hospitality industry along with highlighting why he enjoyed the hospitality industry so much.

After completing the tour, students were able to spend time in operational departments such as front desk, room service, human resources, meeting and event planning and guest services. It was a unique opportunity for students to see first hand the role these departments play in the success of the hotel and how valuable their interactions are with guests who visit while in the bay area.

Students who participated in this event were dressed like true professionals, respectful, engaged and represented Skyline College very well! There will be many more exciting work-based learning opportunities available for students as the Hospitality and Tourism Degree Program becomes fully developed. Stay tuned for additional developments.

Article and photo submitted by Elizabeth Tablan.

KAPPA BETA DELTA BUSINESS HONOR SOCIETY SPRING 2014 INITIATION

Kappa Beta Delta (KBD) is the only Business honor society for Associate Degree schools. To earn a Kappa Beta Delta chapter, the school must be accredited Business Program Accreditation from the Accreditation Council for Business Schools and Programs (ACBSP). Skyline College is the first associate degree school in California to earn this prestigious accreditation. The chapter is the first in California thus

it is named the Alpha Beta Chi Chapter.



Membership in KBD is offered to Skyline College students who have completed a minimum of 15 units with an overall GPA of 3.4 or higher and completed at least three courses in one of the business majors. Student

transcripts will denote KBD membership, they will be recognized at graduation, and members are eligible to apply for KBD International scholarships. Skyline College also has one scholarship for a KBD member.

Dean of Business, Education and Professional Programs, Donald Carlson greeted the new initiates and welcomed them to the society. Twenty-four students and one faculty were inducted March 13, 2014 into membership. Student inductees are: Maria Arquette, Hay Mon Aung, Ramzy J. Azar, Connie Corazon Bandola, Etienne Boutan, Rocky C. Branch, Jonathan Chan, Avinash Chand, Lisa Lin Chen, Alyssa Danielle Diaz, Ingrid Shalom Diaz, Sergio D. Foti, James Edward Frier, Thin Ranant Kyine Lain, Linda Lee, Dominic Gustavo Lucio, Chase Mahan, Kevin Christopher Mahr, Joseph Mendoza, Hninn Yu Mon, Yee Mon Oo, Alia Saba, Brian Tilton, Miguel Velasco. Faculty member Soledad McCarthy was also inducted.

Article and photo submitted by Linda Whitten.

GREEN GORILLAS DEMONSTRATE CONVENIENCE AND NECESSITY OF CAMPUS COMPOSTING



The Green Gorillas, a team of students at Skyline College, is conducting a composting pilot program in the Building 6 Fireside Dining Room through the month of March to demonstrate the convenience of composting

and to educate the campus community on why recyclable and compostable materials should be diverted from the waste stream.

Landfills are the largest source of methane emissions in the San Francisco Bay Area, accounting for almost half of the region's total methane emissions. Methane, a greenhouse gas, is 34 times more potent than carbon dioxide in trapping heat within the

SKYLINE COLLEGE BOARD REPORT

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atmosphere. Reducing the growth of landfills by recycling and composting is therefore an important step in mitigating global climate change. The Green Gorillas are doing their part by educating the campus community on the need for composting at Skyline College. Part research project and part peer-education campaign, the composting pilot program will determine how much waste from the dining hall and adjacent restrooms can be diverted from local landfills and identify potential cost savings for the college.

For more information about the Green Gorillas program, or to find out what you can do to improve waste diversion on campus, please contact Richard Hsu, hsur@smccd.edu.

Article and photo submitted by Richard Hsu.

SKYLINE COLLEGE HOSTS INTERNATIONAL EDUCATOR CONFERENCE



On April 1st more than 150 participants gathered from colleges and universities around Northern California to share ideas and build connections during a regional conference of NAFSA - the world's largest association of international educators. Session topics ranged from international student advising issues to biculturalism to

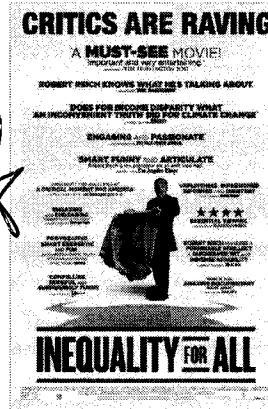
study abroad and campus internationalization. The event was hosted by Skyline College's new Global Learning Programs & Services team in collaboration with NAFSA.

Article and photos by Gary Fleener.

UPCOMING EVENTS

"INEQUALITY FOR ALL" FILM SCREENING

The Social Science/Creative Arts Division is hosting a film screening of a must-see, powerful documentary on April 23rd & April 24th. **INEQUALITY FOR ALL** follows Robert Reich - professor, best-selling author, and Clinton cabinet member - as he demonstrates how the widening income gap has impacted the American economy. The film premiered at the 2013 Sundance Film Festival and was recently released in theaters nationwide by The Weinstein Company - RADiUS.



Join us at Skyline College

**Wednesday, April 23rd or
Thursday, April 24th at 2:00 p.m. for a
free film screening and discussion to
follow in Building 4, Room 4180.**

Film Synopsis:

A passionate argument on behalf of the middle class, **INEQUALITY FOR ALL** features Robert Reich - professor, best-selling author, and Clinton cabinet member - as he demonstrates how the widening income gap has a devastating impact on the American economy. The film is an intimate portrait of a man whose lifelong goal remains protecting those who are unable to protect themselves. Through his singular perspective, Reich explains how the massive consolidation of wealth by a precious few threatens the viability of the American workforce and the foundation of democracy itself. In this **INCONVENIENT TRUTH** for the economy, Reich uses humor and a wide array of facts to explain how the issue of economic inequality affects each and every one of us. The film premiered at the 2013 Sundance Film Festival and was picked up for distribution by The Weinstein Company - - RADiUS.

Resources:

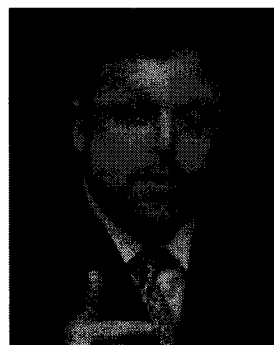
Website: <http://inequalityforall.com>

Facebook: <https://www.facebook.com/InequalityForAll>

Twitter: <https://twitter.com/InequalityFilm>

Trailer: <http://bit.ly/1ikWtTn>

A CALL TO CONSCIOUSNESS WITH TIM WISE



Tim Wise, Antiracist Essayist, Author and Educator

**Thursday, April 24 at 11:00AM
Student and Community Center
Building 6, Room 6202**

For more information about Tim Wise, please visit Mr. Wise's website.

Proudly sponsored by the Associated Students of Skyline College, Skyline

College President's Innovation Fund, and Center for Student Life and Leadership Development.

SKYLINE COLLEGE BOARD REPORT

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KINDERCAMINATA PROGRAM



Your Kindergarten Teachers and Students
are invited to the First Annual

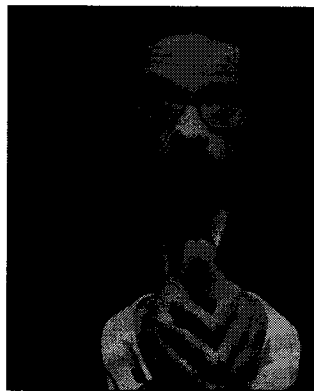
KinderCaminata Program

The first KinderCaminata Program is designed to expose kindergarten classes from surrounding communities to college.

Friday, April 25th from 9:00 a.m. - 12:00 p.m.
Skyline College

Transportation and lunch will be provided as well as student giveaways. For more information please contact Outreach Coordinator Florentino Ubungen at (650) 738-4256 or ubungenf@smccd.edu.

AN EVENING WITH DR. CORNEL WEST



University Professor
Philosopher
Influential Intellectual

Wednesday, April 30, 2014
6:00 p.m.
Skyline College Theater
Building One

Proudly sponsored by the Associated Students of Skyline College, Skyline College President's Innovation Fund, Center for Student Life and Leadership Development, and The African-American Success Through Excellence and Persistence.

EARLY INTERVENTION SYMPOSIUM

Join us for Skyline College's Early Intervention symposium with keynote speakers Dr. Sima Gerber and Dr. Barbara Kalmanson. This year the symposium will also feature a parent panel and two former Skyline College students.

Saturday, May 3, 2014
8:00 a.m. - 1:00 p.m.
Skyline College Theater

44TH ANNUAL COMMENCEMENT CEREMONY



SAVE THE DATE!
FRIDAY, MAY 23, 2014
5:00 PM
SKYLINE COLLEGE
GYMNASIUM

8

Achieve!

Tab 8

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FILED / ENDORSED
MAY 29 2008
Christa Beebout
By Christa Beebout, Deputy Clerk

SUPERIOR COURT OF CALIFORNIA
COUNTY OF SACRAMENTO

STATE OF CALIFORNIA, DEPARTMENT,
OF FINANCE, CALIFORNIA INTEGRATED
WASTE MANAGEMENT BOARD,

Dept. 33

No. 07CS00355

Petitioners,

v.

RULING ON SUBMITTED MATTER

COMMISSION ON STATE MANDATES,

Respondent.

SANTA MONICA COMMUNITY COLLEGE
DISTRICT, LAKE TAHOE COMMUNITY
COLLEGE DISTRICT,

Real Parties in Interest.

In this mandate proceeding, the court must determine the extent to which the reimbursement of a California Community College under section 6 of article XIII B of the California Constitution for the costs that the College incurs in implementing a state-mandated integrated waste management plan pursuant to Public Resources Code section 42920 et seq. is subject to offset by cost savings realized and revenues received during implementation of the plan. For the reasons set forth below, the court determines that the college's reimbursement is subject to such offset.

1 BACKGROUND

2 Public Resources Code section 42920 et seq. was enacted to require each state
3 agency to adopt and implement an integrated waste management plan (IWM plan) that would
4 reduce solid waste, reuse materials whenever possible, recycle recyclable materials and procure
5 products with recycled content in all agency offices and facilities. (Pub. Resources Code §
6 42920, subd. (b). See Stats. 1999, ch. 764 (A.B. 75).) These statutory provisions require that
7 each state agency, in implementing the plan, divert at least 25 percent of its solid waste from
8 landfill disposal by January 1, 2002, and divert at least 50 percent of its solid waste from landfill
9 disposal on and after January 1, 2004. (Pub. Resources Code § 42921.) Each agency must also
10 submit an annual report to petitioner Integrated Waste Management Board summarizing its
11 progress in reducing solid waste pursuant to Public Resources Code section 42921 and providing
12 related information, including calculations of its annual disposal reduction.

13 Any cost savings realized as a result of the state agency's IWM plan must, to the
14 extent feasible, be redirected to the plan to fund the implementation and administrative costs of
15 the plan in accordance with Public Contract Code sections 12167 and 12167.1. (Pub. Resources
16 Code § 42925, subd. (a).) Public Contract Code sections 12167 and 12167.1 are part of the State
17 Assistance for Recycling Markets Act, which was originally enacted in 1989 for the purpose of
18 fostering the procurement and use of recycled paper products and other recycled resources in
19 daily state operations (See Pub. Contract Code §§ 12153, 12160; Stats. 1989, ch. 1094.) As
20 amended in 1992, sections 12167 and 12167.1 provide for the deposit of revenues received from
21 the collection and sale of recyclable materials in state and legislative offices in specified accounts
22 for the purpose of offsetting recycling costs; revenues not exceeding \$2000 annually are
23 continuously appropriated without regard to fiscal years for expenditure by state agencies to
24 offset the recycling costs; and revenues exceeding \$2000 annually are available for expenditure
25 by the state agencies upon appropriation by the Legislature.

26 The IWM plan requirements under Public Resources Code section 42920 et seq.
27 apply to the California Community Colleges pursuant to Public Resources Code sections 40148
28 and 40196, which include California Community Colleges and their campuses in the definitions

1 of "large state facility" and "state agency" for purposes of IWM plan requirements. The
2 provisions of the State Assistance for Recycling Markets Act, including the provisions of Public
3 Contract Code sections 12167 and 12167.1, apply to California Community Colleges only to the
4 limited extent that sections 12167 and 12167.1 are referenced in Public Resources Code section
5 42925; California Community Colleges are not defined as state agencies or otherwise subject to
6 the Act's provisions for the procurement and use of recycled products in daily state operations.

7 For purposes of section 6 of article XIII B of the California Constitution and the
8 statutes implementing section 6 (Gov. Code § 17500 et seq.), California Community Colleges are
9 defined as school districts and treated as local governments eligible for reimbursement of any
10 state-mandated costs that they incur in carrying out statutory IWM plan requirements. (See Gov.
11 Code §§ 17514, 17519.) Section 6 and Government Code section 17514 provide for the
12 reimbursement of a local government's increased costs of carrying out new programs or higher
13 levels of service that are mandated by the state pursuant to a statute enacted on or after January 1,
14 1975, or an executive order implementing a statute enacted on or after January 1, 1975. Such
15 reimbursement is precluded pursuant to Government Code section 17556, subdivision (e), if the
16 statute or executive order provides for offsetting savings that result in no net costs to the local
17 government or includes additional revenue specifically intended to fund the costs of the state
18 mandated program in an amount sufficient to cover the costs.

19 Real parties in interest Santa Monica Community College District and Tahoe
20 Community College District sought section 6 reimbursement of their IWM plan costs pursuant to
21 Public Resources Code section 42920 et seq. by filing a test claim with respondent pursuant to in
22 March 2001. (Administrative Record, pp. 51-74 (AR 51-93). See Gov. Code § 17550 et seq.)
23 Respondent adopted a statement of decision granting the test claim in part on March 25, 2004
24 (AR 1135-1176), after receiving and considering public comments on the test claim, including
25 comments from petitioners opposing the claim. (AR 351-356, 359-368.) Respondent found that
26 specified IWM plan requirements under Public Resources Code section 42920 et seq. imposes a
27 reimbursable state-mandated program on California Community Colleges within the meaning of
28 section 6 and Government Code section 17514. Respondent further found that the requirement

1 of Public Resources Code section 42925, that cost savings realized as a result of an IWM plan be
2 redirected to plan implementation and administrative costs, did not preclude a reimbursable
3 mandate pursuant to subdivision (e) of Government Code section 17556 because there was
4 neither evidence of offsetting savings that would result in "no net costs" to a California
5 Community College implementing an IWM plan nor evidence of revenues received from plan
6 implementation "in an amount sufficient to fund" the cost of the state-mandated program.
7 Respondent noted that the \$2000 in revenue available annually to a community college pursuant
8 to Public Contract Code section 12167.1 would be insufficient to offset the college's costs of
9 plan implementation and that any revenues would be identified as offsets in the parameters and
10 guidelines to be adopted for reimbursement of claims by California Community Colleges for the
11 IWM plan mandates imposed by Public Resources Code section 42920 et seq.

12 Thereafter, on March 30, 2005, respondent adopted parameters and guidelines
13 pursuant to Government Code section 17556 based on a proposal by real parties and public
14 comments, including comments by petitioners. (AR 1483-1496.) Section VII of the parameters
15 and guidelines, concerning offsetting revenues and reimbursements, indicates that a claim by a
16 California Community College for reimbursement of costs incurred in implementing an IWM
17 plan must identify and deduct from the claim all reimbursement received from any source for the
18 mandate. Section VII further indicates that the revenues specified in Public Resources Code
19 section 42925 and Public Contract Code sections 12167 and 12167.1 must offset the costs
20 incurred by a California Community College for the recycling mandated by Public Resources
21 Code section 42920 et seq. These offsetting revenues include, pursuant to section 12167.1,
22 revenues up to \$2000 annually from the college's sale of recyclable materials which are
23 continuously appropriated for expenditure by the college to offset its recycling costs and
24 revenues in excess of \$2000 annually when appropriated by the Legislature.

25 In adopting section VII of the parameters and guidelines, respondent rejected the
26 position of petitioner Integrated Waste Management Board that the parameters and guidelines
27 should require California Community Colleges to identify in their reimbursement claims any
28 offsetting savings in reduced or avoided landfill disposal costs likely to result from their

1 diversion of solid waste from landfills pursuant to the mandates of Public Resources Code
2 section 42921. (AR 1194-1199.) This rejection was based on three grounds: that "cost savings"
3 in Public Resources Code section 42925 meant "revenues" received and directed "in accordance
4 with Sections 12167 and 12167.1 of the Public Contract Code"; reduced or avoided disposal
5 costs could not qualify as offsetting cost savings for the diversion costs because the disposal
6 costs had not previously been reimbursed by the state and were not included in the reimbursable
7 mandates of Public Resources Code section 42920 et seq.; and the redirection of cost savings to
8 IWM plan implementation and administration costs under section 42925 was "only to the extent
9 feasible" and not mandatory, thus allowing a California Community College to redirect cost
10 savings to other campus programs upon a finding that it was not feasible to use the savings for
11 IWM plan implementation. (AR 98-1199.) On these grounds, respondent omitted from section
12 VII of the parameters and guidelines any language about offsetting savings, including a
13 boilerplate provision stating "Any offsetting savings the claimant experiences in the same
14 program as a result of the same statutes or executive orders found to contain the mandate shall be
15 deducted from the costs claimed."

16 On October 26, 2006, respondent adopted a statewide cost estimate for the
17 reimbursement of costs incurred by California Community Colleges in implementing IWM plan
18 mandates pursuant to Public Resources Code section 42920 et seq. (AR 1641-1650.)
19 Respondent noted comments by petitioners that the lack of a requirement in the parameters and
20 guidelines for information on offsetting cost savings by the community colleges had resulted in
21 an inaccurate Statewide Cost Estimate. (AR 1647.) A request by petitioner Integrated Waste
22 Management Board to amend the parameters and guidelines to include additional information
23 about offsetting savings was distributed for public comment. (AR 1647-1648, 1859-873.)

24 ANALYSIS

25 Section 6 of article XIII B of the California Constitution, as implemented by
26 Government Code section 17514, provides for the reimbursement of actual increased costs
27 incurred by a local government or school district in implementing a new program or higher level
28 of service of an existing program mandated by statute, such as the IWM plan requirements of

1 Public Resources Code section 42920 et seq. (See *County of Fresno v. State of California* (1991)
2 51 Cal.3d 482, 487; *County of Sonoma v. Commission on State Mandates*, (2000) 84 Cal.App.4th
3 1264, 1283-1284.) Reimbursement is not available under section 6 and section 17514 to the
4 extent that the local government or school district is able to provide the mandated program or
5 increased service level without actually incurring increased costs. (*Ibid.*) For example,
6 reimbursement is not available if the statute mandating the new program or increased service
7 level provides for offsetting savings which result in no net costs to the local government or
8 school district or includes revenues sufficient to fund the state mandate. (See Gov. Code §
9 17556, subd. (e). See also Cal. Code Regs., tit. 2, § 1183.1(a)(7), (a)(8) (requiring parameters
10 and guidelines for claiming reimbursable costs to identify offsetting revenues and savings
11 resulting from implementation of state-mandated program).) Because section VII of the IWM
12 plan parameters and guidelines adopted by respondent do not require a California Community
13 College to identify and deduct offsetting cost savings from its claimed reimbursable costs and
14 unduly limit the deduction of offsetting revenues, section VII contravenes the rule of section 6
15 and section 17514 that only actual increased costs of a state mandate are reimbursable.¹

16 Cost Savings

17 In complying with the mandated solid waste diversion requirements of Public
18 Resources Code section 42921, California Community Colleges are likely to experience cost
19 savings in the form of reduced or avoided costs of landfill disposal. The reduced or avoided
20 costs are a direct result and an integral part of the IWM plan mandates under Public Resources
21 Code section 42920 et seq.: as solid waste diversion occurs, landfill disposal of the solid waste
22 and associated landfill disposal costs are reduced or avoided. Indeed, diversion is defined in
23 terms of landfill disposal for purposes of the IWM plan mandates. (See Pub. Resources Code §§
24 40124 (“diversion’ means activities which reduce or eliminate the amount of solid waste from
25 solid waste disposal for purposes of this division [i.e., division 30, including § 42920 et seq.]”),
26

27 ¹ There is no indication in the administrative record or in the legal authorities provided to the court that, as
28 respondent argues, a California Community College might not receive the full reimbursement of its actual increased
costs required by section 6 if its claims for reimbursement of IWM plan costs were offset by realized cost savings
and all revenues received from plan activities.

1 40192, subd. (b) (for purposes of Part 2 (commencing with Section 40900), 'disposal' means the
2 management of solid waste through landfill disposal or transformation at a permitted solid waste
3 facility.”.)

4 Such reduction or avoidance of landfill fees and costs resulting from solid waste
5 diversion activities under § 42920 et seq. represent savings which must be offset against the costs
6 of the diversion activities to determine the reimbursable costs of IWM plan
7 implementation -- i.e., the actual increased costs of diversion -- under section 6 and section
8 17514. Similarly, under Public Resources Code section 42925, such offsetting savings must be
9 redirected to fund IWM plan implementation and administration costs in accordance with Public
10 Contract Code section 12167. The amount or value of the savings may be determined from the
11 calculations of annual solid waste disposal reduction or diversion which California Community
12 Colleges must annually report to petitioner Integrated Waste Management Board pursuant to
13 subdivision (b)(1) of Public Resources Code section 42926.

14 Respondent’s three grounds for omitting offsetting savings from section VII of the
15 IWM plan parameters and guidelines are flawed. First, as explained above, the reduced or
16 avoided costs of landfill disposal are an integral part of the IWM diversion mandates under
17 Public Resources Code section 42920 et seq. Therefore, respondent’s conclusion that reduced or
18 avoided disposal costs could not qualify as offsetting cost savings for diversion costs, based on
19 the erroneous premise that the reduced or avoided disposal costs were not part of the
20 reimbursable mandates of Public Resources Code section 42920 et seq., is wrong.

21 Second, respondent incorrectly interpreted the phrase “to the extent feasible” in
22 Public Resources Code section 42925 to mean that the redirection of cost savings resulting from
23 diversion activities by California Community Colleges to fund their IWM plan implementation
24 and administration costs was not mandatory and that the colleges could direct the cost savings to
25 other campus programs upon a finding of infeasibility. Respondent’s interpretation is contrary to
26 the manifest legislative intent and purpose of section 42925, that cost savings be used to fund
27 IWM plan costs. In light of this legislative purpose, the phrase “to the extent feasible”
28 reasonably refers to situations where, as a practical matter, the reductions in landfill fees and

1 costs saved as a result of diversion activities by the colleges may not be available for redirection.
2 For example, a college may not have budgeted or allocated funds for landfill fees and costs
3 which they did not expect to incur as a result of their diversion activities.

4 Third, respondent incorrectly interpreted "cost savings realized as a result of the state
5 agency integrated waste management plan" in Public Resources Code section 42925 to mean
6 "revenues received from [a recycling] plan and any other activity involving the collection and
7 sale of recyclable materials" under Public Contract Code sections 12167 and 12167.1. This
8 interpretation, based in turn on a strained interpretation of the phrase "in accordance with
9 Sections 12167 and 12167.1 of the Public Contract Code" at the end of section 42925, used the
10 substantive content of sections 12167 and 12167.1 to redefine "cost savings" in a manner directly
11 contradicting its straightforward description in section 42925. The consequences of this
12 redefinition are unreasonable: the interpretation effectively denies the existence of cost savings
13 resulting from IWM plan implementation and eliminates any possibility of redirecting such cost
14 savings to fund IWM plan implementation and administration costs, thereby defeating the
15 express legislative purpose of section 42925.

16 The reference to Public Contract Code sections 12167 and 12167.1 in Public
17 Resources Code section 42925 may be reasonably interpreted in a manner that preserves section
18 42925's straightforward description of "cost savings" and legislative purpose. The reference to
19 sections 12167 and 12167.1 in section 42925 reflects an effort by the Legislature to coordinate
20 the procedures of two programs involving recycling activities exclusively or primarily by state
21 agencies, the State Assistance for Recycling Markets Act set forth at Public Contracts Code
22 section 12150 et seq. and the IWM provisions of Public Resources Code section 42920 et seq.
23 (See Senate Committee on Environmental Quality, Bill Analysis of A.B. 75, 1999-2000 Reg.
24 Sess., as amended April 27, 1999, p. 6 (need to ensure consistency and avoid conflicts between
25 A.B. 75 and Public Contract Code provisions relating to state agency reporting on recycling,
26 depositing revenues from recycled materials etc.)) By requiring the redirection of cost savings
27 from state agency IWM plans to fund plan implementation and administration costs "in
28 accordance with Sections 12167 and 12167.1 of the Public Contract Code," section 42925

1 assures that cost savings realized from state agencies' IWM plans are handled in a manner
2 consistent with the handling of revenues received from state agencies' recycling plans under the
3 State Assistance for Recycling Markets Act. Thus, in accordance with section 12167, state
4 agencies, along with California Community Colleges which are defined as state agencies for
5 purposes of IWM plan requirements in Public Resources Code section 42920 et seq. (Pub.
6 Resources Code §§ 40196, 40148), must deposit cost savings resulting from IWM plans in the
7 Integrated Waste Management Account in the Integrated Waste Management Fund; the funds
8 deposited in the Integrated Waste Management Account, upon appropriation by the Legislature,
9 may be expended by the Integrated Waste Management Board for the purpose of offsetting IWM
10 plan costs. In accordance with section 12167.1 and notwithstanding section 12167, cost savings
11 from the IWM plans of the agencies and colleges that do not exceed \$2000 annually are
12 continuously appropriated for expenditure by the agencies and colleges for the purpose of
13 offsetting IWM plan implementation and administration costs; cost savings resulting from IWM
14 plans in excess of \$2000 annually are available for such expenditure by the agencies and colleges
15 when appropriated by the Legislature.

16 Accordingly, respondent had no proper justification for omitting offsetting cost
17 savings from the parameters and guidelines for claiming reimbursable costs of IWM plan
18 implementation under Public Resources Code section 42920 et seq. The court will order the
19 issuance of a writ of mandate requiring respondent to correct this omission through an
20 amendment of the parameters and guidelines.

21 Revenues

22 As indicated previously in this ruling, section VII of the parameters and guidelines
23 for claiming reimbursement of IWM plan costs provides for offsetting revenues that are governed
24 by Public Contract Code sections 12167 and 12167.1. Revenues derived from the sale of
25 recyclable materials by a California Community College are deposited in the Integrated Waste
26 Management Account. Revenues that do not exceed \$2000 annually are continuously
27 appropriated for expenditure by the college for the purpose of offsetting recycling program costs
28 upon approval by the Integrated Waste Management Board, and revenues exceeding \$2000

1 annually are available for such expenditure by the college when appropriated by the Legislature.
2 To the extent so approved by the board or appropriated by the Legislature, these revenue amounts
3 offset or reduce the reimbursable costs incurred by the college in implementing an IWM plan
4 under Public Resources Code section 42920 et seq.

5 Although Public Contract Code sections 12167 and 12167.1 apply to California
6 Community Colleges for the purpose of offsetting savings pursuant to the terms of Public
7 Resources Code section 42925, sections 12167 and 12167.1 do not apply to the colleges for the
8 purpose of offsetting revenues or, indeed, any other purpose. Sections 12167 and 12167.1 apply
9 exclusively to state agencies and institutions; the colleges, which are school districts rather than
10 state agencies, are not specially defined as state agencies for purposes of the State Assistance for
11 Recycling Markets Act of which sections 12167 and 12167.1 are a part. Therefore, sections
12 12167 and 12167.1 do not properly govern the revenues generated by the colleges' recycling
13 activities pursuant to their IWM plans. The limits and conditions placed by sections 12167 and
14 12167.1 on the expenditure of recycling revenues for the purpose of offsetting recycling program
15 costs are simply inapplicable to the revenues generated by the colleges' recycling activities.

16 The provisions of Public Resources Code section 42920 et seq. do not address the
17 use of revenues generated by recycling activities of California Community Colleges under IWM
18 plans to offset reimbursable plan costs. Thus, use of the revenues to offset reimbursable IWM
19 plan costs is governed by the general principles of state mandates, that only the actual increased
20 costs of a state-mandated program are reimbursable and, to that end, revenues provided for by the
21 state-mandated program must be deducted from program costs. (See Cal. Const., art. XIII B, § 6;
22 Gov.Code §§ 17514, 17556, subd. (e); *County of Fresno v. State of California* (1991) 51 Cal.3d
23 482, 487; *County of Sonoma v. Commission on State Mandates*, (2000) 84 Cal.App.4th 1264,
24 1284.) These principles are reflected in respondent's regulation which requires, without
25 limitation or exception, the identification of offsetting revenues in the parameters and guidelines
26 for reimbursable cost claims. (Cal. Code Regs., tit. 2, § 1183.1(a)(7).)

27 In sum, respondent erred in adopting parameters and guidelines which, pursuant to
28 Public Contract Code sections 12167 and 12167.1, limited and conditioned the use of revenues

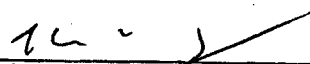
1 generated by recycling activities of California Community Colleges under IWM plans to offset
2 the colleges' reimbursable plan costs. Because the use of revenues to offset the reimbursable
3 costs of IWM plan are properly governed by section 6 principles without the limitations and
4 conditions imposed by sections 12167 and 12167.1, the court will order the issuance of a writ of
5 mandate requiring respondent to correct its error through an amendment of the parameters and
6 guidelines.

7 RELIEF

8 The petition is granted. Counsel for petitioners is directed to prepare a proposed
9 judgment and proposed writ of mandate consistent with this ruling, serve it on counsel for
10 respondent for approval as to form, and then submit it to the court pursuant to rule 3.1312 of the
11 California Rules of Court.

12 Dated: May 29, 2008



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LLOYD G. CONNELLY
Judge of the Superior Court

SUPERIOR COURT OF CALIFORNIA, COUNTY OF SACRAMENTO

Gordon D Schaber Courthouse
720 Ninth STREET
Sacramento, CA 95814-1311

SHORT TITLE: ST OF CA DEPT OF FINANCE. ETAL VS. COMMISSION ON ST MANDATES

CLERK'S CERTIFICATE OF SERVICE BY MAIL

CASE NUMBER:
07CS00355

I certify that I am not a party to this cause. I certify that a true copy of the attached was mailed following standard court practices in a sealed envelope with postage fully prepaid, addressed as indicated below. The mailing and this certification occurred at Sacramento, California, on 05/30/2008.

Clerk of the Court, by: /s/ C Beebout *Chubar*, Deputy

Leslie R Lopez
P.O.Box 944255
Sacramento, CA 94244

Camille Shelton
980 Ninth Street # 300
Sacramento, CA 95814

Jack C Woodside
P.O.Box 944255
Sacramento, CA 94244

Lisa Rose
Santa Monica Community College Dist.
1900 Pico Blvd
Santa Monica

Eric Feller
980 9th Street # 300
Commission on State Mandates
Sacramento, CA 95814

Roberta Mason
Lake Tahoe Community College Dist.
One College Dr.
South Lake Tahoe, CA 96150

Additional names and address attached.

CLERK'S CERTIFICATE OF SERVICE BY MAIL

Page: 1

(18)

Tab 9

San Mateo County Community College District
 Legislatively Mandated Integrated Waste Management Program
 Summary of Offsetting Savings
 July 1, 2003, through June 30, 2004; and July 1, 2005, through June 30, 2011
 Review ID #: S16-MCC-9013

Fiscal Year	Offsetting Savings Realized			Total
	Cañada College	Skyline College	College of San Mateo	
2003-04	Tab 9, page 2 ↓ \$ (16,386)	Tab 9, page 3 ↓ \$ (7,833)	Tab 9, page 4 ↓ \$ (60,271)	\$ (84,490)
2005-06	(212,688)	(34,760)	(25,400)	(272,848)
2006-07	(11,584)	(36,768)	(24,935)	(73,287)
2007-08	(11,468)	(30,913)	(24,026)	(66,407)
2008-09	(12,279)	(33,099)	(25,725)	(71,103)
2009-10	(12,858)	(34,660)	(26,938)	(74,456)
2010-11	(3,244)	(8,743)	(6,795)	(18,782)
Total	<u>\$ (280,507)</u>	<u>\$ (186,776)</u>	<u>\$ (194,090)</u>	<u>\$ (661,373)</u>

San Mateo County Community College District
 Legislatively Mandated Integrated Waste Management Program
 Cañada College - Offsetting Savings Calculation

Cañada College													
Fiscal Year	Dates Dates	Calendar Year	Reference	Tonnage Diverted	Tonnage Disposed	Total Tonnage Generated	Actual Diversion Percentage	Maximum Allowable Diversion	Is the Diversion % (column D) LESS THAN or EQUAL to the Maximum Diversion %	Allocated Diversion % If "YES", unlimited off.savings = 100% If "NO", limited off.savings = (E / D)	Statewide Average Landfill Fee (Per Ton)	Offsetting Savings	
						C = A + B	D = A / C	Percentage				I = A * G * H	
2003-04	7/1/03 - 12/31/03	2003	Tab 5, page 1	94.70	90.50	185.20	51.13%	50.00%	NO	97.79%	\$ 36.83		(3,411)
	1/1/04 - 6/30/04	2004	Tab 5, page 4	479.85	195.65	675.50	71.04%	50.00%	NO	70.38%	\$ 38.42		(12,975)
													(16,386)
2005-06	7/1/05 - 12/31/05	2005	Tab 5, page 7	10,497.40	100.95	10,598.35	99.05%	50.00%	NO	50.48%	\$ 39.00		(206,664)
	1/1/06 - 6/30/06	2006	Tab 5, page 10	144.55	117.35	261.90	55.19%	50.00%	NO	90.60%	\$ 46.00		(6,024)
													(212,688)
2006-07	7/1/06 - 12/31/06	2006	Tab 5, page 10	144.55	117.35	261.90	55.19%	50.00%	NO	90.60%	\$ 46.00		(6,024)
	1/1/07 - 6/30/07	2007	Tab 5, page 13	136.30	95.40	231.70	58.83%	50.00%	NO	84.99%	\$ 48.00		(5,560)
													(11,584)
2007-08	7/1/07 - 12/31/07	2007	Tab 5, page 13	136.30	95.40	231.70	58.83%	50.00%	NO	84.99%	\$ 48.00		(5,560)
	1/1/08 - 6/30/08	2008 *	Tab 5, page 13	136.30	95.40	231.70	58.83%	50.00%	NO	84.99%	\$ 51.00		(5,908)
													(11,468)
2008-09	7/1/08 - 12/31/08	2008 *	Tab 5, page 13	136.30	95.40	231.70	58.83%	50.00%	NO	84.99%	\$ 51.00		(5,908)
	1/1/09 - 6/30/09	2009 *	Tab 5, page 13	136.30	95.40	231.70	58.83%	50.00%	NO	84.99%	\$ 55.00		(6,371)
													(12,279)
2009-10	7/1/09 - 12/31/09	2009 *	Tab 5, page 13	136.30	95.40	231.70	58.83%	50.00%	NO	84.99%	\$ 55.00		(6,371)
	1/1/10 - 6/30/10	2010 *	Tab 5, page 13	136.30	95.40	231.70	58.83%	50.00%	NO	84.99%	\$ 56.00		(6,487)
													(12,858)
2010-11	1/1/10 - 6/30/10	2010 *	Tab 5, page 13	68.15	47.70	115.85	58.83%	50.00%	NO	84.99%	\$ 56.00		(3,244) 3 months only
													(3,244)
											\$		(280,507)

20

* Note: In 2008, CalRecycle began focusing on "per-capita disposal" instead of "diversion percentage." Therefore, beginning in 2008, CalRecycle no longer required the districts to report the actual amount of tonnage diverted. As a result, we used the tonnage diverted in 2007 to calculate the offsetting savings for FY 2007-08 through FY 2010-11. The district did not provide any documentation to support the 2008, 2009, or 2010 tonnage amounts.

San Mateo County Community College District
 Legislatively Mandated Integrated Waste Management Program
 Skyline College - Offsetting Savings Calculation

Skyline College													
Fiscal Year	Dates Dates	Calendar Year	Reference	Tonnage Diverted	Tonnage Disposed	Total Tonnage Generated	Actual Diversion Percentage	Maximum Allowable Diversion Percentage	Is the Diversion % (column D) LESS THAN or EQUAL to the Maximum Diversion %	Allocated Diversion % If "YES", unlimited off.savings = 100% If "NO", limited off.savings = (E / D)	State-wide Average Landfill Fee (Per Ton)	Offsetting Savings	
						C = A + B	D = A / C	Percentage				I = A * G * H	
2003-04	7/1/03 - 12/31/03	2003	Tab 5, page 27	145.85	50.15	196.00	74.41%	50.00%	NO	67.20%	\$ 36.83		(3,610)
	1/1/04 - 6/30/04	2004	Tab 5, page 30	162.80	57.05	219.85	74.05%	50.00%	NO	67.52%	\$ 38.42		(4,223)
													(7,833)
2005-06	7/1/05 - 12/31/05	2005	Tab 5, page 34	485.25	180.40	665.65	72.90%	50.00%	NO	68.59%	\$ 39.00		(12,980)
	1/1/06 - 6/30/06	2006	Tab 5, page 38	623.65	323.25	946.90	65.86%	50.00%	NO	75.92%	\$ 46.00		(21,780)
													(34,760)
2006-07	7/1/06 - 12/31/06	2006	Tab 5, page 38	623.65	323.25	946.90	65.86%	50.00%	NO	75.92%	\$ 46.00		(21,780)
	1/1/07 - 6/30/07	2007	Tab 5, page 42	505.75	118.70	624.45	80.99%	50.00%	NO	61.74%	\$ 48.00		(14,988)
													(36,768)
2007-08	7/1/07 - 12/31/07	2007	Tab 5, page 42	505.75	118.70	624.45	80.99%	50.00%	NO	61.74%	\$ 48.00		(14,988)
	1/1/08 - 6/30/08	2008 *	Tab 5, page 42	505.75	118.70	624.45	80.99%	50.00%	NO	61.74%	\$ 51.00		(15,925)
													(30,913)
2008-09	7/1/08 - 12/31/08	2008 *	Tab 5, page 42	505.75	118.70	624.45	80.99%	50.00%	NO	61.74%	\$ 51.00		(15,925)
	1/1/09 - 6/30/09	2009 *	Tab 5, page 42	505.75	118.70	624.45	80.99%	50.00%	NO	61.74%	\$ 55.00		(17,174)
													(33,099)
2009-10	7/1/09 - 12/31/09	2009 *	Tab 5, page 42	505.75	118.70	624.45	80.99%	50.00%	NO	61.74%	\$ 55.00		(17,174)
	1/1/10 - 6/30/10	2010 *	Tab 5, page 42	505.75	118.70	624.45	80.99%	50.00%	NO	61.74%	\$ 56.00		(17,486)
													(34,660)
2010-11	7/1/10 - 10/7/10	2010 *	Tab 5, page 42	252.88	59.35	312.23	80.99%	50.00%	NO	61.74%	\$ 56.00		(8,743) 3 months only
													(8,743)
											\$		(186,776)

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* Note: In 2008, CalRecycle began focusing on "per-capita disposal" instead of "diversion percentage." Therefore, beginning in 2008, CalRecycle no longer required the districts to report the actual amount of tonnage diverted. As a result, we used the tonnage diverted in 2007 to calculate the offsetting savings for FY 2007-08 through FY 2010-11. The district did not provide any documentation to support the 2008, 2009, or 2010 tonnage amounts.

San Mateo County Community College District
 Legislatively Mandated Integrated Waste Management Program
 College of San Mateo - Offsetting Savings Calculation

College of San Mateo												
Fiscal Year	Dates Dates	Calendar Year	Reference	Tonnage Diverted	Total Tonnage Disposed	Actual Tonnage Generated	Diversion Percentage	Maximum Allowable Diversion Percentage	Is the Diversion % (column D) LESS THAN or EQUAL to the Maximum Diversion %	Allocated Diversion % If "YES", unlimited off.savings = 100% If "NO", limited off.savings = (E / D)	State-wide Average Landfill Fee (Per Ton)	Offsetting Savings I = A * G * H
						C = A + B	D = A / C	Percentage				
2003-04	7/1/03 - 12/31/03	2003	Tab 5, page 60	293.50	371.65	665.15	44.13%	50.00%	YES	100.00%	\$ 36.83	(10,810)
	1/1/04 - 6/30/04	2004	Tab 5, page 63	1,941.75	633.30	2,575.05	75.41%	50.00%	NO	66.30%	\$ 38.42	(49,461)
												<u>(60,271)</u>
2005-06	7/1/05 - 12/31/05	2005	Tab 5, page 66	380.55	240.70	621.25	61.26%	50.00%	NO	81.62%	\$ 39.00	(12,114)
	1/1/06 - 6/30/06	2006	Tab 5, page 69	361.45	216.20	577.65	62.57%	50.00%	NO	79.91%	\$ 46.00	(13,286)
												<u>(25,400)</u>
2006-07	7/1/06 - 12/31/06	2006	Tab 5, page 69	361.45	216.20	577.65	62.57%	50.00%	NO	79.91%	\$ 46.00	(13,286)
	1/1/07 - 6/30/07	2007	Tab 5, page 72	275.40	210.00	485.40	56.74%	50.00%	NO	88.12%	\$ 48.00	(11,649)
												<u>(24,935)</u>
2007-08	7/1/07 - 12/31/07	2007	Tab 5, page 72	275.40	210.00	485.40	56.74%	50.00%	NO	88.12%	\$ 48.00	(11,649)
	1/1/08 - 6/30/08	2008 *	Tab 5, page 72	275.40	210.00	485.40	56.74%	50.00%	NO	88.12%	\$ 51.00	(12,377)
												<u>(24,026)</u>
2008-09	7/1/08 - 12/31/08	2008 *	Tab 5, page 72	275.40	210.00	485.40	56.74%	50.00%	NO	88.12%	\$ 51.00	(12,377)
	1/1/09 - 6/30/09	2009 *	Tab 5, page 72	275.40	210.00	485.40	56.74%	50.00%	NO	88.12%	\$ 55.00	(13,348)
												<u>(25,725)</u>
2009-10	7/1/09 - 12/31/09	2009 *	Tab 5, page 72	275.40	210.00	485.40	56.74%	50.00%	NO	88.12%	\$ 55.00	(13,348)
	1/1/10 - 6/30/10	2010 *	Tab 5, page 72	275.40	210.00	485.40	56.74%	50.00%	NO	88.12%	\$ 56.00	(13,590)
												<u>(26,938)</u>
2010-11	1/1/10 - 6/30/10	2010 *	Tab 5, page 72	137.70	105.00	242.70	56.74%	50.00%	NO	88.12%	\$ 56.00	(6,795) 3 months only
												<u>(6,795)</u>
												<u>\$ (194,090)</u>

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* Note: In 2008, CalRecycle began focusing on "per-capita disposal" instead of "diversion percentage." Therefore, beginning in 2008, CalRecycle no longer required the districts to report the actual amount of tonnage diverted. As a result, we used the tonnage diverted in 2007 to calculate the offsetting savings for FY 2007-08 through FY 2010-11. The district did not provide any documentation to support the 2008, 2009, or 2010 tonnage amounts.

Tab 10

Kurokawa, Lisa

From: Kurokawa, Lisa
Sent: Monday, September 28, 2015 2:18 PM
To: 'chow@smccd.edu'
Cc: 'pang@smccd.edu'
Subject: Adjustment to San Mateo County CCD's Integrated Waste Management Claims for FY 2003-04 and FY 2005-06 through FY 2010-11
Attachments: Offsetting Savings Summary.pdf; Narrative of Finding.pdf; 2008-05-29 - DOF v. CSM Ruling on Submitted Matter.pdf; September 10, 2008 Final Staff Analysis.pdf; Fiscal Analysis.pdf; Amended Parameters and Guidelines.pdf

Mr. Chow,

My name is Lisa Kurokawa and I'm an Audit Manager with the State Controller's Office, Division of Audits, Mandated Cost Claim Bureau. The reason I am contacting you is because the State Controller's Office will be adjusting San Mateo County CCD's Integrated Waste Management (IWM) claims for FY 2003-04 and FY 2005-06 through FY 2010-11 by \$234,641. The district contracted with SixTen and Associates to prepare these claims. We are not adjusting the FY 2004-05 claim because the FY 2004-05 claim has been paid and the statute of limitations to initiate an adjustment has since expired.

Unreported Offsetting Savings

We are making this adjustment because the district did not report any offsetting savings realized as a result of implementing its IWM plan. For the fiscal years in the review period, the district realized savings of \$661,373. To calculate the offsetting savings realized by the district, we used the "tonnage diverted" that the district reported to CalRecycle in accordance with Public Resource Code section 42926, subsection (b)(1). I will email you the offsetting savings calculations and CalRecycle's "Waste Management Reports of Diversion" for the three locations (Skyline College, Canada Colle, and the College of San Mateo) separately as the file size is too big. However, I have attached a summary worksheet titled "Offsetting Savings Summary" as well as a "Narrative of Finding" for a more detailed explanation of the adjustment.

Background regarding the Offsetting Savings Adjustment

Here's some background information regarding the offsetting savings adjustment:

- In 2007, CalRecycle filed a petition for writ of mandate requesting that the Commission on State Mandates (Commission) issue new parameters and guidelines that give full consideration to the cost savings (e.g. avoided landfill disposal fees) that a district realizes as a result of implementing an IWM program. On June 30, 2008, the court ruled that the Commission was required to amend the parameters and guidelines to require districts to identify and offset from their claims, costs savings. I have attached the May 29, 2008 court ruling.
- In the September 10, 2008 the Commission's final staff analysis and proposed amendments to the parameters and guidelines (attached - see the 2nd paragraph on page 3/22), the Commission quotes the court ruling that says: "Cost savings may be calculated from the calculations of annual solid waste disposal reduction or diversion that community colleges must annually report to the Board pursuant to PRC section 42926, subdivision (b)(1)." Furthermore, the amended parameters and guidelines apply retroactively to the original period of reimbursement because the court's decision interprets the test claim statutes as a question of law (see the middle of page 6/22).

Financial Summary

For the fiscal years in the review period, the district claimed reimbursement of \$843,392 for the IWM Program. However, because of the offsetting savings adjustment, we have found that \$608,751 is allowable (\$618,751 less a \$10,000 late filing penalty) and \$234,641 is unallowable (please see the attached "Fiscal Analysis" for a summary of the claimed, allowable, and unallowable costs by fiscal year). Following is a breakdown of the \$234,641 in unallowable costs:

- Understated offsetting savings adjustment: (\$661,373)
- FY 2003-04, FY 2005-06, FY 2006-07, and FY 2007-08 adjustment to eliminate negative balance: +\$436,732
- FY 2009-10 late filing penalty: (\$10,000)
- Total adjustment: (\$234,641)

The State made no payments to the district; therefore, the State will pay the district \$608,751, contingent upon available appropriations.

Attached Documentation

I have attached the following documentation for you to review:

- Offsetting Savings Summary
- Narrative of Finding
- 5-29-2008 – DOF vs. Commission – court ruling with regards to offsetting savings
- September 10, 2008 Final Staff Analysis (from the Commission on State Mandates)
- Fiscal Analysis (Summary of claimed, allowable, and unallowable costs by fiscal year)
- Amended Parameters and Guidelines (See the "Offsetting Savings" section on page 11 of 12)

As specified above, I will attach the following documentation on separate emails as the files sizes are too large:

- Offsetting Savings Calculations & Waste Management Report of Diversion taken directly from CalRecycle's website
 1. Skyline College
 2. Canada College
 3. College of San Mateo
- FY 2003-04 and FY 2005-06 through FY 2010-11 IWM Claims

Meeting to Discuss?

At this point, we would like for the district to review this documentation and let us know if you have any questions or concerns. Also, if you are interested, we are willing to have a telephone conference call to discuss this adjustment in more detail? Of course, if necessary, we can meet at the district for an in-person meeting if you prefer it? However, if we don't hear back from the district by **Friday, October 9, 2015**, we will assume that the district has no questions regarding this adjustment and we will proceed with processing a letter report explaining the reason for the adjustment.

Thank you,

Lisa Kurokawa

Audit Manager

State Controller's Office

Division of Audits | Mandated Cost Bureau

(916) 327-3138 - Office | (916) 549-2753 - Work Cell

lkurokawa@sco.ca.gov

Tab 11

Kurokawa, Lisa

From: Chow, Raymond <chow@smccd.edu>
Sent: Tuesday, September 29, 2015 9:46 AM
To: Kurokawa, Lisa
Cc: Pang, Steve; Blackwood, Kathy; Kbpsixten@aol.com
Subject: RE: Adjustment to San Mateo County CCD's Integrated Waste Management Claims for FY 2003-04 and FY 2005-06 through FY 2010-11

Good morning Lisa,

Thanks for your attachments and let us know the result of desk audit. However, we are totally disagreed with the decision and finding adjustments. Since I believe that an exit conference will not change much in desk audit findings and adjustments; therefore, here is our decision.

- We want to proceed and issue the audit report without conference.

Thanks,

Ray

Raymond Chow

Chief Financial Officer
San Mateo County Community College District
3401 CSM Drive, San Mateo, CA 94402
Phone: 650-358-6742 Fax: 650-574-6574
chow@smccd.edu

From: LKurokawa@sco.ca.gov [mailto:LKurokawa@sco.ca.gov]
Sent: Monday, September 28, 2015 2:18 PM
To: Chow, Raymond <chow@smccd.edu>
Cc: Pang, Steve <pang@smccd.edu>
Subject: Adjustment to San Mateo County CCD's Integrated Waste Management Claims for FY 2003-04 and FY 2005-06 through FY 2010-11

Mr. Chow,

My name is Lisa Kurokawa and I'm an Audit Manager with the State Controller's Office, Division of Audits, Mandated Cost Claim Bureau. The reason I am contacting you is because the State Controller's Office will be adjusting San Mateo County CCD's Integrated Waste Management (IWM) claims for FY 2003-04 and FY 2005-06 through FY 2010-11 by \$234,641. The district contracted with SixTen and Associates to prepare these claims. We are not adjusting the FY 2004-05 claim because the FY 2004-05 claim has been paid and the statute of limitations to initiate an adjustment has since expired.

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CalRecycle in accordance with Public Resource Code section 42926, subsection (b)(1). I will email you the offsetting savings calculations and CalRecycle's "Waste Management Reports of Diversion" for the three locations (Skyline College, Canada Colle, and the College of San Mateo) separately as the file size is too big. However, I have attached a summary worksheet titled "Offsetting Savings Summary" as well as a "Narrative of Finding" for a more detailed explanation of the adjustment.

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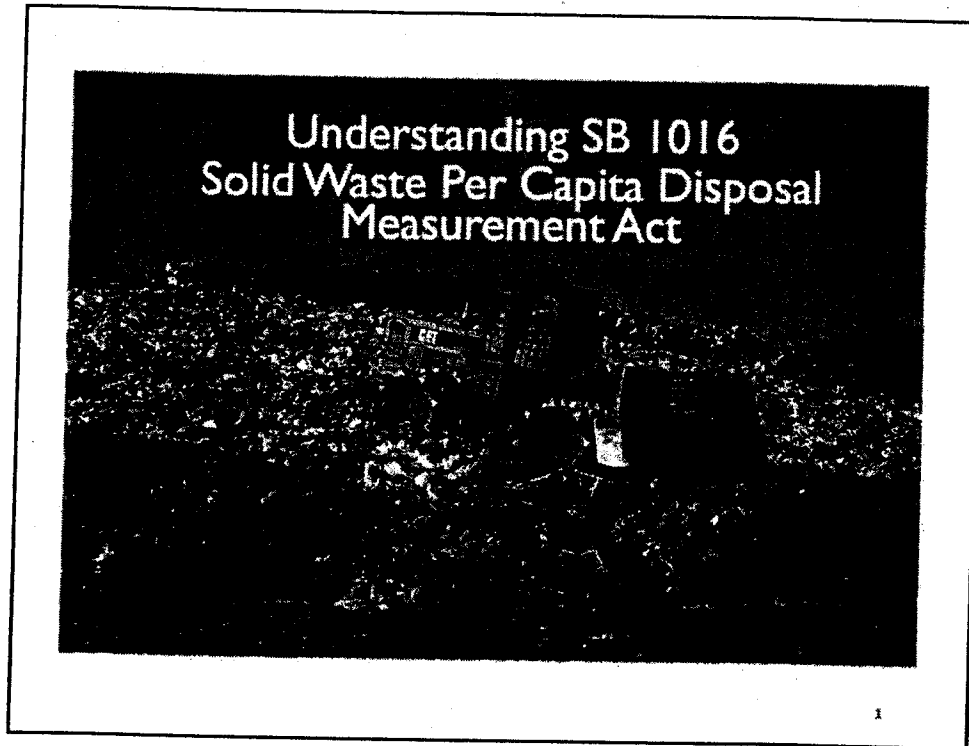
Thank you,

Lisa Kurokawa

Audit Manager
State Controller's Office
Division of Audits | Mandated Cost Bureau
(916) 327-3138 - Office | (916) 549-2753 - Work Cell
lkurokawa@sco.ca.gov

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Tab 12



Intro

Hello, and thank you for your interest in this quick overview of The Solid Waste Per Capita Disposal Measurement Act – also known as SB1016. I am _____ of the California Integrated Waste Management Board.

The Integrated Waste Management Act of 1989 (AB 939) was revolutionary legislation that changed the way California managed its trash, its landfills, and most importantly – its resources.

Not only did 939 get California to divert a mandated 50 percent of its waste, it surpassed that goal as California achieved 58 percent diversion in 2007.

But we are far from finished. While the 50 percent target remains unchanged, the passage of SB 1016 will simplify the way jurisdictions measure their waste stream and put more emphasis on successful recycling and diversion program implementation.

[Slide 1]

So how does SB 1016 affect your waste management practices? This presentation will provide a very brief overview that will answer some frequently asked questions about the legislation and will provide resources for additional information.

SOURCE:

<http://www.calrecycle.ca.gov/igcentral/goalmeasure/Tools/>

SimplePresen.pdf

①

From Diversion...

- **Diversion Rate:**
 - Complex mathematical calculations and estimates
 - 18-24 months to determine final calculations
 - Focus on 50 percent rather than implementing effective programs

2

The calculation of a jurisdiction's diversion numbers has always played a major role in AB 939.

However, [click] it has long been described as an inefficient, overly complex process – one that takes [click] between 18 and 24 months to complete.

[click] It also improperly places focus on achieving satisfactory numbers rather than implementing successful waste reduction and recycling programs.

[next slide]

...to Disposal

- **Per Capita Disposal Rate:**
 - Simplifies: calculates disposal per person within a jurisdiction
 - Six months to determine final calculations
 - Less “bean counting” and more resources towards program implementation

3

SB 1016 [click] simplifies the measurement process – moving away from the complexities of diversion estimates and instead measuring per capita *disposal* - that is, disposal per person within a particular Jurisdiction.

This shift from diversion to disposal provides much more accurate measurements, [click] takes less time to calculate – 6 months vs. 18-24 – and allows jurisdictions [click] to apply resources toward building successful programs rather than crunching numbers.

[next slide]

How does this Change 50%?

- Old system: 50% or MORE *Diversion* plus program implementation equals success
- New system: 50% or LESS *Disposal* plus program implementation equals success
- Under SB 1016, lower per capita disposal equal less waste

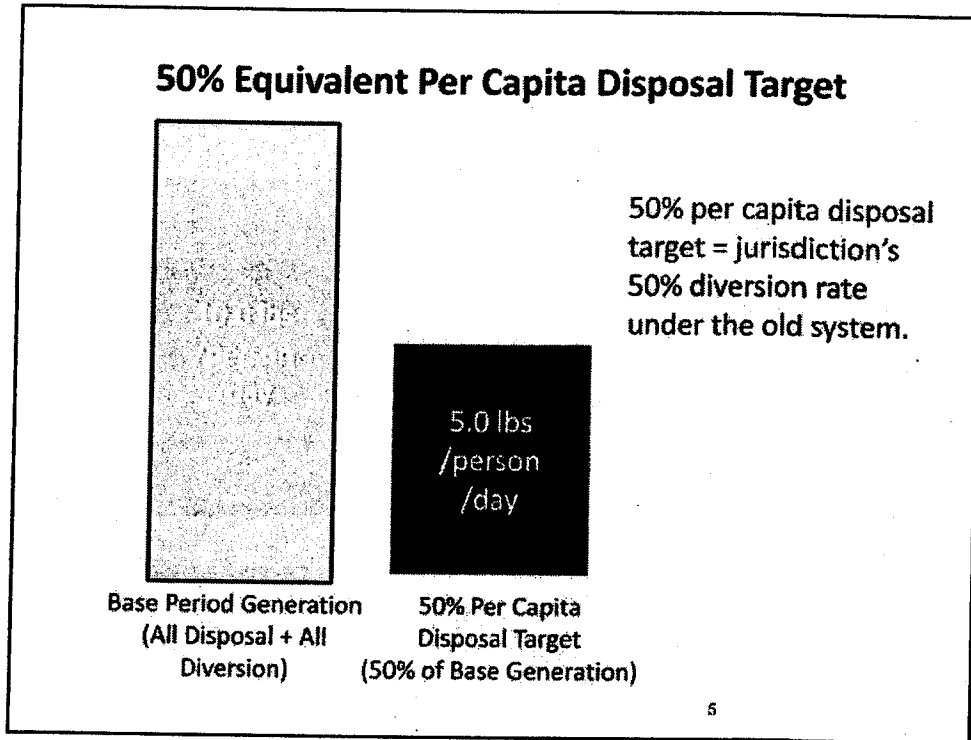
4

This change in measurement does change how we look at the numbers, however the intent remains the same – reducing our waste disposal.

Under the old system, [click] if a jurisdiction *diverted* 50 percent of its waste or MORE, and it was fully implementing its recycling and related programs, then it had met its mandate and was moving in the right direction.

Now, under SB 1016, each jurisdiction will have a disposal target that is the equivalent of 50 percent diversion, and that target will be expressed on a *per capita basis*. [click] If a jurisdiction *disposes* less than its 50 percent equivalent per capita disposal target AND is implementing its recycling and related programs, it has met the mandate.

You are used to thinking about a diversion rate of *over* 50 percent as being great news! [click] But now, you should be thinking that if your per-capita disposal rate is less than your target, then that means you're doing a great job with your programs and now that is great news!



Confused? Perhaps this slide will help.

[click] A jurisdiction with a base waste generation rate of 10 pounds per person per day will have a **TARGET [click]** of getting that rate to 5 pounds per person per day, or 50 percent. As you can see, under this new system, a low per capita disposal is a good thing.

In short, the lower the percentage, the less waste a jurisdiction is generating - thus the better it is doing.

Also, an important point to remember **[click]** - if your jurisdiction was at 50 percent diversion under the old system, in most cases, your jurisdiction will remain at 50 percent under the new system—it is just measured in terms of per capita disposal now.

[next slide]

Each Jurisdiction is Unique

- Differing demographics and industrial bases within jurisdictions
- Impossible to compare targets and progress to other jurisdictions

6

Remember that each jurisdiction is unique! **[click]** Each one has its own 50 percent equivalent disposal target, different demographics and industrial bases.

You may be used to comparing your diversion rate with other jurisdictions in the region, but because the per-capita disposal calculation is unique to each jurisdiction, **[click]** it is impossible to compare targets and disposal rates.

Compliance Impacts of SB 1016

- Compliance remains unchanged
- Disposal number is a factor to consider, but does NOT determine compliance
- Evaluation focused on how jurisdictions are implementing their programs
- Technical assistance for struggling programs

7

SB 1016 does not change AB 939's 50 percent requirement—it just measures it differently.

[click] A jurisdiction's compliance is also the same under the new system as it was under the old system. Under both systems, the most important aspect of compliance is program implementation. However, the new system further emphasizes the importance of program implementation.

To evaluate compliance, the Board will look at a jurisdiction's per-capita disposal rates as an indicator of how well its programs are doing to keep or reduce disposal at or below a jurisdiction's unique 50% equivalent disposal target.

[click] But the numbers are simply one of several factors – as opposed to being the primary factor – that the Board uses to determine compliance.

[click] The priority of the Board is to evaluate that a jurisdiction is continuing to implement the programs it chose and is making progress in meeting its target.

If a jurisdiction is struggling to meet its 50 percent target, **[click]** the Board will provide increased technical assistance to help determine why that may be and work with them to make any necessary program modifications.

[next slide]

SB 1016 Recap What Stakeholders Asked For!

- Simplified, accurate and timely
- Maintains 50% requirement
- Emphasis on program implementation instead of number crunching
- Increase CIWMB staff field presence to provide technical assistance

8

SB 1016 was developed - in response to recommendations from you and the CIWMB – **[click]** to create a measurement system that is less complex, more accurate, and more timely than it has been in the past.

[click]

The shift to a per capita disposal system with **[click]** continuing emphasis on successful program implementation, **[click]** as well as an increase in technical assistance to jurisdictions, is the next step to improving waste management practices in California.

It creates a clearer picture of where we stand in our waste reduction efforts - but most importantly, SB 1016 allows us to better see where improvements are needed and to address those areas.

Contacts:

Kaoru Cruz, CIWMB
(916) 341-6249
kcruz@ciwmb.ca.gov

Keir Furey, CIWMB
(916) 341-6622
kfurey@ciwmb.ca.gov

Debra Kustic, CIWMB
(916) 341-6207
dkustic@ciwmb.ca.gov

9

I'm sure you have plenty of questions regarding the finer points of SB 1016 and the Board has a number of staff available to provide any additional information and expertise you might need regarding this important piece of legislation. **[click]** Please do not hesitate to contact them if you have any questions.

[Closing]

It is my hope that you have found this brief introduction to SB 1016 useful and informative. California is a global leader in environmental protection, and it is our work here at the State and Local levels that is so vital to that success.

We at the Board thank you for your efforts thus far, and we look forward to continued success working with you

Thank you very much for your time.

Tab 13

San Mateo County Community College District
 Legislatively Mandated Integrated Waste Management Program
 Summary of "Composting" Direct Costs Claimed by the District

Reimbursable Component - Diversion and Maintenance of Approved Level of Reduction				
Fiscal Year	Activity	Employee Classification	Reference	Salaries and Benefits Claimed
2003-04	Composting	Groundskeeper	Exhibit D, page 288	\$ 5,178.15
				<u>\$ 5,178.15</u>
2008-09 ↓	Composting	Groundskeeper	Exhibit D, page 309	\$ 6,875.52
	Composting	Groundskeeper	Exhibit D, page 309	\$ 5,636.16
	Composting	Lead Groundskeeper	Exhibit D, page 309	\$ 4,504.80
	Composting	Groundskeeper	Exhibit D, page 309	\$ 17,769.60
	Composting	Groundskeeper	Exhibit D, page 309	\$ 4,467.60
	Composting	Groundskeeper	Exhibit D, page 309	\$ 5,361.12
				<u>\$ 44,614.80</u>
2009-10 ↓	Composting	Groundskeeper	Exhibit D, page 314	\$ 5,636.16
	Composting	Groundskeeper	Exhibit D, page 314	\$ 17,870.40
	Composting	Lead Groundskeeper	Exhibit D, page 314	\$ 6,717.60
	Composting	Groundskeeper	Exhibit D, page 314	\$ 5,361.12
	Composting	Groundskeeper	Exhibit D, page 314	\$ 5,361.12
				<u>\$ 40,946.40</u>
2010-11 ↓	Composting	Groundskeeper	Exhibit D, page 320	\$ 1,518.63
	Composting	Groundskeeper	Exhibit D, page 320	\$ 4,810.12
	Composting	Groundskeeper	Exhibit D, page 320	\$ 1,444.52
	Composting	Groundskeeper	Exhibit D, page 320	\$ 1,450.34
				<u>\$ 9,223.61</u>
			<u>\$ 99,962.96</u>	

Tab 14



State Agency Waste Management: Annual Report Diversion Programs to Report

In each reporting year, state agencies must select which diversion programs to report, and describe how programs are implemented. This list of materials and program activities is offered to help state agencies prepare for the annual report.

Recycling

Recycling is the practice of collecting and diverting materials from the waste stream for remanufacturing into new products, such as recycled-content paper. The programs listed reflect this practice.

The annual report will ask you to identify the materials that are collected for recycling at your facility/facilities and provide details describing your recycling activities.

- > Beverage containers
- > Glass Plastics (#3-7)
- > Carpet
- > Cardboard
- > Newspaper
- > Office paper (white)
- > Office paper (mixed)
- > Confidential shredded paper
- > Copier/toner cartridges
- > Scrap metal
- > Wood waste
- > Textiles
- > Ash Sludge (sewage/industrial)
- > Tires
- > White goods
- > Construction materials/debris
- > Rendering
- > Other
- > None

Information About Hazardous Waste Materials

These following materials are deemed as hazardous, and cannot be disposed in a landfill. Proper handling is required and does not count as diversion. These hazardous materials are regulated by the California Department of Toxic Substances Control (DTSC). Please see the DTSC website for their disposal guidelines.

①

- > Universal Waste: Radios, stereo equipment, printers, VCR/DVD players, calculators, cell phones, telephones, answering machines, microwave ovens, cathode ray tubes, cathode ray glass, all types of batteries, lamps (compact fluorescent lightbulbs, commercial fluorescent lights), mercury containing equipment, non-empty aerosol cans (containing propane, butane pesticides), and other common electronic devices.
- > Electronic Waste: Common electronic devices that are identified as hazardous waste, such as computers and central processing units (CPU), laptops, monitors and televisions, etc.
- > Additional hazardous wastes should be properly managed: antifreeze, asbestos, paint, treated wood, used oil, etc.



Organics Recycling

In October of 2014 Governor Brown signed AB 1826 Chesbro (Chapter 727, Statutes of 2014), requiring businesses, including State Agencies, to recycle their organic waste on and after April 1, 2016, depending on the amount of organic waste they generate per week. This law also requires that on and after January 1, 2016, local jurisdictions across the state implement an organic waste recycling program to divert organic waste generated by businesses, including State Agencies that meet the progressive thresholds. Learn more about AB 1826 and Mandatory Commercial Organics Recycling.

Programs that increase diversion of organic materials from landfill disposal for beneficial uses such as compost, mulch, and energy production.

The annual report will ask you to identify the organic materials, how they are diverted by your facility/facilities, and provide details describing your organics recycling programs.

- > Xeriscaping (climate appropriate landscaping)
- > Grasscycling
- > Green Waste--On-site composting and mulching
- > Green Waste--Self-haul
- > Green Waste--Commercial pickup
- > Food scraps--On-site composting and mulching
- > Food scraps--Self-haul
- > Food scraps--Commercial pickup
- > Other

Material Exchange

Programs that promote the exchange and reuse of unwanted or surplus materials. The reuse of materials/products results in the conservation of energy, raw resources, landfill space, and the reduction of green house gas emissions, purchasing costs, and disposal costs.

The annual report will ask you to identify your agency/facility's efforts to donate or exchanges materials, supplies, equipment, etc., and provide details describing your material exchange activities.

- > Nonprofit/school donations
- > Internal property reutilizations
- > State surplus (accepted by DGS)
- > Used book exchange/buy backs
- > Employee supplies exchange
- > Other

(2)

Waste Prevention/Reuse

Programs in this section support (a) waste prevention: actions or choices that reduce waste, and prevent the generation of waste in the first place; and (b) reuse: using an object or material again, either for its original purpose or for a similar purpose, without significantly altering the physical form of the object or material.

The annual report will ask you to select the common waste prevention and reuse activities implemented at your facility/facilities, and provide details describing your waste prevention and reuse programs.

- >> Paper forms reduction—online forms
- >> Bulletin boards
- >> Remanufactured toner cartridges
- >> Retreaded/Recapped tires
- >> Washable/Reusable cups, service ware
- >> Reusable boxes
- >> Reusable pallets
- >> Reusable slip sheets
- >> Electronic document storage
- >> Intranet
- >> Reuse of office furniture, equipment & supplies
- >> Reuse of packing materials
- >> Reuse of construction/remodeling materials
- >> Double-sided copies
- >> Email vs. paper memos
- >> Food Donation
- >> Electric air hand-dryers
- >> Remanufactured equipment
- >> Rags made from waste cloth or reusable rags
- >> Preventative maintenance
- >> Used vehicle parts
- >> Used Tires
- >> Other
- >> None

Green Procurement

Programs that promote green purchasing practices, including the purchase of goods and materials that are made from recycled or less harmful ingredients such as, postconsumer recycled content copy paper or less toxic cleaning products. [View sample policies](#) and the [Department of General Services Buying Green website](#).

The annual report will ask you to identify how your agency is closing the recycling loop (such as buying post-consumer recycled content products), and provide details describing your procurement programs/policies and the types of green products your agency is procuring. [View SABRC Report](#)

- >> Recycled Content Product (RCP) procurement policy

(3)

- >> Environmentally Preferable Purchasing (EPP) procurement policy
- >> Staff procurement training regarding RCP/EPP practices
- >> RCP/EPP language included in procurement contracts for products and materials
- >> Other green procurement activities

Training and Education

Programs to reduce trash, re-use, recycle, compost, and to buy green products are more effective when employees are aware, involved and motivated. How does your agency train and educate employees, and non-employees (if applicable) regarding existing waste management and recycling programs?

The annual report will ask you to identify how your agency trains and educates employees, and non-employees (if applicable) regarding efforts to reduce waste, reuse, recycle, compost, and buy green products, and explain how you also educate your suppliers, customers, and/or your community about your efforts to reduce, reuse, recycle, compost, and buy recycled products.

- >> Web page (intranet or internet)
- >> Signage (signs, posters, including labels for recycling bins)
- >> Brochures, flyers, newsletters, publications, newspaper articles/ads
- >> Office recycling guide, fact sheets
- >> New employee package
- >> Outreach (internal/external) e.g. environmental fairs
- >> Seminars, workshops, special speakers
- >> Employee incentives, competitions/prizes
- >> Awards program
- >> Press releases
- >> Employee training
- >> Waste audits, waste evaluations/surveys
- >> Special recycling/reuse events
- >> Other

Please contact your CalRecycle local assistance representative for individual assistance.

Last updated: July 30, 2015

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>

Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199

Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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Tab 15



LINDA S. ADAMS
SECRETARY FOR ENVIRONMENTAL
PROTECTION

CALIFORNIA INTEGRATED WASTE MANAGEMENT BOARD



ARNOLD SCHWARZENEGGER
GOVERNOR

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ROSALIE MULÉ
RMULE@CIWMB.CA.GOV
(916) 341-6016



September 21, 2009

Paula Higashi
Executive Director
Commission on State Mandates
980 Ninth Street, Suite 300
Sacramento, CA 95864

Re: **Development Of Revised Statewide Cost Estimate**
Request to Amend Parameters and Guidelines
Integrated Waste Management Board 05-PGA-16
Public Resources Code Sections 40148, 40196.3, 42920-42928
Public Contract Code Sections 12167 and 12167.1
Statutes 1999, Chapter 764; Statutes 1992, Chapter 1116
State Agency Model Integrated Waste Management Plan (February 2000)

Dear Ms. Higashi:

You have requested a "revised estimate of avoided disposal costs and sales of recyclable materials, based on the information reported to the CIWMB by the 45 claimant districts" for use in developing an accurate revised statewide cost estimate. Compiling this information required a significant effort on the part of a number of our staff and I wanted to express our appreciation for the additional time you have allowed us to respond.

Enclosed you will find summary spreadsheets containing information on each district to the extent it was available for the years involved with this claim. These summary sheets were built from a number of other spreadsheets detailing disposal reduction amounts for waste, and recovered materials by types, such as glass, paper, etc. I have only enclosed the summary sheets in hard copy due to the large amount of paper involved and the inability to fit much of the information on one page at a time. I will be separately e-mailing those documents to you so that your staff may review them in a more readily useable format. For those parties that are also receiving a copy of this letter, if you would like me to e-mail these additional documents to you, please send your e-mail address with a request to me at eblock@ciwmb.ca.gov.

There are several things I must note about the enclosed information. We could not provide information about the years 1999 and 2000 because plans were first coming in during that period and community colleges were not yet reporting their results. Starting in 2001, the data is based on a calendar year, not a fiscal year, as that is the way in which the information was reported to us. We have not provided 2008 data as we have not received and reviewed all of that information yet. Districts do not report their reduced disposal costs or sales of recyclable materials per se, they report their reduction in disposal and the amounts of recyclable materials they have recovered. We then took that data and used average estimated rates for disposal costs and sale of recyclable commodities for the years involved to develop monetary estimates.

Finally, you will notice that despite some significant offsets and available revenue, some community college districts still show a cost for implementation. I want to make clear that it is the CIWMB's position that these claim amounts are still inaccurate – the amounts claimed far exceed

September 21, 2009
Paula Higashi
Page 2

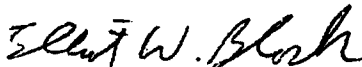
reasonable costs for the programs implemented, particularly when compared to other similar costs from other claimants. While the CIWMB understands that a more detailed level of claim review will occur at a later date, we still believe that the Commission should not include claims that are inaccurate on their face in the calculations of estimated statewide costs.

Once you have had a chance to review this information, you will see that most of the claimants have neglected to provide information to you on offsets and revenues that they reported to us as part of their annual reports. As we have previously indicated, we believe once these numbers are factored in, and other inaccuracies are corrected – the claimants will in fact be owed nothing from the state because the programs that they were required to institute saved them money, rather than costing money.

I realize there is a lot of detail in the information provided and e-mailed separately. Please feel free to let me know if you would like to meet with our staff to obtain any additional information or explanations on how this data was derived. I can be reached at 916-341-6080 if you would like to make arrangements to discuss this further. Thank you for your consideration.

I certify, under penalty of perjury, that I am an authorized representative of the California Integrated Waste Management Board and that the statements made in this document are true and correct to the best of my personal knowledge and belief.

Executed this 21st day of September, 2009 in Sacramento, California, by:



Elliot Block
Chief Counsel
California Integrated Waste Management Board

(2)

PROOF OF SERVICE

Development Of Revised Statewide Cost Estimate
Integrated Waste Management Board 05-PGA-16

I, the undersigned, declare as follows:

I am employed in the County of Sacramento, State of California, I am 18 years of age or older and not a party to the within-entitled cause; my business address is 1001 I Street, 23rd floor, Sacramento, California, 95814.

On September 21, 2009, I served the attached Letter With Enclosures Regarding The Development Of Revised Statewide Cost Estimate to the Commission on State Mandates and by placing a true copy thereof to the Commission and to all of those listed on the attached mailing list enclosed in a sealed envelope with postage thereon fully prepaid in the U. S. Mail at Sacramento, California, in the normal pickup location at 1001 I Street, 23rd floor, for Interagency Mail Service, addressed as follows:

I declare under penalty of perjury under the laws of the State of California that the foregoing is true and correct, and that this declaration was executed on September 21, 2009 at Sacramento, California.

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Clovis, CA 93611-0599

District / College	Total claimed - (offsets + avoided disposal) for 2001	Total claimed - (offsets + avoided disposal) for 2002	Total claimed - (offsets + avoided disposal) for 2003	Total claimed - (offsets + avoided disposal) for 2004	Total claimed - (offsets + avoided disposal) for 2005	Total claimed - (offsets + avoided disposal) for 2006	Total claimed - (offsets + avoided disposal) for 2007	Grand Total For All Years
Contra Costa College								
Diablo Valley College								
Los Medanos College								
	\$ (9,721.43)	\$ (17,093.76)	\$ (21,268.27)	\$ (34,617.79)	\$ (38,088.70)	\$ (44,388.20)	\$ (93,161.02)	\$ (258,339.18)
El Camino CCD								
El Camino College								
Compton Community Educational Center								
	\$ 31,005.91	\$ 14,677.70	\$ 3,983.50	\$ 13,877.75	\$ (46,510.53)	\$ 8,980.07	\$ (8,815.19)	\$ 17,199.21
Foothill-DeAnza CCD								
DeAnza College								
Foothill College								
	\$ (76,543.42)	\$ (314,355.47)	\$ (108,315.26)	\$ (110,536.86)	\$ (236,092.97)	\$ (181,090.89)	\$ (153,776.91)	\$ (1,180,711.77)
Gavilan Joint CCD								
Gavilan College								
	\$ 63,323.67	\$ 62,091.56	\$ 36,358.77	\$ 45,610.46	\$ 43,765.48	\$ (408,713.79)	\$ 38,836.07	\$ (118,727.79)
Glendale CCD								
Glendale Community College								
	\$ (34,513.22)	\$ 18,688.38	\$ 72,574.80	\$ 46,948.46	\$ 56,408.12	\$ 54,814.00	\$ 80,453.34	\$ 295,373.88
Grossmont-Cuyamaca CCD								
Cuyamaca College								
Grossmont College								
	\$ (137,664.73)	\$ 39,437.16	\$ 39,263.89	\$ (115,710.42)	\$ (721,030.27)	\$ 116,609.81	\$ (597.11)	\$ (779,691.67)
Hartnell CCD								
Hartnell Community College								
	\$ 30,209.01	\$ 43,437.20	\$ 18,598.88	\$ (12,568.36)	\$ 5,597.45	\$ (20,014.70)	\$ (84,752.35)	\$ (19,492.87)

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District / College	Total claimed - (offsets + avoided disposal) for 2001	Total claimed - (offsets + avoided disposal) for 2002	Total claimed - (offsets + avoided disposal) for 2003	Total claimed - (offsets + avoided disposal) for 2004	Total claimed - (offsets + avoided disposal) for 2005	Total claimed - (offsets + avoided disposal) for 2006	Total claimed - (offsets + avoided disposal) for 2007	Grand Total For All Years
Lassen CCD								
Lassen College								
	\$ (10,880.06)	\$ (15,900.70)	\$ (9,691.47)	\$ (15,708.67)	\$ (13,755.67)	\$ (18,911.66)	\$ (23,146.91)	\$ (107,995.14)
Long Beach CCD								
Long Beach City College								
	\$ 11,682.69	\$ 16,676.15	\$ 12,275.70	\$ (101,090.71)	\$ 10,735.82	\$ (16,139.13)	\$ (10,663.06)	\$ (76,522.54)
Los Rios CCD								
American River College								
Cosumnes River College								
Folsom Lake College								
Sacramento City College								
	\$ (32,892.88)	\$ (93,854.42)	\$ (66,912.90)	\$ (96,455.32)	\$ (1,231,937.81)	\$ (19,344.10)	\$ (37,187.40)	\$ (1,578,584.82)
Marin CCD								
College of Marin								
	\$ (13,631.22)	\$ (10,468.62)	\$ (1,086.09)	\$ 8,419.85	\$ 9,879.65	\$ 4,744.82	\$ (19,837.14)	\$ (21,978.75)
Merced CCD								
Merced College								
	\$ (208,871.37)	\$ 12,812.47	\$ 15,089.74	\$ 6,851.73	\$ 4,494.98	\$ 35,310.27	\$ 34,030.21	\$ (100,281.96)
MiraCosta CCD								
MiraCosta College								
	\$ (7,547.86)	\$ (10,795.92)	\$ (38,401.45)	\$ (16,505.89)	\$ (55,895.14)	\$ (77,153.72)	\$ (41,286.71)	\$ (247,586.68)
Monterey CCD								
Monterey Peninsula College								
	\$ (12,928.87)	\$ (18,782.43)	\$ (20,194.80)	\$ (28,059.36)	\$ (25,043.13)	\$ (29,633.94)	\$ (18,153.85)	\$ (152,796.37)

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District / College	Total claimed - (offsets + avoided disposal) for 2001	Total claimed - (offsets + avoided disposal) for 2002	Total claimed - (offsets + avoided disposal) for 2003	Total claimed - (offsets + avoided disposal) for 2004	Total claimed - (offsets + avoided disposal) for 2005	Total claimed - (offsets + avoided disposal) for 2006	Total claimed - (offsets + avoided disposal) for 2007	Grand Total For All Years
Mt. San Antonio CCD								
Mt. San Antonio College								
	\$ 3,452.14	\$ (22,145.81)	\$ 5,517.39	\$ (8,624.39)	\$ 23,867.20	\$ 38,421.14	\$ 34,257.98	\$ 74,745.65
North Orange Cty CCD								
Cypress College								
Fullerton College								
	\$ (3,105.41)	\$ (80,224.30)	\$ (129,370.31)	\$ (134,735.18)	\$ (193,425.60)	\$ (249,952.05)	\$ (34,409.44)	\$ (825,222.29)
Palo Verde CCD								
Palo Verde College								
	\$ 71,930.00	\$ 58,605.46	\$ 56,129.09	\$ 59,374.79	\$ 65,689.95	\$ 63,553.71	\$ 26,730.81	\$ 402,013.80
Palomar CCD								
Palomar College								
	\$ 65,958.21	\$ 72,504.57	\$ 101,216.85	\$ 58,994.82	\$ 40,096.59	\$ 40,897.25	\$ 65,760.78	\$ 445,429.07
Pasadena CCD								
Pasadena City College								
	\$ 164,564.73	\$ 238,657.67	\$ 256,456.32	\$ 235,830.32	\$ 245,767.58	\$ 14,930.51	\$ 270,023.24	\$ 1,426,230.37
Rancho Santiago CCD								
Santa Ana College								
	\$ 58,373.70	\$ 49,973.24	\$ 54,125.17	\$ 115,919.38	\$ 67,374.86	\$ 141,308.96	\$ 60,312.53	\$ 547,387.84
Santiago Canyon College								
Redwoods CCD								
College of the Redwoods								
	\$ (2,801.78)	\$ 31,802.33	\$ 33,184.43	\$ 33,788.47	\$ 31,796.19	\$ 6,146.67	\$ (79,700.05)	\$ 54,216.27
San Bernardino CCD								
Crafton Hills College								

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District / College	Total claimed - (offsets + avoided disposal) for 2001	Total claimed - (offsets + avoided disposal) for 2002	Total claimed - (offsets + avoided disposal) for 2003	Total claimed - (offsets + avoided disposal) for 2004	Total claimed - (offsets + avoided disposal) for 2005	Total claimed - (offsets + avoided disposal) for 2006	Total claimed - (offsets + avoided disposal) for 2007	Grand Total For All Years
San Bernardino Valley College	\$ (3,452.57)	\$ (10,621.38)	\$ (28,228.29)	\$ (19,861.75)	\$ (239,409.28)	\$ (322,864.10)	\$ (995,388.02)	\$ (1,619,825.40)
San Joaquin Delta CCD								
San Joaquin Delta College	\$ (22,828.64)	\$ (16,462.40)	\$ (28,689.47)	\$ (38,053.60)	\$ (42,871.30)	\$ (38,021.93)	\$ 19,183.93	\$ (167,743.42)
San Jose CCD								
Evergreen Valley College								
San Jose City College	\$ (10,767.02)	\$ 191,233.96	\$ 238,555.16	\$ 256,890.84	\$ 286,824.48	\$ 192,184.29	\$ 374,162.79	\$ 1,529,084.50
San Luis Obispo CCD								
Cuesta College	\$ (23,187.77)	\$ (17,819.63)	\$ (19,530.76)	\$ (18,509.76)	\$ (20,925.33)	\$ 37,492.56	\$ 38,224.33	\$ (24,256.35)
San Mateo Co CCD								
College of San Mateo								
Skyline College	\$ (29,194.91)	\$ (9,486.68)	\$ (11,855.60)	\$ (128,527.81)	\$ (4,882.60)	\$ (97,026.52)	\$ (89,080.30)	\$ (370,054.41)
Santa Clarita CCD								
College of the Canyons	\$ (10,541.53)	\$ (14,971.73)	\$ (23,555.53)	\$ (27,139.81)	\$ (31,272.84)	\$ (40,175.65)	\$ (52,109.34)	\$ (199,766.43)
Santa Monica CCD								
Santa Monica College	\$ (970,517.06)	\$ (24,520.06)	\$ (128,695.11)	\$ (270,723.06)	\$ (205,658.62)	\$ (400,814.98)	\$ (185,388.10)	\$ (2,186,316.99)
Shasta Tehama CCD								
Shasta College	\$ (8,132.25)	\$ (21,651.17)	\$ (15,267.68)	\$ (66,984.34)	\$ (25,203.34)	\$ (8,982.40)	\$ (17,649.48)	\$ (163,870.65)

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District / College	Total claimed - (offsets + avoided disposal) for 2001	Total claimed - (offsets + avoided disposal) for 2002	Total claimed - (offsets + avoided disposal) for 2003	Total claimed - (offsets + avoided disposal) for 2004	Total claimed - (offsets + avoided disposal) for 2005	Total claimed - (offsets + avoided disposal) for 2006	Total claimed - (offsets + avoided disposal) for 2007	Grand Total For All Years
	\$ (105,973.59)	\$ (91,365.78)	\$ (106,050.59)	\$ (96,710.98)	\$ (39,130.58)	\$ (123,975.15)	\$ (117,158.48)	\$ (680,365.15)
Yuba CCD								
Yuba College								
	\$ (12,880.59)	\$ (21,586.25)	\$ (21,248.02)	\$ (41,669.46)	\$ (182,486.12)	\$ (56,694.98)	\$ (26,149.84)	\$ (362,715.27)
GRAND TOTAL	\$ (1,454,769.47)	\$ (109,573.99)	\$ 207,280.89	\$ (509,534.59)	\$ (2,397,305.81)	\$ (1,700,533.15)	\$ (1,514,132.40)	\$ (7,478,568.53)

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District / College	Avoided Cost 2001	Avoided Cost 2002	Avoided Cost 2003	Avoided Cost 2004	Avoided Cost 2005	Avoided Cost 2006	Avoided Cost 2007	Grand Total For All Years
Landfill cost per ton	\$ 36.39	\$ 36.17	\$ 36.83	\$ 38.42	\$ 39.00	\$ 46.00	\$ 49.00	
Allan Hancock CCD	\$ 12,898.44	\$ 58,686.19	\$ 15,678.90	\$ 19,224.60	\$ 34,251.75	\$ 23,809.60	\$ 46,574.99	
Allan Hancock College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 12,898.44	\$ 58,686.19	\$ 15,678.90	\$ 19,224.60	\$ 34,251.75	\$ 23,809.60	\$ 46,574.99	\$ 211,124.46
Butte CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Butte College	\$ 140,510.89	\$ 39,841.26	\$ 40,434.55	\$ 42,795.27	\$ 43,669.47	\$ 50,620.70	\$ 53,343.85	
	\$ 140,510.89	\$ 39,841.26	\$ 40,434.55	\$ 42,795.27	\$ 43,669.47	\$ 50,620.70	\$ 53,343.85	\$ 411,215.98
Cabrillo CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cabrillo College	\$ 7,433.75	\$ 8,477.52	\$ 15,803.75	\$ 9,953.09	\$ 9,086.22	\$ 11,676.64	\$ 12,300.96	
	\$ 7,433.75	\$ 8,477.52	\$ 15,803.75	\$ 9,953.09	\$ 9,086.22	\$ 11,676.64	\$ 12,300.96	\$ 74,731.93
Chabot-Las Positas CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Chabot College	\$ 15,935.18	\$ 15,412.04	\$ 16,278.86	\$ 16,336.18	\$ 14,594.19	\$ 24,228.20	\$ 56,415.17	
Las Positas College	\$ 4,570.58	\$ 4,864.87	\$ 6,062.22	\$ 7,380.48	\$ 5,100.42	\$ 18,082.60	\$ 7,608.97	
	\$ 20,505.77	\$ 20,276.90	\$ 22,341.08	\$ 23,716.67	\$ 19,694.61	\$ 42,310.80	\$ 64,024.14	\$ 212,869.96
Citrus CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Citrus College	\$ 77,880.02	\$ 43,047.73	\$ 38,148.88	\$ 17,523.78	\$ 23,800.18	\$ 175,911.77	\$ 150,622.33	
	\$ 77,880.02	\$ 43,047.73	\$ 38,148.88	\$ 17,523.78	\$ 23,800.18	\$ 175,911.77	\$ 150,622.33	\$ 526,934.69
Coast CCD	\$ 3,042.20	\$ 3,616.64	\$ 3,347.11	\$ 5,758.77	\$ 7,845.36	\$ 5,196.71	\$ 6,346.58	
Coastline Community College	\$ 3,640.46	\$ 3,657.04	\$ 5,851.55	\$ 5,185.05	\$ 8,134.50	\$ 13,262.49	\$ 6,673.21	
Golden West College	\$ 16,646.02	\$ 17,077.38	\$ 21,101.90	\$ 40,968.67	\$ 28,081.95	\$ 84,803.21	\$ 34,882.86	
Orange Coast College	\$ 54,714.91	\$ 27,944.44	\$ 41,899.10	\$ 54,368.14	\$ 46,801.17	\$ 77,922.16	\$ 187,207.44	
	\$ 78,043.60	\$ 52,295.49	\$ 72,199.65	\$ 106,280.63	\$ 90,862.98	\$ 181,184.57	\$ 235,110.09	\$ 815,977.01
Sequoias CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
College of the Sequoias	\$ 11,390.07	\$ 12,326.74	\$ 12,503.79	\$ 12,774.65	\$ 16,048.50	\$ 18,763.40	\$ 19,835.20	
	\$ 11,390.07	\$ 12,326.74	\$ 12,503.79	\$ 12,774.65	\$ 16,048.50	\$ 18,763.40	\$ 19,835.20	\$ 103,642.34
Contra Costa CCD	\$ 462.15	\$ 453.93	\$ 750.96	\$ 593.59	\$ 649.35	\$ 616.40	\$ 618.63	
Contra Costa College	\$ 2,216.15	\$ 3,121.47	\$ 3,319.86	\$ 5,755.32	\$ 5,495.10	\$ 6,517.74	\$ 21,320.39	
Diablo Valley College	\$ 4,779.10	\$ 6,584.75	\$ 7,775.55	\$ 9,545.45	\$ 8,788.65	\$ 8,864.20	\$ 34,707.68	

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District / College	Avoided Cost 2001	Avoided Cost 2002	Avoided Cost 2003	Avoided Cost 2004	Avoided Cost 2005	Avoided Cost 2006	Avoided Cost 2007	Grand Total For All Years
Landfill cost per ton	\$ 36.39	\$ 36.17	\$ 36.83	\$ 38.42	\$ 39.00	\$ 46.00	\$ 49.00	
Los Medanos College	\$ 2,241.62	\$ 3,023.81	\$ 3,577.11	\$ 6,045.39	\$ 5,967.00	\$ 5,416.50	\$ 23,793.91	
	\$ 9,699.03	\$ 13,183.97	\$ 15,423.48	\$ 21,939.74	\$ 20,900.10	\$ 21,414.84	\$ 80,440.61	\$ 183,001.76
El Camino CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
El Camino College	\$ 9,026.18	\$ 14,298.00	\$ 68,860.68	\$ 30,109.75	\$ 81,400.41	\$ 45,523.90	\$ 58,023.60	
Compton Community Educational Center	\$ -	\$ 12,205.93	\$ 18,442.99	\$ -	\$ 5,296.20	\$ 6,459.92	\$ 4,975.95	
	\$ 9,026.18	\$ 26,503.93	\$ 87,303.67	\$ 30,109.75	\$ 86,696.61	\$ 51,983.82	\$ 62,999.55	\$ 354,623.51
Foothill-DeAnza CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
DeAnza College	\$ 32,354.35	\$ 53,028.84	\$ 60,438.03	\$ 54,560.24	\$ 29,246.10	\$ 46,469.20	\$ 34,848.80	
Foothill College	\$ 29,888.93	\$ 239,980.72	\$ 21,240.23	\$ 25,622.30	\$ 177,391.50	\$ 96,991.00	\$ 48,637.40	
	\$ 62,243.28	\$ 293,009.55	\$ 81,678.26	\$ 80,182.54	\$ 206,637.60	\$ 143,460.20	\$ 83,486.20	\$ 950,697.63
Gavilan Joint CCD	\$ 4,395.91	\$ 962.12	\$ 22,934.04	\$ 9,977.67	\$ 13,724.10	\$ 462,088.40	\$ 12,725.30	
Gavilan College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 4,395.91	\$ 962.12	\$ 22,934.04	\$ 9,977.67	\$ 13,724.10	\$ 462,088.40	\$ 12,725.30	\$ 526,807.55
Glendale CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Glendale Community College	\$ 67,633.54	\$ 24,092.11	\$ 20,052.83	\$ 18,820.04	\$ 19,254.69	\$ 20,434.58	\$ 24,842.51	
	\$ 67,633.54	\$ 24,092.11	\$ 20,052.83	\$ 18,820.04	\$ 19,254.69	\$ 20,434.58	\$ 24,842.51	\$ 195,130.30
Grossmont-Cuyamaca CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cuyamaca College	\$ 8,082.58	\$ 9,992.69	\$ 9,189.82	\$ 44,981.75	\$ 51,054.08	\$ 14,811.08	\$ 15,052.31	
Grossmont College	\$ 179,799.35	\$ 14,593.87	\$ 16,097.29	\$ 138,480.66	\$ 770,299.14	\$ 18,147.46	\$ 69,446.72	
	\$ 187,881.93	\$ 24,586.56	\$ 25,287.11	\$ 183,462.42	\$ 821,353.22	\$ 32,958.54	\$ 84,499.03	\$ 1,360,028.81
Hartnell CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Hartnell Community College	\$ 9,850.77	\$ 11,350.51	\$ 11,983.01	\$ 30,470.90	\$ 13,861.77	\$ 15,832.28	\$ 81,052.86	
	\$ 9,850.77	\$ 11,350.51	\$ 11,983.01	\$ 30,470.90	\$ 13,861.77	\$ 15,832.28	\$ 81,052.86	\$ 174,402.10
Lassen CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Lassen College	\$ 12,649.89	\$ 13,968.85	\$ 9,951.47	\$ 13,079.32	\$ 11,591.97	\$ 14,887.90	\$ 14,577.99	
	\$ 12,649.89	\$ 13,968.85	\$ 9,951.47	\$ 13,079.32	\$ 11,591.97	\$ 14,887.90	\$ 14,577.99	\$ 90,707.39



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District / College	Avoided Cost 2001	Avoided Cost 2002	Avoided Cost 2003	Avoided Cost 2004	Avoided Cost 2005	Avoided Cost 2006	Avoided Cost 2007	Grand Total For All Years
Landfill cost per ton	\$ 36.39	\$ 36.17	\$ 36.83	\$ 38.42	\$ 39.00	\$ 46.00	\$ 49.00	
Long Beach CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Long Beach City College	\$ 8,442.48	\$ 11,914.40	\$ 12,142.85	\$ 190,270.06	\$ 15,359.76	\$ 28,050.80	\$ 17,461.64	
	\$ 8,442.48	\$ 11,914.40	\$ 12,142.85	\$ 190,270.06	\$ 15,359.76	\$ 28,050.80	\$ 17,461.64	\$ 283,641.98
Los Rios CCD	\$ 1,676.12	\$ 2,536.78	\$ 2,386.47	\$ 2,548.01	\$ 3,563.43	\$ 3,013.55	\$ 3,358.80	
American River College	\$ 10,192.11	\$ 16,360.41	\$ 20,682.99	\$ 24,871.96	\$ 24,963.51	\$ 29,823.64	\$ 32,529.14	
Cosumnes River College	\$ 4,919.93	\$ 39,787.40	\$ 7,275.55	\$ 7,805.60	\$ 79,703.52	\$ 31,698.60	\$ 21,073.43	
Folsom Lake College	\$ -	\$ -	\$ -	\$ -	\$ 1,107,929.20	\$ 3,039.68	\$ 3,390.95	
Sacramento City College	\$ 2,867.17	\$ 11,460.46	\$ 10,382.75	\$ 12,514.55	\$ 13,676.52	\$ 15,381.94	\$ 16,503.20	
	\$ 19,655.33	\$ 70,145.06	\$ 40,727.76	\$ 47,740.12	\$ 1,229,836.18	\$ 82,957.41	\$ 76,855.52	\$ 1,567,917.37
Marin CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
College of Marin	\$ 6,328.95	\$ 8,319.10	\$ 6,279.15	\$ 6,689.31	\$ 6,134.31	\$ 8,623.62	\$ 7,396.06	
	\$ 6,328.95	\$ 8,319.10	\$ 6,279.15	\$ 6,689.31	\$ 6,134.31	\$ 8,623.62	\$ 7,396.06	\$ 49,770.49
Merced CCD	\$ 96,369.45	\$ 479.61	\$ -	\$ -	\$ -	\$ -	\$ -	
Merced College	\$ 93,531.03	\$ 20,609.67	\$ 23,141.03	\$ 36,825.19	\$ 45,099.21	\$ 43,589.60	\$ 46,244.24	
	\$ 189,900.49	\$ 21,089.28	\$ 23,141.03	\$ 36,825.19	\$ 45,099.21	\$ 43,589.60	\$ 46,244.24	\$ 405,889.03
MiraCosta CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
MiraCosta College	\$ 4,475.97	\$ 7,197.83	\$ 30,858.02	\$ 15,185.89	\$ 53,120.26	\$ 71,094.70	\$ 53,322.63	
	\$ 4,475.97	\$ 7,197.83	\$ 30,858.02	\$ 15,185.89	\$ 53,120.26	\$ 71,094.70	\$ 53,322.63	\$ 235,255.30
Monterey CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Monterey Peninsula College	\$ 4,995.62	\$ 7,797.53	\$ 7,418.67	\$ 13,562.26	\$ 10,310.43	\$ 11,389.60	\$ 12,558.70	
	\$ 4,995.62	\$ 7,797.53	\$ 7,418.67	\$ 13,562.26	\$ 10,310.43	\$ 11,389.60	\$ 12,558.70	\$ 68,032.80
Mt. San Antonio CCD	\$ 14,546.17	\$ 18,580.17	\$ 19,429.67	\$ 29,518.85	\$ 27,925.56	\$ 37,847.42	\$ 38,030.37	
Mt. San Antonio College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 14,546.17	\$ 18,580.17	\$ 19,429.67	\$ 29,518.85	\$ 27,925.56	\$ 37,847.42	\$ 38,030.37	\$ 185,878.21
North Orange Cty CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cypress College	\$ 1,146.29	\$ 13,146.71	\$ 15,485.91	\$ 25,016.80	\$ 43,624.62	\$ 28,653.40	\$ 33,754.63	

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District / College	Avoided Cost 2001	Avoided Cost 2002	Avoided Cost 2003	Avoided Cost 2004	Avoided Cost 2005	Avoided Cost 2006	Avoided Cost 2007	Grand Total For All Years
Landfill cost per ton	\$ 36.39	\$ 36.17	\$ 36.83	\$ 38.42	\$ 39.00	\$ 46.00	\$ 49.00	
Fullerton College	\$ 280.57	\$ 17,914.75	\$ 55,345.66	\$ 56,346.89	\$ 58,599.18	\$ 191,717.10	\$ 2,914.32	
	\$ 1,426.85	\$ 31,061.46	\$ 70,831.57	\$ 81,363.69	\$ 102,223.80	\$ 220,370.50	\$ 36,668.95	\$ 543,946.81
Palo Verde CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Palo Verde College	\$ -	\$ 2,188.29	\$ 2,265.05	\$ 1,085.37	\$ 6,405.75	\$ 5,014.00	\$ -	
	\$ -	\$ 2,188.29	\$ 2,265.05	\$ 1,085.37	\$ 6,405.75	\$ 5,014.00	\$ 6,529.25	\$ 23,487.70
Palomar CCD	\$ 10,892.07	\$ 19,027.73	\$ 12,101.97	\$ 27,658.37	\$ 60,461.47	\$ 26,242.26	\$ -	
Palomar College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,766.86	
	\$ 10,892.07	\$ 19,027.73	\$ 12,101.97	\$ 27,658.37	\$ 60,461.47	\$ 26,242.26	\$ 30,766.86	\$ 187,150.73
Pasadena CCD	\$ 5,775.09	\$ 8,005.51	\$ 13,507.40	\$ 28,267.13	\$ 29,476.67	\$ 206,035.01	\$ -	
Pasadena City College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,677.93	
	\$ 5,775.09	\$ 8,005.51	\$ 13,507.40	\$ 28,267.13	\$ 29,476.67	\$ 206,035.01	\$ 23,677.93	\$ 314,744.74
Rancho Santiago CCD	\$ 1,893.19	\$ 2,300.05	\$ 2,145.35	\$ 3,369.82	\$ 1,857.57	\$ 1,426.00	\$ -	
Santa Ana College	\$ 1,183.04	\$ 14,755.19	\$ 12,746.86	\$ 22,414.19	\$ 28,720.81	\$ 28,541.62	\$ 1,567.36	
	\$ 3,076.23	\$ 17,055.24	\$ 14,892.21	\$ 25,784.01	\$ 30,578.38	\$ 29,967.62	\$ 31,082.66	\$ 154,003.71
Santiago Canyon College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Redwoods CCD	\$ 786.02	\$ 1,150.21	\$ 2,781.25	\$ 4,308.80	\$ 4,621.11	\$ 7,326.42	\$ -	
College of the Redwoods	\$ 42,561.02	\$ 13,087.03	\$ 10,123.50	\$ 10,595.20	\$ 8,517.17	\$ 9,900.12	\$ 14,085.05	
	\$ 43,347.04	\$ 14,237.24	\$ 12,904.75	\$ 14,904.00	\$ 13,138.28	\$ 17,226.54	\$ 20,711.81	\$ 150,554.71
San Bernardino CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Crafton Hills College	\$ 22,434.44	\$ 23,394.76	\$ 24,270.97	\$ 25,464.78	\$ 25,454.91	\$ 18,739.02	\$ -	
San Bernardino Valley College	\$ 13,908.26	\$ 19,076.06	\$ 35,538.74	\$ 18,776.62	\$ 241,390.11	\$ 344,128.30	\$ 29,902.25	
	\$ 36,342.69	\$ 42,470.81	\$ 59,809.71	\$ 44,241.40	\$ 266,845.02	\$ 362,867.32	\$ 990,051.37	\$ 1,832,530.58
San Joaquin Delta CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
San Joaquin Delta College	\$ 16,534.09	\$ 11,376.15	\$ 21,616.78	\$ 24,257.00	\$ 32,345.00	\$ 28,926.36	\$ -	
	\$ 16,534.09	\$ 11,376.15	\$ 21,616.78	\$ 24,257.00	\$ 32,345.00	\$ 28,926.36	\$ 33,623.31	\$ 168,678.70
San Jose CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

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District / College	Avoided Cost 2001	Avoided Cost 2002	Avoided Cost 2003	Avoided Cost 2004	Avoided Cost 2005	Avoided Cost 2006	Avoided Cost 2007	Grand Total For All Years
Landfill cost per ton	\$ 36.39	\$ 36.17	\$ 36.83	\$ 38.42	\$ 39.00	\$ 46.00	\$ 49.00	
Evergreen Valley College	\$ 9,446.84	\$ 31,721.81	\$ 28,128.99	\$ 29,191.29	\$ 34,148.36	\$ 34,656.08	\$ 30,805.86	
San Jose City College	\$ 10,041.82	\$ 16,153.16	\$ 8,399.93	\$ 19,877.85	\$ 10,347.64	\$ 166,758.97	\$ 16,725.42	
	\$ 19,488.66	\$ 47,874.97	\$ 36,528.91	\$ 49,069.14	\$ 44,496.00	\$ 201,415.05	\$ 47,531.27	\$ 446,404.01
San Luis Obispo CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cuesta College	\$ 14,154.84	\$ 13,404.96	\$ 16,676.26	\$ 13,242.22	\$ 14,828.00	\$ 17,394.90	\$ 23,889.46	
	\$ 14,154.84	\$ 13,404.96	\$ 16,676.26	\$ 13,242.22	\$ 14,828.00	\$ 17,394.90	\$ 23,889.46	\$ 113,590.63
San Mateo Co CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
College of San Mateo	\$ 6,096.78	\$ 17,866.89	\$ 21,602.38	\$ 139,365.09	\$ 19,560.84	\$ 29,220.67	\$ 22,601.25	
Skyline College	\$ 13,068.09	\$ 10,780.47	\$ 10,726.37	\$ 12,508.13	\$ 12,074.40	\$ 57,144.47	\$ 49,543.02	
	\$ 19,164.87	\$ 28,647.36	\$ 32,328.75	\$ 151,873.22	\$ 31,635.24	\$ 86,365.14	\$ 72,144.27	\$ 422,158.85
Santa Clarita CCD	\$ 10,471.22	\$ 11,556.32	\$ 16,774.22	\$ 17,932.54	\$ 19,513.65	\$ 25,042.40	\$ 29,694.00	
College of the Canyons	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 10,471.22	\$ 11,556.32	\$ 16,774.22	\$ 17,932.54	\$ 19,513.65	\$ 25,042.40	\$ 29,694.00	\$ 130,984.35
Santa Monica CCD	\$ 994,431.35	\$ 97,145.39	\$ 217,496.99	\$ 346,715.14	\$ 290,473.17	\$ 488,949.64	\$ 327,850.18	
Santa Monica College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 994,431.35	\$ 97,145.39	\$ 217,496.99	\$ 346,715.14	\$ 290,473.17	\$ 488,949.64	\$ 327,850.18	\$ 2,763,061.86
Shasta Tehama CCD	\$ 5,074.95	\$ 17,259.96	\$ 7,966.70	\$ 57,606.60	\$ 15,253.68	\$ 19,997.86	\$ 18,083.25	
Shasta College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 5,074.95	\$ 17,259.96	\$ 7,966.70	\$ 57,606.60	\$ 15,253.68	\$ 19,997.86	\$ 18,083.25	\$ 141,243.00
Sierra Joint CCD	\$ 7,441.76	\$ 10,422.39	\$ 14,958.87	\$ 20,504.75	\$ 21,989.37	\$ 26,471.16	\$ 28,738.50	
Sierra College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 7,441.76	\$ 10,422.39	\$ 14,958.87	\$ 20,504.75	\$ 21,989.37	\$ 26,471.16	\$ 28,738.50	\$ 130,526.80
Siskiyou CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
College of the Siskiyou	\$ 7,202.67	\$ 17,743.56	\$ 5,516.40	\$ 17,513.37	\$ 15,415.53	\$ 16,526.42	\$ 16,452.24	
	\$ 7,202.67	\$ 17,743.56	\$ 5,516.40	\$ 17,513.37	\$ 15,415.53	\$ 16,526.42	\$ 16,452.24	\$ 96,370.19
Solano Co CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	



(7)

District / College	Avoided Cost 2001	Avoided Cost 2002	Avoided Cost 2003	Avoided Cost 2004	Avoided Cost 2005	Avoided Cost 2006	Avoided Cost 2007	Grand Total For All Years
Landfill cost per ton	\$ 36.39	\$ 36.17	\$ 36.83	\$ 38.42	\$ 39.00	\$ 46.00	\$ 49.00	
Solano Community College	\$ 27,769.21	\$ 149,566.57	\$ 30,519.92	\$ 35,637.85	\$ 32,687.30	\$ 35,202.42	\$ 38,327.75	
	\$ 27,769.21	\$ 149,566.57	\$ 30,519.92	\$ 35,637.85	\$ 32,687.30	\$ 35,202.42	\$ 38,327.75	\$ 349,711.02
State Center CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fresno City College	\$ 14,495.59	\$ 11,320.12	\$ 12,458.48	\$ 14,579.24	\$ 14,660.49	\$ 17,456.54	\$ -	
Reedley College	\$ 13,227.77	\$ 14,757.36	\$ 14,818.92	\$ 24,158.88	\$ 25,174.50	\$ 29,237.60	\$ 16,964.78	
	\$ 27,723.36	\$ 26,077.48	\$ 27,277.40	\$ 38,738.12	\$ 39,834.99	\$ 46,694.14	\$ 45,713.08	\$ 252,058.57
Victor Valley CCD	\$ 13,133.51	\$ 12,673.06	\$ 13,159.36	\$ 23,109.63	\$ 19,132.62	\$ 80,315.54	\$ 21,930.15	
Victor Valley College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 13,133.51	\$ 12,673.06	\$ 13,159.36	\$ 23,109.63	\$ 19,132.62	\$ 80,315.54	\$ 21,930.15	\$ 183,453.87
West Kern CCD	\$ 2,893.01	\$ 3,012.96	\$ 3,237.36	\$ 3,638.37	\$ 3,613.35	\$ 14,408.58	\$ 9,604.00	
Taft College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 2,893.01	\$ 3,012.96	\$ 3,237.36	\$ 3,638.37	\$ 3,613.35	\$ 14,408.58	\$ 9,604.00	\$ 40,407.63
West Valley-Mission CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Mission College	\$ 10,653.17	\$ 7,476.34	\$ 15,092.57	\$ 16,286.24	\$ 15,892.50	\$ 17,504.38	\$ 19,429.48	
	\$ 10,653.17	\$ 7,476.34	\$ 15,092.57	\$ 16,286.24	\$ 15,892.50	\$ 17,504.38	\$ 19,429.48	\$ 102,334.68
Yosemite CCD	\$ 68,733.80	\$ 71,285.64	\$ 76,429.62	\$ 57,126.31	\$ 37,918.14	\$ 137,038.60	\$ 43,932.42	
West Valley College	\$ 10,931.92	\$ 14,945.44	\$ 23,601.77	\$ 24,700.22	\$ 20,920.38	\$ 19,562.88	\$ 193,402.02	
	\$ 79,665.72	\$ 86,231.09	\$ 100,031.38	\$ 81,826.53	\$ 58,838.52	\$ 156,601.48	\$ 237,334.44	\$ 800,529.16
Columbia College CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Modesto Junior College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Yuba CCD	\$ 18,242.31	\$ 18,373.49	\$ 15,238.08	\$ 21,656.36	\$ 162,123.39	\$ 42,854.89	\$ 37,483.58	
Yuba College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 18,242.31	\$ 18,373.49	\$ 15,238.08	\$ 21,656.36	\$ 162,123.39	\$ 42,854.89	\$ 37,483.58	\$ 315,972.09
GRAND TOTAL	\$ 2,335,292.73	\$ 1,480,541.11	\$ 1,392,454.20	\$ 2,103,013.79	\$ 4,146,421.15	\$ 3,723,284.80	\$ 3,471,177.20	\$ 18,652,184.99

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District / College	Total Estimated Available Revenue for Total Materials / College 2001	Total Estimated Available Revenue for Total Materials / College 2002	Total Estimated Available Revenue for Total Materials / College 2003	Total Estimated Available Revenue for Total Materials / College 2004	Total Estimated Available Revenue for Total Materials / College 2005	Total Estimated Available Revenue for Total Materials / College 2006	Total Estimated Available Revenue for Total Materials / College 2007	Total Estimated Available Revenue for Total Materials / College for all
Allan Hancock CCD	\$ 7,062.63	\$ 11,412.03	\$ 5,880.88	\$ 10,759.37	\$ 12,127.03	\$ 10,984.94	\$ 17,070.09	\$ 75,296.98
Allan Hancock College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 7,062.63	\$ 11,412.03	\$ 5,880.88	\$ 10,759.37	\$ 12,127.03	\$ 10,984.94	\$ 17,070.09	\$ 75,296.98
Butte CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Butte College	\$ 3,023.82	\$ 3,313.43	\$ 5,827.23	\$ 6,900.65	\$ 11,570.18	\$ 11,588.36	\$ 17,540.28	\$ 59,763.96
	\$ 3,023.82	\$ 3,313.43	\$ 5,827.23	\$ 6,900.65	\$ 11,570.18	\$ 11,588.36	\$ 17,540.28	\$ 59,763.96
Cabrillo CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cabrillo College	\$ 6,684.69	\$ 8,701.65	\$ 7,014.79	\$ 8,190.85	\$ 6,295.25	\$ 8,137.06	\$ 13,612.27	\$ 58,636.56
	\$ 6,684.69	\$ 8,701.65	\$ 7,014.79	\$ 8,190.85	\$ 6,295.25	\$ 8,137.06	\$ 13,612.27	\$ 58,636.56
Chabot-Las Positas CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Chabot College	\$ 5,087.37	\$ 7,479.29	\$ 8,299.46	\$ 4,440.79	\$ 4,343.06	\$ 5,439.09	\$ 20,058.18	\$ 55,147.23
Las Positas College	\$ 1,953.45	\$ 2,046.69	\$ 2,171.76	\$ 646.65	\$ 1,748.27	\$ 2,294.69	\$ 3,320.36	\$ 14,181.87
	\$ 7,040.82	\$ 9,525.97	\$ 10,471.23	\$ 5,087.44	\$ 6,091.32	\$ 7,733.78	\$ 23,378.54	\$ -
Citrus CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Citrus College	\$ 1,910.73	\$ 3,004.91	\$ 2,776.59	\$ 4,304.69	\$ 3,357.02	\$ 13,546.48	\$ 17,281.37	\$ 46,181.79
	\$ 1,910.73	\$ 3,004.91	\$ 2,776.59	\$ 4,304.69	\$ 3,357.02	\$ 13,546.48	\$ 17,281.37	\$ 46,181.79
Coast CCD	\$ 742.87	\$ 1,263.62	\$ 1,318.97	\$ 1,941.99	\$ 2,657.46	\$ 855.47	\$ 1,473.86	\$ 10,254.25
Coastline Community College	\$ 294.98	\$ 506.02	\$ 718.91	\$ 660.08	\$ 2,267.19	\$ 1,643.03	\$ 3,595.39	\$ 9,685.60
Golden West College	\$ 2,590.86	\$ 3,004.83	\$ 4,895.22	\$ 8,704.43	\$ 10,181.55	\$ 8,083.98	\$ 13,085.76	\$ 50,526.62
Orange Coast College	\$ 16,992.27	\$ 12,549.77	\$ 16,713.32	\$ 21,188.47	\$ 19,785.02	\$ 25,603.69	\$ 54,369.79	\$ 167,202.32
	\$ 20,620.99	\$ 17,324.24	\$ 23,646.42	\$ 32,494.97	\$ 34,891.21	\$ 36,186.16	\$ 72,504.81	\$ 237,668.80
Sequoias CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
College of the Sequoias	\$ 5,128.85	\$ 6,711.29	\$ 8,182.90	\$ 10,183.76	\$ 11,968.69	\$ 14,360.01	\$ 22,895.28	\$ 79,430.78
	\$ 5,128.85	\$ 6,711.29	\$ 8,182.90	\$ 10,183.76	\$ 11,968.69	\$ 14,360.01	\$ 22,895.28	\$ 79,430.78
Contra Costa CCD	\$ 1,026.27	\$ 1,088.23	\$ 1,337.46	\$ 1,734.27	\$ 2,304.04	\$ 1,770.52	\$ 1,491.41	\$ 10,752.20
Contra Costa College	\$ 4,344.51	\$ 5,930.25	\$ 6,831.49	\$ 9,271.61	\$ 9,816.57	\$ 6,401.14	\$ 22,010.10	\$ 64,605.67
Diablo Valley College	\$ 2,282.02	\$ 4,169.38	\$ 4,726.35	\$ 6,732.62	\$ 9,046.73	\$ 8,209.67	\$ 10,826.50	\$ 45,993.47
Los Medanos College	\$ 5,217.80	\$ 5,692.94	\$ 6,460.48	\$ 8,784.35	\$ 10,346.26	\$ 6,592.04	\$ 6,639.41	\$ 49,733.08
	\$ 12,870.41	\$ 16,880.79	\$ 19,355.78	\$ 26,523.05	\$ 31,513.60	\$ 22,973.36	\$ 40,967.42	\$ 171,084.41
El Camino CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
El Camino College	\$ 2,170.92	\$ 3,383.13	\$ 2,392.30	\$ 3,983.50	\$ 9,858.40	\$ 8,393.22	\$ 15,127.21	\$ 45,308.68
Compton Community Educational Center	\$ -	\$ 3,115.24	\$ 1,010.00	\$ -	\$ 3,787.51	\$ 1,737.89	\$ 753.44	\$ 10,404.08

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District / College	Total Estimated Available Revenue for Total Materials / College 2001	Total Estimated Available Revenue for Total Materials / College 2002	Total Estimated Available Revenue for Total Materials / College 2003	Total Estimated Available Revenue for Total Materials / College 2004	Total Estimated Available Revenue for Total Materials / College 2005	Total Estimated Available Revenue for Total Materials / College 2006	Total Estimated Available Revenue for Total Materials / College 2007	Total Estimated Available Revenue for Total Materials / College for all
	\$ 2,170.92	\$ 6,488.37	\$ 3,402.30	\$ 3,983.50	\$ 13,645.92	\$ 10,131.11	\$ 15,880.65	\$ 55,712.76
Foothill-DeAnza CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DeAnza College	\$ 7,843.06	\$ 7,694.99	\$ 11,661.38	\$ 17,909.13	\$ 13,802.10	\$ 15,483.93	\$ 25,990.52	\$ 100,385.11
Foothill College	\$ 6,457.09	\$ 13,650.92	\$ 14,975.62	\$ 17,588.19	\$ 27,349.27	\$ 26,172.76	\$ 44,300.19	\$ 150,494.04
	\$ 14,300.15	\$ 21,345.91	\$ 26,637.00	\$ 35,497.32	\$ 41,151.37	\$ 41,656.69	\$ 70,290.71	\$ 250,879.14
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gavilan Joint CCD	\$ 1,487.42	\$ 4,286.32	\$ 9,508.19	\$ 11,167.87	\$ 11,004.42	\$ 14,730.39	\$ 19,228.63	\$ 71,413.24
Gavilan College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 1,487.42	\$ 4,286.32	\$ 9,508.19	\$ 11,167.87	\$ 11,004.42	\$ 14,730.39	\$ 19,228.63	\$ 71,413.24
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Glendale CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Glendale Community College	\$ 4,251.68	\$ 2,615.50	\$ 1,714.37	\$ 3,573.50	\$ 3,397.19	\$ 1,992.43	\$ 4,081.15	\$ 21,625.82
	\$ 4,251.68	\$ 2,615.50	\$ 1,714.37	\$ 3,573.50	\$ 3,397.19	\$ 1,992.43	\$ 4,081.15	\$ 21,625.82
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grossmont-Cuyamaca CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cuyamaca College	\$ 550.53	\$ 1,455.20	\$ 1,012.79	\$ 1,587.54	\$ 730.52	\$ 652.18	\$ 4,913.85	\$ 10,902.61
Grossmont College	\$ 4,976.27	\$ 5,353.08	\$ 5,150.20	\$ 5,994.47	\$ 6,197.52	\$ 8,755.47	\$ 13,496.23	\$ 49,923.25
	\$ 5,526.80	\$ 6,808.29	\$ 6,163.00	\$ 7,582.01	\$ 6,928.05	\$ 9,407.65	\$ 18,410.08	\$ 60,825.86
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Hartnell CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Hartnell Community College	\$ 4,024.22	\$ 4,629.29	\$ 5,648.11	\$ 6,381.46	\$ 9,233.78	\$ 10,510.42	\$ 13,728.49	\$ 54,155.77
	\$ 4,024.22	\$ 4,629.29	\$ 5,648.11	\$ 6,381.46	\$ 9,233.78	\$ 10,510.42	\$ 13,728.49	\$ 54,155.77
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Lassen CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Lassen College	\$ 2,726.17	\$ 1,931.85	\$ 1,500.00	\$ 2,629.35	\$ 2,163.70	\$ 4,023.76	\$ 8,568.92	\$ 23,543.75
	\$ 2,726.17	\$ 1,931.85	\$ 1,500.00	\$ 2,629.35	\$ 2,163.70	\$ 4,023.76	\$ 8,568.92	\$ 23,543.75
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Long Beach CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Long Beach City College	\$ 2,369.83	\$ 1,540.45	\$ 5,271.45	\$ 6,517.66	\$ 1,807.42	\$ 3,510.33	\$ 3,745.42	\$ 24,762.56
	\$ 2,369.83	\$ 1,540.45	\$ 5,271.45	\$ 6,517.66	\$ 1,807.42	\$ 3,510.33	\$ 3,745.42	\$ 24,762.56
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Los Rios CCD	\$ 570.11	\$ 1,140.59	\$ 1,951.34	\$ 2,932.98	\$ 3,055.31	\$ 309.62	\$ 850.07	\$ 10,810.02
American River College	\$ 17,955.75	\$ 36,523.56	\$ 40,950.75	\$ 55,630.70	\$ 64,384.00	\$ 64,943.62	\$ 69,002.43	\$ 349,391.21
Cosumnes River College	\$ 3,020.27	\$ 4,165.53	\$ 2,273.05	\$ 8,415.41	\$ 5,251.28	\$ 5,296.95	\$ 11,033.52	\$ 39,456.02
Folsom Lake College	\$ -	\$ -	\$ -	\$ -	\$ 1,144.04	\$ 856.50	\$ 1,174.86	\$ 3,175.40
Sacramento City College	\$ 2,119.41	\$ 2,553.28	\$ -	\$ 1,197.11	\$ -	\$ -	\$ -	\$ 5,869.80
	\$ 23,665.54	\$ 44,383.36	\$ 45,175.14	\$ 68,176.20	\$ 73,834.63	\$ 71,406.69	\$ 82,060.88	\$ 408,702.45
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Marin CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
College of Marin	\$ 7,302.27	\$ 2,149.52	\$ 3,770.94	\$ 4,866.84	\$ 4,805.04	\$ 8,083.56	\$ 12,441.08	\$ 43,419.26

80

District / College	Total Estimated Available Revenue for Total Materials / College 2001	Total Estimated Available Revenue for Total Materials / College 2002	Total Estimated Available Revenue for Total Materials / College 2003	Total Estimated Available Revenue for Total Materials / College 2004	Total Estimated Available Revenue for Total Materials / College 2005	Total Estimated Available Revenue for Total Materials / College 2006	Total Estimated Available Revenue for Total Materials / College 2007	Total Estimated Available Revenue for Total Materials / College for all
	\$ 7,302.27	\$ 2,149.52	\$ 3,770.94	\$ 4,866.84	\$ 4,805.04	\$ 8,083.56	\$ 12,441.08	\$ 43,419.26
Merced CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Merced College	\$ 10,288.44	\$ 77.29	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 10,288.44	\$ 5,460.96	\$ 5,273.23	\$ 5,497.08	\$ 5,467.81	\$ 7,001.13	\$ 17,698.55	\$ 56,687.20
	\$ 20,576.88	\$ 5,538.25	\$ 5,273.23	\$ 5,497.08	\$ 5,467.81	\$ 7,001.13	\$ 17,698.55	\$ 67,052.93
MiraCosta CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MiraCosta College	\$ 3,071.89	\$ 3,598.09	\$ 7,543.43	\$ 1,320.00	\$ 2,774.87	\$ 6,059.02	\$ 9,240.07	\$ 33,607.38
	\$ 3,071.89	\$ 3,598.09	\$ 7,543.43	\$ 1,320.00	\$ 2,774.87	\$ 6,059.02	\$ 9,240.07	\$ 33,607.38
Monterey CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Monterey Peninsula College	\$ 7,933.25	\$ 10,984.90	\$ 12,776.14	\$ 14,497.10	\$ 14,732.70	\$ 18,244.34	\$ 27,144.15	\$ 106,312.56
	\$ 7,933.25	\$ 10,984.90	\$ 12,776.14	\$ 14,497.10	\$ 14,732.70	\$ 18,244.34	\$ 27,144.15	\$ 106,312.56
Mt. San Antonio CCD	\$ 2,863.69	\$ 5,368.64	\$ 4,131.94	\$ 4,732.54	\$ 4,457.24	\$ 2,876.44	\$ 4,483.65	\$ 28,914.14
Mt. San Antonio College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 2,863.69	\$ 5,368.64	\$ 4,131.94	\$ 4,732.54	\$ 4,457.24	\$ 2,876.44	\$ 4,483.65	\$ 28,914.14
North Orange Cty CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cypress College	\$ 1,332.07	\$ 18,697.34	\$ 19,300.38	\$ 6,322.71	\$ 39,092.99	\$ 5,695.06	\$ 13,654.72	\$ 104,095.27
Fullerton College	\$ 346.49	\$ 30,465.51	\$ 39,238.36	\$ 47,048.79	\$ 52,108.81	\$ 43,207.50	\$ 72,248.76	\$ 284,664.22
	\$ 1,678.56	\$ 49,162.85	\$ 58,538.74	\$ 53,371.49	\$ 91,201.80	\$ 48,902.55	\$ 85,903.48	\$ 388,759.48
Palo Verde CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Palo Verde College	\$ -	\$ 1,299.26	\$ 1,698.86	\$ 1,536.85	\$ 2,499.30	\$ 3,014.29	\$ 5,551.95	\$ 15,600.50
	\$ -	\$ 1,299.26	\$ 1,698.86	\$ 1,536.85	\$ 2,499.30	\$ 3,014.29	\$ 5,551.95	\$ 15,600.50
Palomar CCD	\$ 7,897.72	\$ 10,315.69	\$ 8,601.18	\$ 11,312.81	\$ 10,151.94	\$ 11,518.48	\$ 17,183.37	\$ 76,981.20
Palomar College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 7,897.72	\$ 10,315.69	\$ 8,601.18	\$ 11,312.81	\$ 10,151.94	\$ 11,518.48	\$ 17,183.37	\$ 76,981.20
Pasadena CCD	\$ 1,157.17	\$ 3,969.83	\$ 6,853.28	\$ 3,561.55	\$ 12,146.75	\$ 6,933.48	\$ 11,056.83	\$ 45,678.89
Pasadena City College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 1,157.17	\$ 3,969.83	\$ 6,853.28	\$ 3,561.55	\$ 12,146.75	\$ 6,933.48	\$ 11,056.83	\$ 45,678.89
Rancho Santiago CCD	\$ 186.25	\$ 222.65	\$ 697.88	\$ 526.94	\$ 533.72	\$ 836.64	\$ 1,317.22	\$ 4,320.70
Santa Ana College	\$ 891.83	\$ 1,992.67	\$ 934.74	\$ 2,523.27	\$ 4,386.03	\$ 4,216.78	\$ 4,880.22	\$ 19,825.75
	\$ 1,078.08	\$ 2,215.52	\$ 1,632.62	\$ 3,049.61	\$ 4,919.76	\$ 5,053.42	\$ 6,197.45	\$ 24,146.45
Santiago Canyon College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Redwoods CCD	\$ 1,633.34	\$ 2,586.21	\$ 5,729.97	\$ 8,261.74	\$ 7,339.16	\$ 15,448.46	\$ 33,467.86	\$ 74,466.74

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District / College	Total Estimated Available Revenue for Total Materials / College 2001	Total Estimated Available Revenue for Total Materials / College 2002	Total Estimated Available Revenue for Total Materials / College 2003	Total Estimated Available Revenue for Total Materials / College 2004	Total Estimated Available Revenue for Total Materials / College 2005	Total Estimated Available Revenue for Total Materials / College 2006	Total Estimated Available Revenue for Total Materials / College 2007	Total Estimated Available Revenue for Total Materials / College for all
College of the Redwoods	\$ 4,972.39	\$ 5,186.22	\$ 5,809.84	\$ 4,859.79	\$ 4,588.37	\$ 3,234.32	\$ 11,435.33	\$ 40,086.27
	\$ 6,605.74	\$ 7,772.43	\$ 11,539.81	\$ 13,121.53	\$ 11,927.53	\$ 18,682.79	\$ 44,903.19	\$ 114,553.02
San Bernardino CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Crafton Hills College	\$ 1,923.05	\$ 1,539.12	\$ 1,904.95	\$ 2,371.13	\$ 2,219.52	\$ 3,258.08	\$ 7,226.46	\$ 20,442.31
San Bernardino Valley College	\$ 1,155.83	\$ 1,412.45	\$ 1,842.64	\$ 7,452.23	\$ 6,816.74	\$ 6,450.70	\$ 12,932.94	\$ 38,063.52
	\$ 3,078.88	\$ 2,951.57	\$ 3,747.58	\$ 9,823.36	\$ 9,036.26	\$ 9,708.78	\$ 20,159.40	\$ 58,505.83
San Joaquin Delta CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
San Joaquin Delta College	\$ 6,294.55	\$ 5,086.25	\$ 7,072.69	\$ 13,796.60	\$ 10,526.30	\$ 9,095.57	\$ 12,355.76	\$ 64,227.73
	\$ 6,294.55	\$ 5,086.25	\$ 7,072.69	\$ 13,796.60	\$ 10,526.30	\$ 9,095.57	\$ 12,355.76	\$ 64,227.73
San Jose CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Evergreen Valley College	\$ 3,963.82	\$ 1,615.75	\$ 1,787.70	\$ 2,189.17	\$ 900.68	\$ 5,268.50	\$ 4,226.84	\$ 19,952.46
San Jose City College	\$ 3,777.54	\$ 6,056.32	\$ 4,735.22	\$ 5,141.86	\$ 5,647.84	\$ 6,861.17	\$ 9,358.09	\$ 41,578.03
	\$ 7,741.36	\$ 7,672.07	\$ 6,522.92	\$ 7,831.02	\$ 6,548.52	\$ 12,129.66	\$ 13,584.93	\$ 61,530.49
San Luis Obispo CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cuesta College	\$ 9,032.93	\$ 4,414.67	\$ 2,854.50	\$ 5,267.54	\$ 6,097.33	\$ 5,142.54	\$ 11,093.21	\$ 43,902.72
	\$ 9,032.93	\$ 4,414.67	\$ 2,854.50	\$ 5,267.54	\$ 6,097.33	\$ 5,142.54	\$ 11,093.21	\$ 43,902.72
San Mateo Co CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
College of San Mateo	\$ 4,465.86	\$ 19,230.20	\$ 15,890.63	\$ 13,691.14	\$ 11,581.45	\$ 6,933.74	\$ 7,911.47	\$ 79,704.48
Skyline College	\$ 6,964.18	\$ 5,595.11	\$ 6,047.22	\$ 8,523.45	\$ 8,397.91	\$ 10,185.64	\$ 13,880.56	\$ 59,594.09
	\$ 11,430.04	\$ 24,825.31	\$ 21,937.85	\$ 22,214.59	\$ 19,979.36	\$ 17,119.38	\$ 21,792.03	\$ 139,298.57
Santa Clarita CCD	\$ 2,030.31	\$ 3,415.41	\$ 8,204.31	\$ 10,816.27	\$ 11,759.19	\$ 15,133.25	\$ 22,415.34	\$ 73,774.09
College of the Canyons	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 2,030.31	\$ 3,415.41	\$ 8,204.31	\$ 10,816.27	\$ 11,759.19	\$ 15,133.25	\$ 22,415.34	\$ 73,774.09
Santa Monica CCD	\$ 8,804.71	\$ 12,628.67	\$ 12,866.13	\$ 11,045.91	\$ 22,883.45	\$ 13,431.34	\$ 22,553.92	\$ 104,214.14
Santa Monica College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 8,804.71	\$ 12,628.67	\$ 12,866.13	\$ 11,045.91	\$ 22,883.45	\$ 13,431.34	\$ 22,553.92	\$ 104,214.14
Shasta Tehama CCD	\$ 3,057.30	\$ 4,391.20	\$ 7,300.98	\$ 9,377.74	\$ 9,949.66	\$ 9,237.54	\$ 15,158.23	\$ 58,472.65
Shasta College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 3,057.30	\$ 4,391.20	\$ 7,300.98	\$ 9,377.74	\$ 9,949.66	\$ 9,237.54	\$ 15,158.23	\$ 58,472.65
Sierra Joint CCD	\$ 2,864.14	\$ 5,779.17	\$ 6,730.28	\$ 13,015.52	\$ 17,831.29	\$ 20,930.78	\$ 35,535.63	\$ 102,686.82
Sierra College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 2,864.14	\$ 5,779.17	\$ 6,730.28	\$ 13,015.52	\$ 17,831.29	\$ 20,930.78	\$ 35,535.63	\$ 102,686.82

22

District / College	Total Estimated Available Revenue for Total Materials / College 2001	Total Estimated Available Revenue for Total Materials / College 2002	Total Estimated Available Revenue for Total Materials / College 2003	Total Estimated Available Revenue for Total Materials / College 2004	Total Estimated Available Revenue for Total Materials / College 2005	Total Estimated Available Revenue for Total Materials / College 2006	Total Estimated Available Revenue for Total Materials / College 2007	Total Estimated Available Revenue for Total Materials / College for all
Siskiyou CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
College of the Siskiyous	\$ 1,089.18	\$ 1,131.51	\$ 805.21	\$ 2,004.89	\$ 1,790.70	\$ 1,333.28	\$ 1,706.58	\$ 9,861.34
	\$ 1,089.18	\$ 1,131.51	\$ 805.21	\$ 2,004.89	\$ 1,790.70	\$ 1,333.28	\$ 1,706.58	\$ 9,861.34
Solano Co CCD	\$ 550.00	\$ 200.00	\$ 50.00	\$ 90.00	\$ 100.00	\$ 210.73	\$ 363.56	\$ 1,564.29
Solano Community College	\$ -	\$ 4,658.01	\$ 3,287.78	\$ 3,861.56	\$ 3,992.20	\$ 4,982.88	\$ 9,433.98	\$ 30,216.42
	\$ 550.00	\$ 4,858.01	\$ 3,337.78	\$ 3,951.56	\$ 4,092.20	\$ 5,193.61	\$ 9,797.54	\$ 31,780.71
State Center CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fresno City College	\$ 3,417.69	\$ 5,614.45	\$ 7,129.42	\$ 10,995.57	\$ 10,359.16	\$ 13,848.57	\$ 11,908.84	\$ 63,273.70
Reedley College	\$ 4,577.68	\$ 6,352.98	\$ 5,564.95	\$ 8,186.92	\$ 7,681.74	\$ 8,581.58	\$ 14,168.35	\$ 55,114.20
	\$ 7,995.37	\$ 11,967.43	\$ 12,694.37	\$ 19,182.49	\$ 18,040.90	\$ 22,430.15	\$ 26,077.19	\$ 118,387.90
Victor Valley CCD	\$ 10,233.98	\$ 8,637.50	\$ 7,274.75	\$ 7,815.49	\$ 6,164.33	\$ 5,743.41	\$ 6,365.21	\$ 52,234.66
Victor Valley College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 10,233.98	\$ 8,637.50	\$ 7,274.75	\$ 7,815.49	\$ 6,164.33	\$ 5,743.41	\$ 6,365.21	\$ 52,234.66
West Kern CCD	\$ 711.42	\$ 785.95	\$ 788.35	\$ 2,095.40	\$ 792.93	\$ 833.05	\$ 2,396.87	\$ 8,403.97
Taft College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 711.42	\$ 785.95	\$ 788.35	\$ 2,095.40	\$ 792.93	\$ 833.05	\$ 2,396.87	\$ 8,403.97
West Valley-Mission CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Mission College	\$ 2,107.50	\$ 1,114.07	\$ 2,628.94	\$ 3,878.83	\$ 5,294.93	\$ 5,299.13	\$ 8,326.30	\$ 28,649.69
	\$ 2,107.50	\$ 1,114.07	\$ 2,628.94	\$ 3,878.83	\$ 5,294.93	\$ 5,299.13	\$ 8,326.30	\$ 28,649.69
Yosemite CCD	\$ 23,754.95	\$ 3,416.93	\$ 4,926.50	\$ 6,904.32	\$ 5,201.11	\$ 5,377.18	\$ 9,039.78	\$ 58,620.77
West Valley College	\$ 5,219.92	\$ 5,249.76	\$ 8,689.71	\$ 11,014.13	\$ 8,353.95	\$ 8,279.49	\$ 15,489.26	\$ 62,296.22
	\$ 28,974.87	\$ 8,666.70	\$ 13,616.21	\$ 17,918.45	\$ 13,555.06	\$ 13,656.67	\$ 24,529.04	\$ 120,916.99
Columbia College CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Modesto Junior College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Yuba CCD	\$ 4,106.28	\$ 5,901.76	\$ 9,730.94	\$ 22,926.11	\$ 31,641.73	\$ 27,261.09	\$ 4,414.26	\$ 105,982.18
Yuba College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 4,106.28	\$ 5,901.76	\$ 9,730.94	\$ 22,926.11	\$ 31,641.73	\$ 27,261.09	\$ 4,414.26	\$ 105,982.18
GRAND TOTAL	\$ 295,133.74	\$ 387,515.88	\$ 438,649.37	\$ 549,282.80	\$ 642,049.66	\$ 622,928.35	\$ 961,310.21	\$ 3,827,540.90

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Tab 16

Kurokawa, Lisa

From: Kustic, Debra <Debra.Kustic@CalRecycle.ca.gov>
Sent: Wednesday, April 04, 2012 9:22 AM
To: Kurokawa, Lisa
Subject: RE: Rancho Santiago CCD IWM Audit Questions

Hi Lisa,

See the highlighted part of the e-mail below for the 2008 and 2009. We are not able to get the 2011 data at this time – it has not yet been compiled. We can check later with the external organization that does track that info, but they are a private entity, so we never know for sure if they will continue to be willing to provide it to us.

I am out of the office next week, so let's try to connect the week of April 16th.

Debra

From: Kustic, Debra
Sent: Tuesday, March 20, 2012 2:26 PM
To: 'Martin, Alexandra L.'
Cc: Kurokawa, Lisa
Subject: RE: Rancho Santiago CCD IWM Audit Questions



Hi,

I was able to get answers for your questions related to Rancho Santiago CCD.

There are 3 landfills on Orange County – Bowerman, Prims Desecha, and Olinda Alpha. All three have the same rates, and it was \$22/ton for haulers that hold franchise agreements from 1997-2010. The County entered in a long term contract with cities, franchised waste haulers, and sanitary districts in 1997 in order to maintain a stable customer base.

Since 2010, we believe the franchised hauler rate remained about the same, but the County added a large surcharge to waste hauled by independent haulers – their rate is around \$55/ton. The difference between the true landfill rate and this added surcharge is given to cities and public entities as grants. The surcharge is supposed to make MRF processing a more appealing option versus bringing the material directly to the landfill.

Here are the disposal numbers for the two colleges in the district (in total tons and pounds/person/day). This is useful in seeing the disposal trend over time. The data only goes through 2010 as they have not yet submitted their annual report with 2011 – that reporting period is now open and reports are due by May 1st.

Santa Ana College

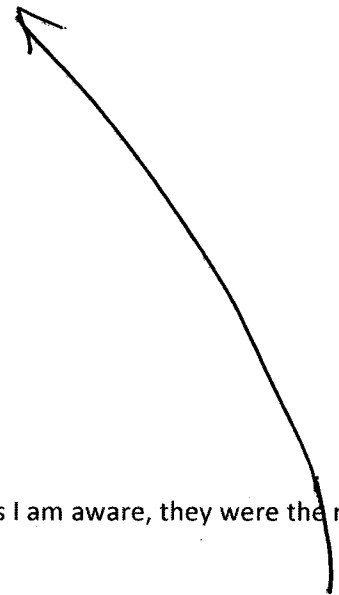
Year	Disposal in Tons	Lbs/person/day Disposed
2001	32.5	0.2
2002	512.7	2.8
2003	469	2.4
2004	579	3.0
2005	727.4	4.0

2006	378.9	2.0
2007	284.2	1.5
2008	311	2.1
2009	312.2	2.2
2010	331	3.2

Santiago Canyon College

Year	Disposal in Tons	Lbs/person/day Disposed
2001	105.3	3.0
2002	98.9	2.6
2003	87.8	1.7
2004	100.3	1.8
2005	97.8	1.7
2006	114.5	1.9
2007	227.4	3.1
2008	114.6	1.6
2009	109.3	1.6
2010	114.1	1.5

2007 - \$48 per ton
 2008 - \$51 per ton



Let me know if you have questions on that info.

Regarding the statewide average landfill disposal fee:

The numbers we provided to you for 2001-2004 were before my tenure – but as far as I am aware, they were the most accurate information available to us for those years.

We do not track landfill fees. The numbers we gave you for 2005-2007 we got in Sept 2009 from a third party that tracks this information. They provided us with information again in Feb 2011 and the 2007 figure was revised to \$48/ton, [redacted] We are appealing to them to provide us with costs for 2010 (and 2011, but it is likely that that data has yet to be compiled). However, they are not compelled to give us this data and there may be a limit to how many times they are willing to share. I will let you know if we are successful.

Also, as was the case with a few of the audits already, we can also try to provide you with the actual landfill costs for a particular area. I know that is what is preferable since fees can vary greatly from the average depending upon location. We don't always have that data, but sometimes we can get it such as the info. above for Rancho Santiago. Let us know if you have any in particular that that you want us to look into.

Regards,

Debra Kustic



California Department of Resources Recycling and Recovery
 debra.kustic@calrecycle.ca.gov
 Phone: 916-341-6207
 Fax: 916-319-8112

Tab 17

Kurokawa, Lisa

From: Kustic, Debra <Debra.Kustic@CalRecycle.ca.gov>
Sent: Thursday, May 31, 2012 1:19 PM
To: Kurokawa, Lisa
Subject: Landfill Disposal Fees

Hi Lisa,

I finally got updated landfill disposal fee information! When the organization from which we get this data provided us with the 2010 and 2011 fees, they also provided us with an updated 2009 fee. I think this happens because they have had additional time to gather a more complete data set. We saw this with another year for which I had provided you with a landfill cost and when they provided us with updated figures, it had decreased.

2009: \$55/ton (previously was noted at \$54/ton)

2010: \$56/ton

~~2011: \$56/ton~~

If you have any questions, please let me know.

Regards,

Debra Kustic



California Department of Resources Recycling and Recovery
debra.kustic@calrecycle.ca.gov
Phone: 916-341-6207
Fax: 916-319-8112

DECLARATION OF SERVICE BY EMAIL

I, the undersigned, declare as follows:

I am a resident of the County of Sacramento and I am over the age of 18 years, and not a party to the within action. My place of employment is 980 Ninth Street, Suite 300, Sacramento, California 95814.

On June 6, 2016, I served the:

SCO Comments on the Incorrect Reduction Claim

Incorrect Reduction Claim

Integrated Waste Management, 15-0007-I-12

Public Resources Code Sections 40418, 40196.3, 42920-42928;

Public Contract Code Sections 12167 and 12167.1;

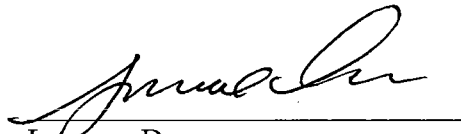
Statutes 1992, Chapter 1116 (AB 3521); Statutes 1999, Chapter 764 (AB 75)

Fiscal Years: 2003-2004, 2005-2006, 2006-2007, 2007-2008, 2008-2009, 2009-2010, and 2010-2011

San Mateo Community College District, Claimant

By making it available on the Commission's website and providing notice of how to locate it to the email addresses provided on the attached mailing list.

I declare under penalty of perjury under the laws of the State of California that the foregoing is true and correct, and that this declaration was executed on June 6, 2016 at Sacramento, California.



Lorenzo Duran

Commission on State Mandates

980 Ninth Street, Suite 300

Sacramento, CA 95814

(916) 323-3562

COMMISSION ON STATE MANDATES

Mailing List

Last Updated: 3/24/16

Claim Number: 15-0007-I-12

Matter: Integrated Waste Management

Claimant: San Mateo Community College District

TO ALL PARTIES, INTERESTED PARTIES, AND INTERESTED PERSONS:

Each commission mailing list is continuously updated as requests are received to include or remove any party or person on the mailing list. A current mailing list is provided with commission correspondence, and a copy of the current mailing list is available upon request at any time. Except as provided otherwise by commission rule, when a party or interested party files any written material with the commission concerning a claim, it shall simultaneously serve a copy of the written material on the parties and interested parties to the claim identified on the mailing list provided by the commission. (Cal. Code Regs., tit. 2, § 1181.3.)

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